

**BOROUGH OF LINDENWOLD**

**SCHOOL DISTRICT**

**LINDENWOLD, NEW JERSEY**

**ANNUAL COMPREHENSIVE FINANCIAL REPORT  
FOR THE FISCAL YEAR ENDED  
JUNE 30, 2021**

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## **INTRODUCTORY SECTION**



# LINDENWOLD PUBLIC SCHOOLS

Administration Building • 801 Egg Harbor Road • Lindenwold, New Jersey 08021

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February 18, 2022

Honorable President and  
Members of the Board of Education  
Lindenwold School District  
County of Camden, New Jersey

Dear President and Members of the Board:

The Annual Comprehensive Financial Report (ACFR) of the Lindenwold School District (District) for the fiscal year ended June 30, 2021, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects, and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the financial activities have been included.

The Annual Comprehensive Financial Report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the general purpose financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Uniform Guidance and the State of New Jersey Circular 15-08-OMB "Single Audit Policy for Recipient of Federal Grants, State Grants and State Aid Payments". Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws, regulations, findings and questioned costs, are included in the single audit section of this report.

**1. REPORTING ENTITY AND ITS SERVICES:** Lindenwold School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 3. All funds of the District are included in this report. The Lindenwold Board of Education and its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through grade 12. These include regular and special education for handicapped students. The District completed the 2020-2021 fiscal year with an enrollment of two-thousand, eight hundred and thirty-eight (2,838) students. The following details the changes in the student enrollment of the District over the last ten years.

AVERAGE DAILY ENROLLMENT

| <u>FISCAL</u> | <u>STUDENT ENROLLMENT</u> | <u>INCREASE/ DECREASE</u> | <u>PERCENT CHANGE</u> |
|---------------|---------------------------|---------------------------|-----------------------|
| 2020-21       | 2838                      | (71)                      | (2.4)                 |
| 2019-20       | 2909                      | 117                       | 4.2                   |
| 2018-19       | 2792                      | 44                        | 1.6                   |
| 2017-18       | 2748                      | 10                        | .04                   |
| 2016-17       | 2738                      | (29)                      | (1.1)                 |
| 2015-16       | 2767                      | 134                       | 5.1                   |
| 2014-15       | 2633                      | 160                       | 6.4                   |
| 2013-14       | 2473                      | 60                        | 2.5                   |
| 2012-13       | 2413                      | 98                        | 4.2                   |
| 2011-12       | 2315                      | 27                        | 1.2                   |

**2. ECONOMIC CONDITION AND OUTLOOK:** The Borough of Lindenwold is a moderate-sized suburban community of 3.9 square miles. Lindenwold is composed of 91.8% residential properties, which includes 24 apartment complexes or 26.5% of the residential value; 7.5% commercial property and three industrial properties.

Lindenwold was incorporated as a Borough in 1929. Established primarily as a residential community, Lindenwold still maintains several single family home neighborhoods along with the many apartments and townhouses.

The development of the PATCO high speed line terminal and repair facility prompted much of the development of the multi-family complexes in Lindenwold. Lindenwold also has the Camden County police and fire monitoring center along with the Camden County Public Works Department.

Population census information indicates Lindenwold has a population of 21,641 residents as of the 2020 census.

**3. MAJOR INITIATIVES (Grades Pre-K - 12<sup>th</sup>):**

This section will be divided into 4 sub-sections: curriculum, assessment, instruction, and professional development.



## **Curriculum: What Should Students Learn?**

Our major curriculum efforts have focused on developing and implementing quality, up-to-date curricula in all subjects. With all curricula, we ensure alignment to the New Jersey Student Learning Standards (NJSLs). We also seek to develop curricular experiences that prepare our students for the rigor of the NJSLs assessments.

We are currently up to date in all areas of curriculum completion for QSAC. We are now in the process of continual refinement of curriculum documents to better align them to specific resources, instructional practices, and common assessments. This summer we will be working on re-writes to match the 2020 NJDOE standards in the following subject areas: Career Readiness, Life Literacies, and Key Skills; Health and PE; Computer Science; Social Studies; Visual and Performing Arts; and World Languages.

## **Assessment: How Do We Know Students Have Learned?**

In tandem with our curriculum, we continually create and refine benchmark and classroom assessments aligned to the rigor and expectations of current standards in each discipline. We have adopted the NJDOE model assessments as our guidance in math and ELA, and are in the continual process of aligning our assessments, curriculum, core program materials, and data practices in social studies and science. We are using Linkit to manage our assessment data and help our work in aligning instruction to assessment results.

Beyond our benchmarks we continue to work to base our classroom assessments on high-leverage items with constructed responses, opportunities for critical thinking, and application to real-world situations. As part of this revision we have worked to create common assessments in all areas, and continue the work of refining these resources. We also continually improve our work of data collection, analysis, and action-planning at all levels. In previous years we have formed data teams that have created item- and standard-analysis templates that teachers will use to determine patterns of individual, grade, department, and school mastery of standards; as we increase our distributed capacity to do this work across all grades and departments, *all* teachers participate in this work.

We also continue our work at innovating in the area of assessment of 21<sup>st</sup> century skills. Our middle school and high school feature teams of teachers who are piloting an approach to standards-centered grading that assesses students based on domains or academic categories (e.g., *science application, math processes, reading information*), and also 21<sup>st</sup> century skills as defined by the Partnership for 21<sup>st</sup> Century Skills.

## **Instruction: How Do We Teach So that Students Learn?**

We are reviewing and revisiting foundational instructional practices in all levels, including, but not limited to, quality questioning; objectives and rationale; phonics; and formative assessment. As part of our strategic planning we will be developing instructional expectations for all classrooms that go beyond those of our instructional rubric for Achieve NJ (Danielson).

As we formulate clear understandings of what students should be learning and what assessments we use to ensure that learning for mastery takes place, we move to the question of how to teach so that all students can learn to high levels. The District continues to use the Danielson framework to contribute to conversations about teaching and learning, and serve as another focal point for teachers looking to improve their efficacy in the classroom and schools.

We continue to place our foremost focus on the foundational skills of literacy and math. We continue to refine ongoing conversations about how to best implement a Balanced Literacy approach through 4 instructional modes: on-reading-level, small group (“guided reading”); on-grade-level, whole or smaller group (“shared reading”), and independent reading (“reader’s workshop”). We are also in discussion about how to respond through Tier II and III intervention to students who struggle with Tier I instruction alone.

At the high school level, we continue to use a literacy-across-the-curriculum model, and work to ensure that all teachers have the necessary skills to implement the NJSL standards.

In math we continue the work of prioritizing our benchmarks and data analysis procedures to inform reflective discussions on how to improve instruction and target work by standard. In past years we have shaped our math understanding through our participation in the South Jersey Math Ambassadors Project (SJMAP) and the Ongoing Assessment Project (OGAP) via the University of Pennsylvania. These efforts have provided opportunities for participants to share their learning with colleagues through mini-professional development sessions, peer coaching and observation, and discussion of best practices with leaders at the math articulation committee level in order to develop our teachers in their math expertise and ability to understand students’ development acquisition of math skills. We are looking for an embedded math support consultant who can help us shape an instructional framework for math.

Our ESL classes continue to undergo significant instructional improvements through the development of curricular scaffolds for our standard curricula. These scaffolds, developed with advisement from NJDOE representatives and using NJDOE resources, will help our teachers understand ELL student needs and develop relevant instructional strategies to meet these students at their WIDA level. We are also continuing our practice of implementing regular teacher observation-driven learning labs. These sessions will be designed to help high school teachers plan content-specific lessons in ways that draw on Sheltered Instruction in English to meet the needs of ELLs.

### **Professional Development: How Do We Learn to Improve Our Teaching So That All Students Learn?**

Professional learning this year has focused on developing foundational instructional approaches at the secondary level. At the elementary level we have focused on implementing support for our writing program. Previous sub-sections in this section outlined other specific professional development efforts in ELA and math.

In addition to those, several initiatives address professional development needs in other areas. We continue to use Title IV funds to develop our capacity for trauma-informed best practices. In our ongoing efforts to improve the climate and culture of all schools—in particular our middle school and high school—we are pursuing various ideas for professional learning in de-escalation, cultural responsiveness, and organized,

student-directed positive climate and culture activities. We are adding a comprehensive climate and culture committee to our planning efforts in order to centralize planning for trauma-sensitive practices, positive behavior interventions, and restorative justice programs. Note that many of these efforts are continued from last year's planning and were affected by the school shutdowns.

**4. INTERNAL ACCOUNTING CONTROLS:** Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits required estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

**5. BUDGETARY CONTROLS:** In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as assignments of fund balance at June 30, 2021.

**6. ACCOUNTING SYSTEM AND REPORTS:** The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements", Note 1. \_

**7. FINANCIAL INFORMATION AT FISCAL YEAR -END:** As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management.

**8. CASH MANAGEMENT:** The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements:" Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Government Unit Deposit

Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law required governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

**9. RISK MANAGEMENT:** The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity funds.

**10. OTHER INFORMATION:** State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Bowman & Company LLP was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Uniform Guidance and State of New Jersey Circular 15-08-OMB. The auditor's report on the general purpose financial statements and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of the report.

**11. ACKNOWLEDGMENTS:** We would like to express our appreciation to the members of the Lindenwold Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district, and thereby contributing their full support to the development and maintenance of our financial operation.

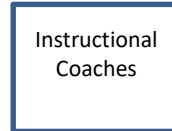
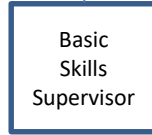
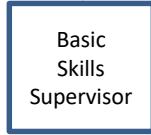
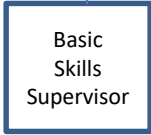
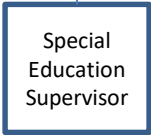
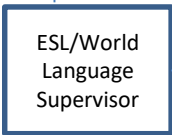
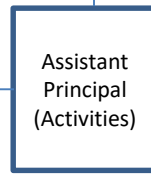
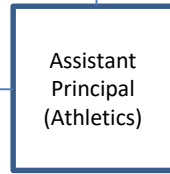
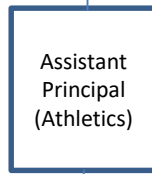
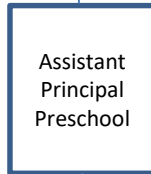
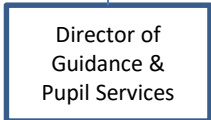
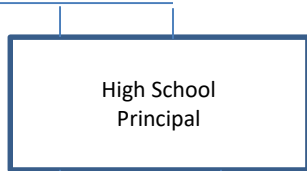
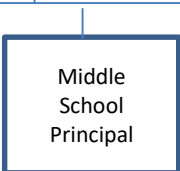
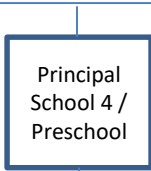
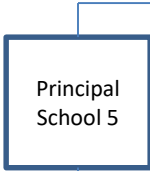
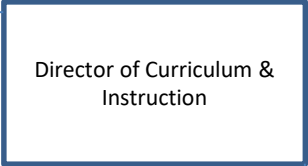
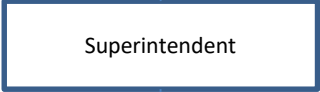
Respectfully submitted,



Dr. Kristin P. O'Neil  
Superintendent



Kathleen Huder  
Board Secretary/School Business  
Administrator



**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
**LINDENWOLD, NEW JERSEY**  
**ROSTER OF OFFICIALS**  
**JUNE 30, 2021**

**Members of the Board of Education**

**Term**  
**Expires**

|                                  |      |
|----------------------------------|------|
| Cathy Ann Moncrief, President    | 2022 |
| Kevin W. McGahey, Vice President | 2022 |
| Pam Bragg                        | 2023 |
| Jo-Ann Engels                    | 2021 |
| Alethia Gibbs-Smith              | 2023 |
| Marsha Hershman                  | 2021 |
| Kelly McLaren                    | 2023 |
| Deborah Reynolds                 | 2021 |
| Courtney Richardson              | 2022 |

**Other Officials**

Kristin O'Neil, Superintendent  
Kathleen Huder, Secretary/Business Administrator  
Dawn S. Thompson, Treasurer  
Wade, Long, Wood, & Long, LLC, Solicitor

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT  
LINDENWOLD, NEW JERSEY  
CONSULTANTS AND ADVISORS  
JUNE 30, 2021**

**ARCHITECT**

Regan Young England Butera  
456 High Street  
Mount Holly, NJ 08060

**AUDIT FIRM**

Bowman & Company LLP  
Certified Public Accountants  
& Consultants  
601 White Horse Road  
Voorhees, New Jersey 08043

**ATTORNEY**

Wade, Long, Wood & Long, LLC  
1250 Chew Landing Road  
Laurel Springs, New Jersey 08021

**OFFICIAL DEPOSITORY**

Republic Bank  
50 South 16<sup>th</sup> Street, Suite 2400  
Philadelphia, PA 19102

**FINANCIAL SECTION**



## **INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Education  
Borough of Lindenwold School District  
County of Camden

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, and each major fund of the Borough of Lindenwold School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, and each major fund of the Borough of Lindenwold School District, in the County of Camden, State of New Jersey, as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

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***Emphasis of Matter***

*Adoption of New Accounting Principle*

As discussed in note 1 to the financial statements, during the fiscal year ended June 30, 2021, the School District adopted new accounting guidance, Governmental Accounting Standards Board (GASB) Statement No. 84, *Fiduciary Activities*. Our opinion is not modified with respect to this matter.

*Consistency of Financial Statements*

Because of the implementation of GASB Statement No. 84, several funds of the School District that were reported as fiduciary fund types in the prior fiscal year are now reported in governmental activities and governmental fund types. Our opinion is not modified with respect to this matter.

*Prior Period Restatement*

In addition, because of the implementation of GASB Statement No. 84, net position and fund balance as of July 1, 2020 on the statement of activities and statement of revenues, expenditures, and changes in fund balances have been restated, as discussed in note 21 to the financial statements. Our opinion is not modified with respect to this matter.

***Other Matters***

*Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, schedule of the School District's proportionate share of the net pension liability, schedule of the School District's pension contributions, and schedule of changes in the School District's total OPEB liability and related ratios, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Borough of Lindenwold School District's basic financial statements. The introductory section, combining statements and related major fund supporting statements and schedules, and statistical section are presented for purposes of additional analysis, as required by the Office of School Finance, Department of Education, State of New Jersey, and are not a required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, respectively, are also presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated February 18, 2022 on our consideration of the Borough of Lindenwold School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Borough of Lindenwold School District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Borough of Lindenwold School District's internal control over financial reporting and compliance.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Glen J. Walton  
Certified Public Accountant  
Public School Accountant No.  
20CS0020500

Voorhees, New Jersey  
February 18, 2022

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE  
AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

**INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Education  
Borough of Lindenwold School District  
County of Camden

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial statement audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, and in compliance with audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, and each major fund of the Borough of Lindenwold School District, in the County of Camden State of New Jersey, as of and for the fiscal year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued our report thereon dated February 18, 2022. Our report on the financial statements included an emphasis of matter paragraph describing the adoption of a new accounting principle, and additional paragraphs on the consistency of financial statements and prior period restatement resulting from the new accounting principle.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Borough of Lindenwold School District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Borough of Lindenwold School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Borough of Lindenwold School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, and which are described in the accompanying *Schedule of Findings and Questioned Costs* and *Independent Auditor's Management Report on Administrative Findings - Financial, Compliance and Performance as Finding No. 2021-001*.

### The Borough of Lindenwold School District's Response to Findings

The Borough of Lindenwold School District's response to the finding identified in our audit is described in the accompanying *Schedule of Findings and Questioned Costs*. The School District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, and federal and state awarding agencies and pass-through entities, in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

*Bowman + Company LLP*

BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants

*Glen J. Walton*

Glen J. Walton  
Certified Public Accountant  
Public School Accountant No.  
20CS0020500

Voorhees, New Jersey  
February 18, 2022

**REQUIRED SUPPLEMENTARY INFORMATION  
PART I**

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2021  
(Unaudited)

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The management's discussion and analysis of the Borough of Lindenwold School District (School District) financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2021 and 2020. The intent of the discussion and analysis is to look at the School District's financial performance and review the notes to the basic financial statements to enhance the understanding of the School District's financial performance. It is recommended that the discussion and analysis be read in conjunction with a transmittal letter at the front of this financial report.

**FINANCIAL HIGHLIGHTS**

Financial Highlights for fiscal year 2021:

- The assets of the Borough of Lindenwold School District exceeded its liabilities at the close of the most recent fiscal year by \$18,406,815 (net position).
- The School District's total net position increased by \$5,356,124. This increase is primarily attributable to the Borough of Lindenwold School District's decrease in long-term liabilities.
- As of the close of the current fiscal year, the School District's governmental funds reported combined ending fund balances of \$7,162,682, an increase of \$3,743,086 in comparison with the prior year.
- At the end of the current fiscal year, unassigned fund balance for the general fund had a deficit of \$1,168,468, which is a decrease in deficit of \$764,169 in comparison with the prior year.
- The Borough of Lindenwold School District's total debt decreased by \$1,115,000 as a result of debt payments.

**OVERVIEW OF THE FINANCIAL STATEMENTS**

This annual report consists of three parts – management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the School District:

- The first two statements are *government-wide financial statements* that provide both *short-term* and *long-term* information about the School District's *overall* financial status.
- The remaining statements are *fund financial statements* that focus on *individual parts* of the School District, reporting the School District's operations *in more detail* than the government-wide statements.
- *Governmental funds* statements tell how basic services like regular and special education were financed in the *short term* as well as what remains for future spending.
- *Proprietary funds* statements offer *short* and *long-term* financial information about the activities the School District operates *like businesses*, such as food services.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the School District's budget for the year.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2021  
(Unaudited) (Cont'd)

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**Government-Wide Statements**

The government-wide statements report information about the School District as a whole using accounting methods similar to those used by the private-sector companies. The statement of net position includes all of the School District's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the School District's net position and how they have changed. Net position is the difference between the School District's assets and deferred outflows of resources and liabilities and deferred inflows of resources and is one way to measure the School District's financial health or position. An increase or decrease in the School District's net position is an indicator of whether its financial position is improving or deteriorating, respectively. To assess the overall health or position of the School District, you need to consider additional nonfinancial factors such as changes in the School District's property tax base and the condition of school buildings and other facilities.

In the government-wide financial statements, the School District's activities are divided in two categories:

- *Governmental activities* – The basic services, such as instruction for regular and special education, maintenance and operations, transportation and administration are included as government activities. Property taxes, state aid and fund balance appropriated finance most of these activities.
- *Business-type activities* – The School District charges fees to cover the costs of certain services such as food services.

**Fund Financial Statements**

The fund financial statements provide more detailed information about the School District's funds, focusing on the significant funds, not the School District as a whole. Funds are used by the School District to keep track of specific sources of funding and spending on particular programs.

The School District has three kinds of funds:

- *Governmental funds* – The School District's basic services are included in governmental funds, which detail cash and other financial assets and also identify balances that remain at year-end. Governmental funds statements provide a short-term view to determine whether more or less financial resources can be spent in subsequent years.
- *Proprietary funds* – These funds represent charges or fees for such activities as food services.



**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2021  
(Unaudited) (Cont'd)

**FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE**

Table 1 provides a summary of the School District's net position for fiscal years 2021 and 2020.

**TABLE 1**  
Net Position

|  | <u>June 30, 2021</u> | <u>June 30, 2020</u> | <u>Change</u>       | <u>% Change</u> |
|--|----------------------|----------------------|---------------------|-----------------|
| <b>Assets:</b>                                     |                      |                      |                     |                 |
| Current and Other Assets                           | \$ 10,838,698        | \$ 5,744,655         | \$ 5,094,043        | 88.67%          |
| Capital Assets                                     | 25,849,581           | 25,895,046           | (45,465)            | -0.18%          |
| <b>Total Assets</b>                                | <b>36,688,279</b>    | <b>31,639,701</b>    | <b>5,048,578</b>    | <b>15.96%</b>   |
| <b>Deferred Outflows of Resources:</b>             |                      |                      |                     |                 |
| Related to Pensions                                | 1,582,291            | 1,755,563            | (173,272)           | -9.87%          |
| <b>Liabilities:</b>                                |                      |                      |                     |                 |
| Long-Term Liabilities                              | 11,630,076           | 13,387,433           | (1,757,357)         | -13.13%         |
| Other Liabilities                                  | 4,792,810            | 3,576,537            | 1,216,273           | 34.01%          |
| <b>Total Liabilities</b>                           | <b>16,422,886</b>    | <b>16,963,970</b>    | <b>(541,084)</b>    | <b>-3.19%</b>   |
| Deferred Inflow of Resources - Related to Pensions | 3,440,869            | 3,380,603            | 60,266              | 1.78%           |
| <b>Net Position:</b>                               |                      |                      |                     |                 |
| Net Investment in Capital Assets                   | 21,174,516           | 20,001,706           | 1,172,810           | 5.86%           |
| Restricted   | 7,810,715            | 4,864,723            | 2,945,992           | 60.56%          |
| Unrestricted (Deficit)                             | (10,578,416)         | (11,815,738)         | 1,237,322           | -10.47%         |
| <b>Total Net Position</b>                          | <b>\$ 18,406,815</b> | <b>\$ 13,050,691</b> | <b>\$ 5,356,124</b> | <b>41.04%</b>   |

Table 2 provides an illustration of the impact of the School District's Net Position for the effect of pension-related items.

**TABLE 2**  
Statement of Net Position - Effect of Pension Related Items

|  | <u>June 30, 2021</u>  | <u>June 30, 2020</u>  | <u>Change</u>     | <u>% Change</u> |
|--|-----------------------|-----------------------|-------------------|-----------------|
| Deferred Outflows Related to Pensions      | \$ 1,582,291          | \$ 1,755,563          | \$ (173,272)      | -9.87%          |
| Less: Net Pension Liability                | (7,436,749)           | (8,030,415)           | 593,666           | -7.39%          |
| Less: Deferred Inflows Related to Pensions | (3,440,869)           | (3,380,603)           | (60,266)          | 1.78%           |
|  | <b>\$ (9,295,327)</b> | <b>\$ (9,655,455)</b> | <b>\$ 360,128</b> | <b>-3.73%</b>   |

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2021  
(Unaudited) (Cont'd)

**FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE (CONT'D)**

Table 3 reflects changes in net position for fiscal years 2021 and 2020.

**TABLE 3**  
Change in Net Position

| <b>Revenues:</b>                               | <u>June 30, 2021</u> | <u>June 30, 2020</u> | <u>Change</u>       | <u>% Change</u> |
|--|----------------------|----------------------|---------------------|-----------------|
| Program Revenues:                              |                      |                      |                     |                 |
| Charges for Services                           | \$ 1,437,454         | \$ 1,183,063         | \$ 254,391          | 21.50%          |
| Operating Grants and Contributions             | 15,454,802           | 9,838,878            | 5,615,924           | 57.08%          |
| General Revenues:                              |                      |                      |                     |                 |
| Property Taxes                                 | 13,795,540           | 13,982,985           | (187,445)           | -1.34%          |
| Grants and Contributions                       | 40,580,312           | 37,290,961           | 3,289,351           | 8.82%           |
| Other  | 43,375               | 77,633               | (34,258)            | -44.13%         |
| <b>Total Revenues</b>                          | <u>71,311,483</u>    | <u>62,373,520</u>    | <u>8,937,963</u>    | <u>14.33%</u>   |
| <b>Expenses:</b>                               |                      |                      |                     |                 |
| Instruction:                                   |                      |                      |                     |                 |
| Regular  | 12,509,733           | 13,062,048           | (552,315)           | -4.23%          |
| Special Education                              | 5,686,074            | 4,272,432            | 1,413,642           | 33.09%          |
| Other Special Instruction                      | 3,667,805            | 4,386,249            | (718,444)           | -16.38%         |
| Student Services:                              |                      |                      |                     |                 |
| Tuition  | 3,714,872            | 3,105,149            | 609,723             | 19.64%          |
| Student and Instruction Related                | 6,400,720            | 6,107,821            | 292,899             | 4.80%           |
| General Administrative Services                | 630,977              | 599,024              | 31,953              | 5.33%           |
| School Administrative Services                 | 1,797,912            | 1,801,702            | (3,790)             | -0.21%          |
| Central Services                               | 484,525              | 483,184              | 1,341               | 0.28%           |
| Administrative Information Technology          | 336,164              | 291,907              | 44,257              | 15.16%          |
| Plant Operations and Maintenance               | 3,791,860            | 3,603,055            | 188,805             | 5.24%           |
| Pupil Transportation                           | 1,965,387            | 2,389,328            | (423,941)           | -17.74%         |
| Special Schools                                | 286,686              | 171,617              | 115,069             | 67.05%          |
| Unallocated Benefits                           | 24,126,606           | 18,432,272           | 5,694,334           | 30.89%          |
| Interest on Long-Term Debt                     | 128,279              | 174,224              | (45,945)            | -26.37%         |
| Food Service                                   | 829,788              | 1,592,700            | (762,912)           | -47.90%         |
| <b>Total Expenses</b>                          | <u>66,357,388</u>    | <u>60,472,712</u>    | <u>5,884,676</u>    | <u>9.73%</u>    |
| <b>Increase (Decrease) in Net Position</b>     | <u>4,954,095</u>     | <u>1,900,808</u>     | <u>3,053,287</u>    | <u>160.63%</u>  |
| Beginning Net Position, as Previously Reported | 13,050,691           | 11,149,883           | 1,900,808           | 17.05%          |
| Prior Period Adjustment                        | 402,029              |                      |                     |                 |
| Beginning Net Position, as Restated            | <u>13,452,720</u>    | <u>11,149,883</u>    | <u>1,900,808</u>    | <u>17.05%</u>   |
| <b>Ending Net Position</b>                     | <u>\$ 18,406,815</u> | <u>\$ 13,050,691</u> | <u>\$ 4,954,095</u> | <u>37.96%</u>   |

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2021  
(Unaudited) (Cont'd)

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**FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE (CONT'D)**

**Governmental Activities**

In 2020-2021, Governmental Activities Revenues were \$70,313,125 or 98.60% of total revenues.

In 2019-2020, Governmental Activities Revenues were \$60,709,421 or 97.33% of total revenues.

The \$9,603,704 increase in Governmental Activities Revenues from FY 2019-2020 to FY 2020-2021 was mainly related to GASB 75.

In 2020-2021, General Revenues - Property Taxes of \$13,795,540 made up 19.62%, and General Revenues – Grants and Contributions not Restricted to Specific Programs of \$40,580,312 made up 57.71% of Governmental Activities Revenues.

In 2019-2020, General Revenues - Property Taxes of \$13,982,985 made up 23.03%, and General Revenues – Grants and Contributions not Restricted to Specific Programs of \$37,290,961 made up 61.43% of Governmental Activities Revenues.

In 2020-2021, the School District's Governmental Activities expenditures increased by \$6,647,588 or 11.29% from 2019-2020.

**Business-Type Activities**

In 2020-2021 Business-Type Activities Revenues were \$998,358 or 1.40% of total revenues. In 2019-2020 Business-Type Activities Revenues were \$1,664,099 or 2.67% of total revenues.

Charges for Services for Business-Type Activities were \$9,149 in 2020-2021, compared to \$106,727 in 2019-2020, a 91.43% decrease.

Operating Grants and Contributions for Business-Type Activities were \$987,538 in 2020-2021, compared to \$1,554,504 in 2019-2020, a 36.47% decrease.

Expenses for Business-Type Activities were \$829,788 in 2020-2021, compared to \$1,592,700 in 2019-2020, a 47.90% decrease.

**General Fund Budgeting Highlights**

The final budgetary basis revenue estimate was \$45,106,036, which was less than the original budget.

The 2020-2021 General Fund Tax Levy was \$13,042,379, a decrease of \$150,000 or 1.14% from the 2019-2020 General Fund Tax Levy of \$13,192,379.

During fiscal year 2021, the School District budgeted \$13,042,379 for property taxes (local tax levy) and \$31,119,769 for state aid revenues.

The School District also received \$1,650,959 and \$6,757,969 reimbursed T.P.A.F. Social Security Aid and On-behalf T.P.A.F. Medical, Non-Contributory Insurance, Long-Term Disability Insurance and Pension Contributions, respectively. The Borough of Lindenwold School District's expenditures also include the reimbursed T.P.A.F. Social Security Aid and On-behalf T.P.A.F. Medical, Non-Contributory Insurance, Long-Term Disability Insurance and Pension Contributions of \$1,650,959 and \$6,757,969 respectively, which contributes to an unfavorable expenditure variance for the fiscal year.

The final budgetary basis expenditure appropriation estimate was \$47,282,962, which was less than the original budget.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Management's Discussion and Analysis  
 For the Fiscal Year Ended June 30, 2021  
 (Unaudited) (Cont'd)

**Financial Analysis of the Government's Funds**

**Governmental Funds** - As of the end of the current fiscal year, the School District's governmental funds reported combining ending fund balances of \$7,162,682, an increase of \$3,743,086 in comparison with the prior year.

Of the combined ending fund balances of \$7,162,682, \$1,168,468 constitutes unassigned fund balance deficits. The remainder of fund balance of \$8,331,150 is restricted or assigned for various purposes.

**Proprietary Fund** - As of the end of the current fiscal year, the School District's proprietary fund had \$818,467 in unrestricted net position.

**CAPITAL ASSETS**

The Borough of Lindenwold School District's investment in capital assets for its governmental and business-type activities as of June 30, 2021 amounts to \$25,849,580 (net of accumulated depreciation). This investment in capital assets includes land, land improvements, buildings and improvements, and equipment. There was a net decrease in the Borough of Lindenwold School District's investment in capital assets for the current fiscal year of 0.18%. The net decrease was the result of the net effect of the 2021 asset additions, depreciation expense, and write-offs for the year. Table 4 reflects the capital assets.

**TABLE 4**  
 Capital Assets

| Capital Assets (Net of Depreciation): | <u>June 30, 2021</u>     | <u>June 30, 2020</u>     |
|---------------------------------------|--------------------------|--------------------------|
| Land                                  | \$ 1,998,297             | \$ 1,998,297             |
| Construction in Progress              | 219,971                  | 132,345                  |
| Site Improvements                     | 2,112,637                | 1,900,781                |
| Building and Improvements             | 19,529,494               | 19,971,997               |
| Equipment                             | <u>1,989,181</u>         | <u>1,891,626</u>         |
| <br>Total Capital Assets              | <br><u>\$ 25,849,580</u> | <br><u>\$ 25,895,046</u> |

Depreciation expense was \$1,532,909 for fiscal year ended 2021 and \$1,483,942 for fiscal year ended 2020.

**DEBT ADMINISTRATION**

**Long-term Debt** - At the end of the current fiscal year, the Borough of Lindenwold School District had total bonded debt outstanding of \$4,305,000. The entire Borough of Lindenwold School District's bonded debt is governmental as opposed to business-type. The 2022 adopted budget has an appropriation of \$1,090,000 representing the payment of the annual principal. The 2003 refunding bonds matured on October 1, 2020 and the 2015 refunding bonds will mature on June 1, 2025.

**FACTORS ON THE DISTRICT'S FUTURE**

For the 2020-2021 school year, the Borough of Lindenwold School District was able to sustain its budget through the township tax levy, federal aid, state aid and miscellaneous revenue sources. Approximately 19.62% of total revenue is from local tax levy and 56.89% of the Borough of Lindenwold School District's revenue is from federal and state aid (restricted and not restricted).

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Management's Discussion and Analysis  
For the Fiscal Year Ended June 30, 2021  
(Unaudited) (Cont'd)

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**FACTORS ON THE DISTRICT'S FUTURE (CONT'D)**

In conclusion, the Borough of Lindenwold Board of Education and Administration have committed themselves to financial excellence for many years. Additionally, the School District's system for financial planning, budgeting, and internal financial controls are well regarded. The School District will continue with sound fiscal management to meet the challenge of the future.

**CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT**

This financial report is designed to provide a general overview of the Borough of Lindenwold School District's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Kathleen Huder, Business Administrator/Board Secretary at the Borough of Lindenwold School District, 801 Egg Harbor Road, Lindenwold, New Jersey 08021.

**BASIC FINANCIAL STATEMENTS**

**GOVERNMENT-WIDE FINANCIAL STATEMENTS**

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Statement of Net Position  
June 30, 2021

|  | <u>Governmental<br/>Activities</u> | <u>Business-Type<br/>Activities</u> | <u>Total</u>         |
|--|------------------------------------|-------------------------------------|----------------------|
| <b>ASSETS:</b>                         |                                    |                                     |                      |
| Cash and Cash Equivalents              | \$ 933,941                         | \$ 620,586                          | \$ 1,554,527         |
| Receivables, net (Note 5)              | 1,598,034                          | 207,805                             | 1,805,839            |
| Internal Balances                      | 34,588                             | (34,588)                            | -                    |
| Inventory                              |                                    | 33,197                              | 33,197               |
| Restricted Assets:                     |                                    |                                     |                      |
| Restricted Cash and Cash Equivalents   | 1,161,720                          |                                     | 1,161,720            |
| Capital Reserve Account - Cash         | 6,283,415                          |                                     | 6,283,415            |
| Capital Assets, net (Note 7)           | <u>25,472,065</u>                  | <u>377,516</u>                      | <u>25,849,581</u>    |
| <b>Total Assets</b>                    | <u>35,483,763</u>                  | <u>1,204,516</u>                    | <u>36,688,279</u>    |
| <b>DEFERRED OUTFLOWS OF RESOURCES:</b> |                                    |                                     |                      |
| Related to Pensions (Note 10)          | <u>1,582,291</u>                   |                                     | <u>1,582,291</u>     |
| Accounts Payable                       |                                    |                                     |                      |
| Related to Pensions                    | 570,389                            |                                     | 570,389              |
| Other                                  | 1,742,962                          | 8,533                               | 1,751,495            |
| Unearned Revenue                       | 1,106,054                          |                                     | 1,106,054            |
| Accrued Interest Payable               | 14,350                             |                                     | 14,350               |
| Noncurrent Liabilities (Note 8):       |                                    |                                     |                      |
| Due within One Year                    | 1,350,522                          |                                     | 1,350,522            |
| Due beyond One Year                    | <u>11,630,076</u>                  |                                     | <u>11,630,076</u>    |
| <b>Total Liabilities</b>               | <u>16,414,353</u>                  | <u>8,533</u>                        | <u>16,422,886</u>    |
| <b>DEFERRED INFLOWS OF RESOURCES:</b>  |                                    |                                     |                      |
| Related to Pensions (Note 10)          | <u>3,440,869</u>                   |                                     | <u>3,440,869</u>     |
| <b>NET POSITION:</b>                   |                                    |                                     |                      |
| Net Investment in Capital Assets       | 20,797,000                         | 377,516                             | 21,174,516           |
| Restricted for:                        |                                    |                                     |                      |
| Debt Service                           | 1                                  |                                     | 1                    |
| Unemployment Compensation              | 367,153                            |                                     | 367,153              |
| Scholarships                           | 2,113                              |                                     | 2,113                |
| Student Activities                     | 58,388                             |                                     | 58,388               |
| Other Purposes                         | 7,383,060                          |                                     | 7,383,060            |
| Unrestricted (Deficit)                 | <u>(11,396,883)</u>                | <u>818,467</u>                      | <u>(10,578,416)</u>  |
| <b>Total Net Position</b>              | <u>\$ 17,210,832</u>               | <u>\$ 1,195,983</u>                 | <u>\$ 18,406,815</u> |

The accompanying Notes to Financial Statements are an integral part of this statement.



**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Statement of Activities  
For the Fiscal Year Ended June 30, 2021

| Functions / Programs                             | Expenses             | Program Revenues     |                                    |                                  | Net (Expense) Revenue and Changes in Net Position |                          | Total                |
|--|----------------------|----------------------|------------------------------------|----------------------------------|---|--------------------------|----------------------|
|  |                      | Charges for Services | Operating Grants and Contributions | Capital Grants and Contributions | Governmental Activities                           | Business-Type Activities |                      |
| Governmental Activities:                         |                      |                      |                                    |                                  |   |                          |                      |
| Instruction:                                     |                      |                      |                                    |                                  |   |                          |                      |
| Regular  | \$ 12,509,733        |                      | \$ 530,555                         |                                  | \$ (11,979,178)                                   |                          | \$ (11,979,178)      |
| Special Education                                | 5,686,074            | \$ 1,377,545         | 1,358,925                          |                                  | (2,949,604)                                       |                          | (2,949,604)          |
| Other Special Instruction                        | 3,667,805            |                      | 225,053                            |                                  | (3,442,752)                                       |                          | (3,442,752)          |
| Support Services:                                |                      |                      |                                    |                                  |   |                          |                      |
| Tuition  | 3,714,872            |                      | 680,995                            |                                  | (3,033,877)                                       |                          | (3,033,877)          |
| Student and Instruction Related Services         | 6,400,720            | 50,760               | 1,478,218                          |                                  | (4,871,742)                                       |                          | (4,871,742)          |
| General Administrative Services                  | 630,977              |                      |                                    |                                  | (630,977)   |                          | (630,977)            |
| School Administrative Services                   | 1,797,912            |                      |                                    |                                  | (1,797,912)                                       |                          | (1,797,912)          |
| Central Services                                 | 484,525              |                      |                                    |                                  | (484,525)   |                          | (484,525)            |
| Administrative Information Technology            | 336,164              |                      |                                    |                                  | (336,164)   |                          | (336,164)            |
| Plant Operations and Maintenance                 | 3,791,860            |                      | 178,466                            |                                  | (3,613,394)                                       |                          | (3,613,394)          |
| Pupil Transportation                             | 1,965,387            |                      | 17,849                             |                                  | (1,947,538)                                       |                          | (1,947,538)          |
| Special Schools                                  | 286,686              |                      |                                    |                                  | (286,686)   |                          | (286,686)            |
| Unallocated Benefits                             | 24,126,606           |                      | 9,997,203                          |                                  | (14,129,403)                                      |                          | (14,129,403)         |
| Interest on Long-Term Debt                       | 128,279              |                      |                                    |                                  | (128,279)   |                          | (128,279)            |
| <b>Total Governmental Activities</b>             | <b>65,527,600</b>    | <b>1,428,305</b>     | <b>14,467,264</b>                  | <b>-</b>                         | <b>(49,632,031)</b>                               | <b>-</b>                 | <b>(49,632,031)</b>  |
| Business-Type Activities:                        |                      |                      |                                    |                                  |   |                          |                      |
| Food Service                                     | 829,788              | 9,149                | 987,538                            |                                  |   | \$ 166,899               | 166,899              |
| <b>Total Business-Type Activities</b>            | <b>829,788</b>       | <b>9,149</b>         | <b>987,538</b>                     | <b>-</b>                         | <b>-</b>  | <b>166,899</b>           | <b>166,899</b>       |
| <b>Total Government</b>                          | <b>\$ 66,357,388</b> | <b>\$ 1,437,454</b>  | <b>\$ 15,454,802</b>               | <b>\$ -</b>                      | <b>(49,632,031)</b>                               | <b>166,899</b>           | <b>(49,465,132)</b>  |
| General Revenues:                                |                      |                      |                                    |                                  |   |                          |                      |
| Taxes:   |                      |                      |                                    |                                  |   |                          |                      |
| Property Taxes, Levied for General Purposes, Net |                      |                      |                                    |                                  | 13,042,379  |                          | 13,042,379           |
| Taxes Levied for Debt Service                    |                      |                      |                                    |                                  | 753,161   |                          | 753,161              |
| Federal, State and Local Aid Not Restricted      |                      |                      |                                    |                                  | 40,002,067  |                          | 40,002,067           |
| State Aid Restricted                             |                      |                      |                                    |                                  | 578,245   |                          | 578,245              |
| Interest income - Unrestricted                   |                      |                      |                                    |                                  | 27,218  | 1,671                    | 28,889               |
| Interest income - Restricted                     |                      |                      |                                    |                                  | 1,055   |                          | 1,055                |
| Miscellaneous Income                             |                      |                      |                                    |                                  | 13,431  |                          | 13,431               |
| <b>Total General Revenues</b>                    |                      |                      |                                    |                                  | <b>54,417,556</b>                                 | <b>1,671</b>             | <b>54,419,227</b>    |
| <b>Change in Net Position</b>                    |                      |                      |                                    |                                  | <b>4,785,525</b>                                  | <b>168,570</b>           | <b>4,954,095</b>     |
| Net Position -- July 1                           |                      |                      |                                    |                                  | 12,023,278  | 1,027,413                | 13,050,691           |
| Prior Period Adjustment                          |                      |                      |                                    |                                  | 402,029   |                          | 402,029              |
| Net Position -- July 1 (Restated)                |                      |                      |                                    |                                  | 12,425,307  | 1,027,413                | 13,452,720           |
| Net Position -- June 30                          |                      |                      |                                    |                                  | <b>\$ 17,210,832</b>                              | <b>\$ 1,195,983</b>      | <b>\$ 18,406,815</b> |

The accompanying Notes to Financial Statements are an integral part of this statement.

**FUND FINANCIAL STATEMENTS**

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Governmental Funds  
 Balance Sheet  
 June 30, 2021

|   | General<br>Fund     | Special<br>Revenue<br>Fund | Debt<br>Service<br>Fund | Total<br>Governmental<br>Funds |
|---|---------------------|----------------------------|-------------------------|--------------------------------|
| <b>ASSETS:</b>  |                     |                            |                         |                                |
| Cash and Cash Equivalents                                     | \$ 8,053,577        | \$ 325,498                 | \$ 1                    | \$ 8,379,076                   |
| Interfunds Account Receivable:                                |                     |                            |                         |                                |
| Special Revenue Fund  | 6,944               |                            |                         | 6,944                          |
| Enterprise Fund   | 34,588              |                            |                         | 34,588                         |
| Intergovernmental Accounts Receivable, net                    |                     |                            |                         |                                |
| State   | 538,899             |                            |                         | 538,899                        |
| Federal   |                     | 927,184                    |                         | 927,184                        |
| Other   | 113,648             | 18,303                     |                         | 131,951                        |
| <b>Total Assets</b>   | <b>\$ 8,747,656</b> | <b>\$ 1,270,985</b>        | <b>\$ 1</b>             | <b>\$ 10,018,642</b>           |
| <b>LIABILITIES AND FUND BALANCES:</b>                         |                     |                            |                         |                                |
| <b>Liabilities:</b>   |                     |                            |                         |                                |
| <b>Accounts Payable:</b>                                      |                     |                            |                         |                                |
| Other   | \$ 1,295,197        | \$ 97,486                  |                         | \$ 1,392,683                   |
| Interfunds Account Payable:                                   |                     |                            |                         |                                |
| General Fund  |                     | 6,944                      |                         | 6,944                          |
| Unearned Revenue  |                     | 1,106,054                  |                         | 1,106,054                      |
| Payroll Deductions and Withholdings Payable                   | 306,795             |                            |                         | 306,795                        |
| Unemployment Compensation Claims Payable                      | 43,484              |                            |                         | 43,484                         |
| <b>Total Liabilities</b>                                      | <b>1,645,476</b>    | <b>1,210,484</b>           |                         | <b>2,855,960</b>               |
| <b>Fund Balances:</b>   |                     |                            |                         |                                |
| <b>Restricted for:</b>  |                     |                            |                         |                                |
| Capital Reserve Account                                       | 6,283,415           |                            |                         | 6,283,415                      |
| Maintenance Reserve   | 413,844             |                            |                         | 413,844                        |
| Emergency Reserve   | 11,740              |                            |                         | 11,740                         |
| Excess Surplus--Designated for Subsequent Year's Expenditures | 674,061             |                            |                         | 674,061                        |
| Unemployment Compensation                                     | 367,153             |                            |                         | 367,153                        |
| Debt Service  |                     |                            | \$ 1                    | 1                              |
| Scholarships  |                     | 2,113                      |                         | 2,113                          |
| Student Activities  |                     | 58,388                     |                         | 58,388                         |
| <b>Assigned:</b>  |                     |                            |                         |                                |
| Other Purposes  | 503,504             |                            |                         | 503,504                        |
| Designated for Subsequent Year's Expenditures                 | 16,931              |                            |                         | 16,931                         |
| Unassigned (Deficit)  | (1,168,468)         |                            |                         | (1,168,468)                    |
| <b>Total Fund Balances</b>                                    | <b>7,102,180</b>    | <b>60,501</b>              | <b>1</b>                | <b>7,162,682</b>               |
| <b>Total Liabilities and Fund Balances</b>                    | <b>\$ 8,747,656</b> | <b>\$ 1,270,985</b>        | <b>\$ 1</b>             |                                |

Amounts reported for *governmental activities* in the statement of net position (A-1) are different because:

|  |                      |
|--|----------------------|
| Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$53,817,090 and the accumulated depreciation is \$28,345,025. | 25,472,065           |
| Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds.  | (5,543,849)          |
| Interest on long-term debt in the statement of activities is accrued, regardless of when due.  | (14,350)             |
| Net Pension Liability  | (7,436,749)          |
| Accounts Payable related to the April 1, 2022 Required PERS pension contribution that is not to be liquidated with current financial resources.  | (570,389)            |
| Deferred Outflows of Resources - Related to Pensions   | 1,582,291            |
| Deferred Inflows of Resources - Related to Pensions  | (3,440,869)          |
| Net position of governmental activities  | <u>\$ 17,210,832</u> |

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Governmental Funds  
 Statement of Revenues, Expenditures, and Changes in Fund Balances  
 For the Fiscal Year Ended June 30, 2021

|  | General<br>Fund     | Special<br>Revenue<br>Fund | Debt<br>Service<br>Fund | Total<br>Governmental<br>Funds |
|--|---------------------|----------------------------|-------------------------|--------------------------------|
| <b>REVENUES:</b>                                     |                     |                            |                         |                                |
| Local Tax Levy                                       | \$ 13,042,379       |                            | \$ 753,161              | \$ 13,795,540                  |
| Interest   | 27,218              |                            |                         | 27,218                         |
| Tuition  | 1,377,545           |                            |                         | 1,377,545                      |
| Other Restricted Miscellaneous Revenues              | 1,055               |                            |                         | 1,055                          |
| Unrestricted Miscellaneous Revenues                  | 13,431              |                            |                         | 13,431                         |
| Local Sources  |                     | \$ 72,583                  |                         | 72,583                         |
| State Sources  | 39,713,755          | 2,009,457                  | 578,245                 | 42,301,457                     |
| Federal Sources                                      | 288,312             | 4,914,919                  |                         | 5,203,231                      |
| <b>Total Revenues</b>                                | <b>54,463,695</b>   | <b>6,996,959</b>           | <b>1,331,406</b>        | <b>62,792,060</b>              |
| <b>EXPENDITURES:</b>                                 |                     |                            |                         |                                |
| <b>Current:</b>                                      |                     |                            |                         |                                |
| Regular Instruction                                  | 11,383,132          | 530,555                    |                         | 11,913,687                     |
| Special Education Instruction                        | 3,472,158           | 2,044,948                  |                         | 5,517,106                      |
| Other Special Instruction                            | 3,282,990           | 225,053                    |                         | 3,508,043                      |
| Support Services and Undistributed Costs:            |                     |                            |                         |                                |
| Tuition  | 3,033,877           | 680,995                    |                         | 3,714,872                      |
| Student and Instruction Related Services             | 4,821,081           | 1,345,027                  |                         | 6,166,108                      |
| General Administrative Services                      | 601,696             |                            |                         | 601,696                        |
| School Administrative Services                       | 1,714,479           |                            |                         | 1,714,479                      |
| Central Services                                     | 484,525             |                            |                         | 484,525                        |
| Administrative Information Technology                | 336,164             |                            |                         | 336,164                        |
| Plant Operations and Maintenance                     | 3,445,713           | 178,466                    |                         | 3,624,179                      |
| Pupil Transportation                                 | 1,857,162           | 17,849                     |                         | 1,875,011                      |
| Unallocated Benefits                                 | 14,418,019          | 2,471,203                  |                         | 16,889,222                     |
| Special Schools                                      | 286,686             |                            |                         | 286,686                        |
| Debt Service:  |                     |                            |                         |                                |
| Principal  |                     |                            | 1,115,000               | 1,115,000                      |
| Interest and Other Charges                           | 19,250              |                            | 216,406                 | 235,656                        |
| Capital Outlay                                       | 1,463,634           | 4,935                      |                         | 1,468,569                      |
| <b>Total Expenditures</b>                            | <b>50,620,566</b>   | <b>7,499,031</b>           | <b>1,331,406</b>        | <b>59,451,003</b>              |
| Excess (Deficiency) of Revenues<br>over Expenditures | 3,843,129           | (502,072)                  | -                       | 3,341,057                      |
| <b>OTHER FINANCING SOURCES (USES):</b>               |                     |                            |                         |                                |
| Operating Transfers In                               |                     | 686,023                    |                         | 686,023                        |
| Operating Transfers Out                              | (686,023)           |                            |                         | (686,023)                      |
| <b>Total Other Financing Sources (Uses)</b>          | <b>(686,023)</b>    | <b>686,023</b>             | <b>-</b>                | <b>-</b>                       |
| <b>Net Change in Fund Balances</b>                   | <b>3,157,106</b>    | <b>183,951</b>             | <b>-</b>                | <b>3,341,057</b>               |
| Fund Balance (Deficit) -- July 1                     | 3,628,976           | (209,381)                  | 1                       | 3,419,596                      |
| Prior Period Adjustments                             | 316,098             | 85,931                     |                         | 402,029                        |
| Fund Balance (Deficit) -- July 1 (Restated)          | 3,945,074           | (123,450)                  | 1                       | 3,821,625                      |
| Fund Balance (Deficit) -- June 30                    | <u>\$ 7,102,180</u> | <u>\$ 60,501</u>           | <u>\$ 1</u>             | <u>\$ 7,162,682</u>            |

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Reconciliation of the Statement of Revenues, Expenditures  
 and Changes in Fund Balances of Governmental Funds  
 to the Statement of Activities  
 For the Fiscal Year Ended June 30, 2021

|  |    |                         |
|--|----|-------------------------|
| Total Net Change in Fund Balances - Governmental Funds   | \$ | 3,341,057               |
| Amounts reported for governmental activities in the statement of activities (A-2) are different because:   |    |                         |
| <p>Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the period.</p>  |    |                         |
| Depreciation Expense   | \$ | (1,488,058)             |
| Other capital additions  |    | (4,938)                 |
| Capital Outlays  |    | <u>1,468,569</u>        |
|  |    | (24,427)                |
| <p>Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.</p>   |    |                         |
|  |    | 1,115,000               |
| <p>Interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. This amount is the net effect of the difference in the treatment of interest on long-term debt.</p>   |    |                         |
|  |    | 4,102                   |
| <p>Governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of the difference in the treatment of the long-term debt related items.</p>  |    |                         |
| Amortization of Bond Premiums  |    | 103,275                 |
| <p>In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).</p> |    |                         |
|  |    | (42,101)                |
| <p>Governmental funds report School District pension contributions as expenditures. However in the statement of activities, the cost of pension benefits earned is reported as pension expense. This is the amount by which pension benefits earned exceeded the School District's pension contributions in the current period.</p>  |    |                         |
|  |    | <u>288,619</u>          |
| Change in Net Position of Governmental Activities  | \$ | <u><u>4,785,525</u></u> |

The accompanying Notes to Financial Statements are an integral part of this statement.

## BOROUGH OF LINDENWOLD SCHOOL DISTRICT

Proprietary Fund  
Statement of Net Position  
June 30, 2021

---

|                                  | Business-Type Activities -<br><u>Enterprise Fund</u> |
|----------------------------------|--|
|                                  | <u>Food<br/>Service</u>                              |
| ASSETS:                          |  |
| Current Assets:                  |  |
| Cash and Cash Equivalents        | \$ 620,586   |
| Accounts Receivable:             |  |
| Federal                          | 207,805  |
| Inventories                      | <u>33,197</u>  |
| Total Current Assets             | <u>861,588</u>                                       |
| Noncurrent Assets:               |  |
| Equipment                        | 965,321  |
| Less Accumulated Depreciation    | <u>(587,805)</u>                                     |
| Total Noncurrent Assets          | <u>377,516</u>                                       |
| Total Assets                     | <u>1,239,104</u>                                     |
| LIABILITIES:                     |  |
| Current Liabilities:             |  |
| Interfund Accounts Payable       | 34,588   |
| Accounts Payable                 | <u>8,533</u>   |
| Total Current Liabilities        | <u>43,121</u>  |
| NET POSITION:                    |  |
| Net Investment in Capital Assets | 377,516  |
| Unrestricted                     | <u>818,467</u>                                       |
| Total Net Position               | <u>\$ 1,195,983</u>                                  |

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Proprietary Fund  
Statement of Revenues, Expenses, and Changes in Fund Net Position  
For the Fiscal Year Ended June 30, 2021

|  | <u>Business-Type Activities -<br/>Enterprise Fund</u> |
|--|---|
|  | <u>Food<br/>Service</u>                               |
| <b>OPERATING REVENUES:</b>                             |   |
| Charges for Services:                                  |   |
| Daily Sales - Reimbursable Programs                    | \$ 538  |
| Daily Sales - Non-Reimbursable Programs                | 7,993   |
| Special Functions                                      | <u>618</u>  |
| Total Operating Revenues                               | <u>9,149</u>  |
| <b>OPERATING EXPENSES:</b>                             |   |
| Salaries   | 276,609   |
| Employee Benefits                                      | 6,981   |
| Supplies and Materials                                 | 25,704  |
| Cost of Sales - Reimbursable Programs                  | 326,362   |
| Cost of Sales - Non-Reimbursable Programs              | 2,638   |
| Other Purchased Professional Services                  | 13,604  |
| Management Fee   | 101,968   |
| Repairs and Maintenance                                | 31,071  |
| Depreciation   | <u>44,851</u>   |
| Total Operating Expenses                               | <u>829,788</u>  |
| Operating Income (Loss)                                | <u>(820,639)</u>                                      |
| <b>NONOPERATING REVENUES:</b>                          |   |
| Federal Sources:                                       |   |
| Fresh Fruits & Vegetables Program                      | 37,605  |
| After School Snack                                     | 13,862  |
| Summer Feeding Program                                 | 706,410   |
| United States Department of<br>Agriculture Commodities | 80,719  |
| Emergency Operational Cost Program                     | 145,879   |
| P-EBT Administrative Cost                              | 3,063   |
| Interest and Investment Revenue                        | <u>1,671</u>  |
| Total Nonoperating Revenues                            | <u>989,209</u>  |
| Change in Net Position                                 | 168,570   |
| Total Net Position -- July 1                           | <u>1,027,413</u>                                      |
| Total Net Position -- June 30                          | <u>\$ 1,195,983</u>                                   |

The accompanying Notes to Financial Statements are an integral part of this statement.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Proprietary Fund  
Statement of Cash Flows  
For the Fiscal Year Ended June 30, 2021

|  | <u>Business-Type Activities -<br/>Enterprise Fund</u> |
|--|---|
|  | <u>Food<br/>Service</u>                               |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>                                 |   |
| Receipts from Customers  | \$ 9,149  |
| Payments to Employees  | (276,609)   |
| Payments for Employee Benefits   | (6,981)   |
| Payments to Suppliers  | <u>(371,431)</u>                                      |
| Net Cash Provided by (used for) Operating Activities                         | <u>(645,872)</u>                                      |
| <b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>                      |   |
| Cash Received from Federal and State Reimbursements                          | <u>849,514</u>  |
| Net Cash Provided by (used for) Non-Capital Financing Activities             | <u>849,514</u>  |
| <b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:</b>             |   |
| Purchase of Capital Assets   | <u>(23,813)</u>                                       |
| Net Cash Provided by (used for) Capital and Related Financing Activities     | <u>(23,813)</u>                                       |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>                                 |   |
| Interest and Dividends   | <u>1,671</u>  |
| Net Cash Provided by (used for) Investing Activities                         | <u>1,671</u>  |
| Net Increase (Decrease) in Cash and Cash Equivalents                         | 181,500   |
| Cash and Cash Equivalents -- July 1  | <u>439,086</u>  |
| Cash and Cash Equivalents -- June 30   | <u><u>\$ 620,586</u></u>                              |
| <b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used)</b> |   |
| by Operating Activities:   |   |
| Operating Income (Loss)  | \$ (820,639)  |
| Adjustments to Reconcile Operating Income (Loss) to Net Cash                 |   |
| Provided by (used for) Operating Activities:                                 |   |
| Depreciation and Net Amortization  | 44,851  |
| Federal Commodities  | 80,719  |
| (Increase) Decrease in Inventories   | 10,908  |
| Increase (Decrease) in Other Current Liabilities                             | <u>38,289</u>   |
| Total Adjustments  | <u>174,767</u>  |
| Net Cash Provided by (used for) Operating Activities                         | <u><u>\$ (645,872)</u></u>                            |

The accompanying Notes to Financial Statements are an integral part of this statement.



**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Notes to Financial Statements  
For the Fiscal Year Ended June 30, 2021

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**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the Borough of Lindenwold School District (the "School District") have been prepared to conform with accounting principles generally accepted in the United States of America ("GAAP") as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant of these policies.

**Description of the Financial Reporting Entity**

The School District is a Type II district located in the County of Camden, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education (the "Board"). The Board is comprised of nine members elected to three-year terms. These terms are staggered so that three member's terms expire each year. The Superintendent is appointed by the Board to act as executive officer of the School District. The purpose of the School District is to educate students in grades kindergarten through 12 at the School District's four schools. The School District has an approximate enrollment at June 30, 2021 of 2,990.

The primary criterion for including activities within the School District's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board *Codification of Governmental Accounting and Financial Reporting Standards*, is the degree of oversight responsibility maintained by the School District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the School District over which the Board exercises operating control. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the School District is not includable in any other reporting entity on the basis of such criteria.

**Government-wide and Fund Financial Statements**

The School District's basic financial statements consist of government-wide statements, and fund financial statements, which provide a more detailed level of financial information.

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. It is the policy of the School District to not allocate indirect expenses to functions in the statement of activities. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes and other items not properly included among program revenues are reported instead as general revenues.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Government-wide and Fund Financial Statements (Cont'd)**

In regards to the fund financial statements, the School District segregates transactions related to certain functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. Fund financial statements report detailed information about the School District. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a single column.

**Measurement Focus, Basis of Accounting and Financial Statement Presentation**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Property taxes are recognized as revenues in the year for which they are levied. The Camden County Board of Taxation is responsible for the assessment of properties, and the respective municipal tax collector is responsible for the collection of property taxes. Assessments are certified and property taxes are levied on January 1. Property tax payments are due February 1, May 1, August 1 and November 1. Unpaid property taxes are considered delinquent the following January 1 and are then subject to municipal lien. In accordance with New Jersey State Statute, the School District is entitled to receive moneys under an established payment schedule, and any unpaid amount is considered as an accounts receivable. The governing body of each municipality is required to pay over to the School District, within forty (40) days after the beginning of the school year, twenty percent (20%) of the moneys from school tax due. Thereafter, but prior to the last day of the school year, the municipality must pay the balance of moneys from school tax due for school purposes in such amounts as requested, with certain limitations, from time to time by the School District, within thirty days after each request.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are deemed both available and measurable. Available means when revenues are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School District considers revenues to be available if they are collected within sixty (60) days of the end of the current fiscal year. Measurable means that the amount of revenue can be determined. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, tuition, reimbursable-type grants, and interest associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when cash is received by the School District.

The School District reports the following major governmental funds:

**General Fund** - The general fund is the primary operating fund of the School District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)****General Fund (Cont'd)**

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, ad valorem tax revenues, and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to, or remodeling of buildings, and the purchase of built-in equipment.

***Special Revenue Fund*** - The special revenue fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

***Capital Projects Fund*** - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary funds. The financial resources are derived from New Jersey Economic Development Authority grants, temporary notes, serial bonds which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, or from the general fund by way of transfers from capital outlay or the capital reserve account.

***Debt Service Fund*** - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest.

Proprietary funds are used to account for the School District's ongoing organizations and activities, which are operated and financed in a manner similar to those found in the private sector. The measurement focus is upon the determination of net income. Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. All items not meeting this definition are reported as nonoperating revenues and expenses.

The School District reports the following major proprietary funds:

**Enterprise Fund**

***Food Service Fund*** - This fund accounts for the financial transactions related to the food service operations of the School District.

As a rule the effect of internal/interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Budgets / Budgetary Control**

Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue, and debt service funds, and are submitted to the county office of education. In accordance with P.L. 2011, c. 202, the School District passed a resolution to move the school board election to the first Tuesday after the first Monday in November, starting in November of 2012, to be held simultaneously with the general election. As a result, a vote is not required on the School District's general fund tax levy for the budget year, other than the general fund tax levy required to support a proposal for additional funds, if any. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23A-16.2(f)1. Transfers of appropriations may be made by school board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A-13.3.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only, and the special revenue fund. N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, Exhibit C-2, and Exhibit I-3 includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting, as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule, to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances - governmental funds. Note that the School District does not report encumbrances outstanding at fiscal year-end as expenditures in the general fund since the general fund budget follows the modified accrual basis of accounting, with the exception of the aforementioned revenue recognition policy for the one or more June state aid payments.

**Encumbrances**

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded to assign a portion of the applicable appropriation, is utilized for budgetary control purposes. Encumbrances are a component of fund balance at fiscal year-end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services. Open encumbrances in the governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

Open encumbrances in the special revenue fund, however, for which the School District has received advances of grant awards, are reflected on the balance sheet as unearned revenues at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Cash, Cash Equivalents and Investments**

Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions in which they may invest. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

**Inventories**

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out method.

The cost of inventories in the governmental fund financial statements is recorded as expenditures when purchased rather than when consumed.

Inventories recorded on the government-wide financial statements and in the proprietary fund types are recorded as expenses when consumed rather than when purchased.

**Tuition Receivable**

Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.

**Prepaid Expenses**

Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2021. The School District has no prepaid expenses for the fiscal year ended June 30, 2021.

In the governmental fund financial statements, however, payments for prepaid items are fully recognized as expenditures in the fiscal year of payment. No asset for the prepayment is created, and no expenditure allocation to future accounting periods is required (*non-allocation method*). This is consistent with the basic governmental concept that only expendable financial resources are reported by a specific fund.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Short-Term Interfund Receivables / Payables**

Short-term interfund receivables / payables (internal balances) represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund in the School District, and that are due within one year. Such balances are eliminated in the statement of net position to minimize the grossing up of internal balances, thus leaving a net amount due between the governmental and business-type activities that are eliminated in the total government column.

**Capital Assets**

Capital assets represent the cumulative amount of capital assets owned by the School District. Purchased capital assets are recorded as expenditures in the governmental fund financial statements and are capitalized at cost on the government-wide statement of net position and proprietary fund statement of net position. In the case of gifts or contributions, such capital assets are recorded at acquisition value at the time received.

The School District's capitalization threshold is \$2,000. Other costs incurred for repairs and maintenance is expensed as incurred. All reported capital assets, except land and construction in progress, are depreciated. Depreciation is computed using the straight-line method over the following estimated useful lives:

| <u>Description</u>         | <u>Governmental<br/>Activities<br/>Estimated Lives</u> | <u>Business Type<br/>Activities<br/>Estimated Lives</u> |
|----------------------------|--|---|
| Site Improvements          | 10-20 years  | N/A   |
| Buildings and Improvements | 20-50 years  | N/A   |
| Equipment                  | 5-15 years   | 15 Years  |

The School District does not possess any infrastructure assets.

**Deferred Outflows of Resources and Deferred Inflows of Resources**

The statement of net position reports separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources, reported after total assets, represents a reduction of net position that applies to a future period(s) and will be recognized as an outflow of resources (expense) at that time. Deferred inflows of resources, reported after total liabilities, represents an acquisition of net position that applies to a future period(s) and will be recognized as an inflow of resources (revenue) at that time.

Transactions are classified as deferred outflows of resources and deferred inflows of resources only when specifically prescribed by the Governmental Accounting Standards Board (GASB) standards. The School District is required to report the following as deferred outflows of resources and deferred inflows of resources: defined benefit pension plans and postemployment benefit plans.

**Tuition Payable**

Tuition charges for the fiscal years ended June 30, 2021 and 2020 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

**Unearned Revenue**

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the School District is eligible to realize the revenue.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Accrued Salaries and Wages**

Certain School District employees who provide services to the School District over the ten-month academic year may have the option to have their salaries evenly disbursed during the entire twelve-month year. New Jersey statutes require that these earned but undisbursed amounts be retained in a separate bank account. As of June 30, 2021, the amounts earned by these employees were disbursed to the employees' own individual credit union accounts.

**Compensated Absences**

Compensated absences are payments to employees for accumulated time such as paid vacation, paid holidays, sick pay, and sabbatical leave. A liability for compensated absences that is attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The School District uses the vesting method to calculate the compensated absences amount. The entire compensated absence liability, including the employer's share of applicable taxes, is reported on the government-wide financial statements. The portion related to employees in the proprietary funds is recorded at the fund level. The current portion is the amount estimated to be used in the following fiscal year. Expenditures are recognized in the governmental funds as payments come due each period, for example, as a result of employee resignations and retirements. Compensated absences not recorded at the fund level represent a reconciling item between the fund level and government-wide presentations.

**Accrued Liabilities and Long-Term Obligations**

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities, and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner, and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits, and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the governmental fund financial statements when due.

**Bond Discounts / Premiums**

Bond discounts / premiums arising from the issuance of long-term debt (bonds) are amortized over the life of the bonds, in systematic and rational method, as a component of interest expense. Bond discounts / premiums are presented as an adjustment of the face amount of the bonds on the government-wide statement of net position and on the proprietary fund statement of net position.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Net Position**

Net position represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

***Net Investment in Capital Assets*** - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

***Restricted*** - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

***Unrestricted*** - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

The School District applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

**Fund Balance**

The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

***Nonspendable*** - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.

***Restricted*** - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

***Committed*** - The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

***Assigned*** - The assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. *Intent* is expressed by either the Board of Education or by the business administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes. Such authority of the business administrator is established by way of a formal job description for the position and standard operating procedures, approved by the Board of Education.



**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Fund Balance (Cont'd)**

**Unassigned** - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When expenditures are incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the School District to spend restricted fund balances first. Moreover, when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

**Interfund Activity**

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures / expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources / uses in governmental funds and after non-operating revenues / expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures / expenses to the funds that initially paid for them are not presented on the financial statements.

**Accounting Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**Impact of Recently Issued Accounting Pronouncements****Recently Issued and Adopted Accounting Pronouncements**

The School District implemented the following GASB Statement for the fiscal year ended June 30, 2021:

Statement No. 84, *Fiduciary Activities*. The primary objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities.

Because of the implementation of Statement No. 84, the School District has determined that certain activities that were previously reported in the fiduciary fund now meet the criteria for reporting as governmental activities. As a result, net position and certain fund balances reported as of July 1, 2020 have been restated (note 21).

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Impact of Recently Issued Accounting Pronouncements (Cont'd)****Recently Issued and Adopted Accounting Pronouncements (Cont'd)**

The GASB has issued the following Statement that will become effective for the School District for fiscal years ending after June 30, 2021:

Statement No. 87, *Leases*. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities. The Statement will become effective for the School District in the fiscal year ending June 30, 2022. Management is currently evaluating whether or not this Statement will have an impact on the basic financial statements of the School District.

**Note 2: CASH AND CASH EQUIVALENTS**

**Custodial Credit Risk Related to Deposits** - Custodial credit risk is the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the School District in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled trust funds, salary withholdings, and student activity funds, or funds that may pass to the School District relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized.

As of June 30, 2021, the School District's bank balances of \$9,893,645 were exposed to custodial credit risk as follows:

|                            |    |                  |
|----------------------------|----|------------------|
| Insured                    | \$ | 821,519          |
| Insured under GUDPA        |    | 8,548,266        |
| Uninsured/Uncollateralized |    | <u>523,860</u>   |
|                            | \$ | <u>9,893,645</u> |

**Note 3: CAPITAL RESERVE ACCOUNT**

A capital reserve account was established by the School District by inclusion of \$1 in October, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan ("LRFP"). Upon submission of the LRFP to the Department, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained by either a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2020 to June 30, 2021 fiscal year is as follows:

|                                       |              |                            |
|---------------------------------------|--------------|----------------------------|
| Beginning Balance, July 1, 2020       |              | \$ 3,099,766               |
| Increased by:                         |              |                            |
| Transfer per June 28, 2021 Resolution | \$ 4,250,000 |                            |
| Transfer back of unexpended funds     | 431,149      |                            |
| Interest Earnings                     | <u>2,500</u> |                            |
|                                       |              | <u>4,683,649</u>           |
|                                       |              | 7,783,415                  |
| Decreased by:                         |              |                            |
| Withdrawals                           |              | <u>1,500,000</u>           |
| Ending Balance, June 30, 2021         |              | <u><u>\$ 6,283,415</u></u> |

The June 30, 2021 LRFP balance of local support costs of uncompleted projects at June 30, 2021 is \$37,105,038. The withdrawals from the capital reserve were for use in a Department of Education approved facilities projects, consistent with the School District's LRFP.

**Note 4: TRANSFERS FROM CAPITAL RESERVE TO CAPITAL OUTLAY**

During the fiscal year ended June 30, 2021, the School District transferred \$1,500,000 to the capital outlay accounts. The transfer was made from the capital reserve account to supplement a capital project previously approved by the voters in the budget certified for taxes pursuant to N.J.A.C. 6A:23A-8.4.

**Note 5: ACCOUNTS RECEIVABLE**

Accounts receivables at June 30, 2021 consisted of accounts (fees for services) and intergovernmental awards / grants. All receivables are considered collectible in full due to the stable condition of federal and state programs, the current fiscal year guarantee of federal funds, and the regulated budgetary control of governmental entities in New Jersey. All receivables are considered collectible.

Accounts receivables as of fiscal year-end for the School District's individual major funds, in the aggregate, are as follows:

|                | <u>Governmental Funds</u> |                             |                                      | <u>Proprietary Fund</u>  |                                       | <u>Total</u>        |
|----------------|---------------------------|-----------------------------|--------------------------------------|--------------------------|---------------------------------------|---------------------|
|                | <u>General Fund</u>       | <u>Special Revenue Fund</u> | <u>Total Governmental Activities</u> | <u>Food Service Fund</u> | <u>Total Business-Type Activities</u> |                     |
| Federal Awards |                           | \$ 927,184                  | \$ 927,184                           | \$ 207,805               | \$ 207,805                            | \$ 1,134,989        |
| State Awards   | \$ 538,899                |                             | 538,899                              |                          |                                       | 538,899             |
| Other          | 113,648                   | 18,303                      | 131,951                              |                          |                                       | 131,951             |
| <b>Total</b>   | <b>\$ 652,547</b>         | <b>\$ 945,487</b>           | <b>\$ 1,598,034</b>                  | <b>\$ 207,805</b>        | <b>\$ 207,805</b>                     | <b>\$ 1,805,839</b> |

**Note 6: INVENTORY**

Inventory recorded at June 30, 2021 in business-type activities on the government-wide statement of net position, and on the food service enterprise fund statement of net position, consisted of the following:

|          |                  |
|----------|------------------|
| Food     | \$ 26,359        |
| Supplies | 6,838            |
|          | <u>\$ 33,197</u> |

**Note 7: CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2021 was as follows:

|  | <b>Balance<br/>July 1, 2020</b> | <b>Additions</b> | <b>Retirements /<br/>Transfers</b> | <b>Balance<br/>June 30, 2021</b> |
|--|---------------------------------|------------------|------------------------------------|----------------------------------|
| <b>Governmental Activities:</b>              |                                 |                  |                                    |                                  |
| Capital Assets, not being Depreciated:       |                                 |                  |                                    |                                  |
| Land   | \$ 1,998,297                    |                  |                                    | \$ 1,998,297                     |
| Construction in Progress                     | 132,345                         | \$ 133,532       | \$ (45,906)                        | 219,971                          |
| Total Capital Assets, not being Depreciated  | 2,130,642                       | 133,532          | (45,906)                           | 2,218,268                        |
| Capital Assets, being Depreciated:           |                                 |                  |                                    |                                  |
| Site Improvement                             | 4,357,856                       | 320,522          | 14,192                             | 4,692,570                        |
| Buildings and Improvements                   | 38,669,231                      | 613,664          | 31,714                             | 39,314,609                       |
| Equipment                                    | 7,218,401                       | 395,913          | (22,671)                           | 7,591,643                        |
| Total Capital Assets, being Depreciated      | 50,245,488                      | 1,330,099        | 23,235                             | 51,598,822                       |
| Less Accumulated Depreciation for:           |                                 |                  |                                    |                                  |
| Site Improvements                            | (2,457,075)                     | (122,858)        |                                    | (2,579,933)                      |
| Building and Improvements                    | (18,697,234)                    | (1,087,881)      |                                    | (19,785,115)                     |
| Equipment                                    | (5,725,329)                     | (277,319)        | 22,671                             | (5,979,977)                      |
| Total Accumulated Depreciation               | (26,879,638)                    | (1,488,058)      | 22,671                             | (28,345,025)                     |
| Total Capital Assets, being Depreciated, Net | 23,365,850                      | (157,959)        | 45,906                             | 23,253,797                       |
| Governmental Activities Capital Assets, Net  | \$ 25,496,492                   | \$ (24,427)      | \$ -                               | \$ 25,472,065                    |
| <b>Business-Type Activities:</b>             |                                 |                  |                                    |                                  |
| Capital Assets, being Depreciated:           |                                 |                  |                                    |                                  |
| Equipment                                    | \$ 941,507                      | \$ 23,813        |                                    | \$ 965,320                       |
| Less Accumulated Depreciation                | (542,954)                       | (44,851)         |                                    | (587,805)                        |
| Business-Type Activities Capital Assets, Net | \$ 398,553                      | \$ (21,038)      | \$ -                               | \$ 377,515                       |

**Note 7: CAPITAL ASSETS (CONT'D)**

Depreciation expense was charged to functions / programs of the School District as follows:

**Governmental Activities:**

|  |               |
|--|---------------|
| Instruction                                  | \$ 882,675    |
| Student & Instruction Related Services       | 234,612       |
| General and Business Administrative Services | 112,714       |
| Plant Operations and Maintenance             | 167,681       |
| Pupil Transportation                         | <u>90,376</u> |

|   |                     |
|---|---------------------|
| Total Depreciation- Governmental Activities | <u>\$ 1,488,058</u> |
|---|---------------------|

**Business-Type Activities:**

|               |                  |
|---------------|------------------|
| Food Services | <u>\$ 44,851</u> |
|---------------|------------------|

|  |                  |
|--|------------------|
| Total Depreciation Expenses – Business-Type Activities | <u>\$ 44,851</u> |
|--|------------------|

**Note 8: LONG-TERM LIABILITIES**

During the fiscal year ended June 30, 2021, the following changes occurred in long-term obligations:

|  | <u>Balance<br/>July 1, 2020</u> | <u>Additions</u>    | <u>Reductions</u>     | <u>Balance<br/>June 30, 2021</u> | <u>Due Within<br/>One Year</u> |
|--|---------------------------------|---------------------|-----------------------|----------------------------------|--------------------------------|
| <b>Governmental Activities:</b>                  |                                 |                     |                       |                                  |                                |
| Bonds Payable:                                   |                                 |                     |                       |                                  |                                |
| General Obligation Bonds                         | \$ 5,420,000                    |                     | \$ (1,115,000)        | \$ 4,305,000                     | \$ 1,090,000                   |
| Unamortized Cost of Premium<br>on Bonds          | <u>473,340</u>                  |                     | <u>(103,275)</u>      | <u>370,065</u>                   |                                |
| Other Liabilities:                               |                                 |                     |                       |                                  |                                |
| Net Pension Liability                            | 8,030,415                       | \$ 4,602,766        | (5,196,432)           | 7,436,749                        |                                |
| Compensated Absences                             | <u>826,683</u>                  | <u>119,621</u>      | <u>(77,520)</u>       | <u>868,784</u>                   | <u>260,522</u>                 |
| Total Other Liabilities                          | <u>8,857,098</u>                | <u>4,722,387</u>    | <u>(5,273,952)</u>    | <u>8,305,533</u>                 | <u>260,522</u>                 |
| Governmental Activities<br>Long-term Liabilities | <u>\$ 14,750,438</u>            | <u>\$ 4,722,387</u> | <u>\$ (6,492,227)</u> | <u>\$ 12,980,598</u>             | <u>\$ 1,350,522</u>            |

The bonds payable are liquidated by the debt service fund, while compensated absences and net pension liability are liquidated by the general fund.

**Bonds Payable** - Bonds and loans are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are general obligation bonds.

| <u>Date of Issue</u> | <u>Amount<br/>Of Issue</u> | <u>Maturities</u> | <u>Interest<br/>Rate</u> | <u>Amount</u>       |
|----------------------|----------------------------|-------------------|--------------------------|---------------------|
| 2015                 | \$ 10,910,000              | 2022 to 2025      | 4.00%                    | <u>\$ 4,305,000</u> |
|                      |                            |                   |                          | <u>\$ 4,305,000</u> |

**Note 8: LONG-TERM LIABILITIES (CONT'D)**

Principal and interest due on bonds outstanding is as follows:

| <u>Year Ending<br/>June 30,</u> | <u>Principal</u>    | <u>Interest</u>   | <u>Total</u>        |
|---------------------------------|---------------------|-------------------|---------------------|
| 2022                            | \$ 1,090,000        | \$ 172,200        | \$ 1,262,200        |
| 2023                            | 1,075,000           | 128,600           | 1,203,600           |
| 2024                            | 1,080,000           | 85,600            | 1,165,600           |
| 2025                            | 1,060,000           | 42,400            | 1,102,400           |
|                                 | <u>\$ 4,305,000</u> | <u>\$ 428,800</u> | <u>\$ 4,733,800</u> |

**Bonds Authorized But Not Issued** - As of June 30, 2021, the School District had no authorizations to issue additional bonded debt.

**Compensated Absences** – As previously stated, compensated absences will be paid from the fund from which the employees' salaries are paid. Refer to Note 15 for a description of the School District's Policy.

**Net Pension Liability** - For details on the net pension liability, refer to Note 10. The School District's annual required contribution to the Public Employees' Retirement System is budgeted and paid from the general fund on an annual basis.

**Note 9: OPERATING LEASES**

At June 30, 2021, the School District had operating lease agreements in effect for copy machines, and postage machines. The present value of the future minimum rental payments under the operating lease agreements are as follows:

| <u>Year Ending<br/>June 30,</u> | <u>Amount</u>     |
|---------------------------------|-------------------|
| 2022                            | \$ 334,372        |
| 2023                            | 226,644           |
| 2024                            | 124,852           |
|                                 | <u>\$ 685,868</u> |

Rental payments under operating leases for the fiscal year ended June 30, 2021 were \$265,790.

**Note 10: PENSION PLANS**

A substantial number of the School District's employees participate in one of the following defined benefit pension plans: the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), which are administered by the New Jersey Division of Pensions and Benefits (the "Division"). In addition, several School District employees participate in the Defined Contribution Retirement Program, which is a defined contribution pension plan. The DCRP is administered by Prudential Financial for the Division.

Each of the aforementioned plans have a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements, required supplementary information, and detailed information about the PERS and TPAF plans' fiduciary net position that can be obtained by writing to or at the following website:

State of New Jersey, Department of the Treasury  
Division of Pensions and Benefits  
P.O. Box 295  
Trenton, New Jersey 08625-0295  
<https://www.nj.gov/treasury/pensions/financial-reports.shtml>

**General Information about the Pension Plans****Plan Descriptions**

**Teachers' Pension and Annuity Fund** - The Teachers' Pension and Annuity Fund is a cost-sharing multiple-employer defined benefit pension plan, with a special funding situation, which was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66. The State of New Jersey ("State") is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF's designated purpose is to provide retirement benefits, death, disability and medical benefits to certain qualified members. Membership in the TPAF is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, who have titles that are unclassified, professional and certified. The TPAF Board of Trustees is primarily responsible for the administration of the Plan.

**Public Employees' Retirement System** - The Public Employees' Retirement System is a cost-sharing multiple-employer defined benefit pension plan that was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS' designated purpose is to provide retirement, death, disability, and medical benefits to certain qualified members. Membership in the PERS is mandatory for substantially all full-time employees of the School District, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS' Board of Trustees is primarily responsible for the administration of the PERS.

**Defined Contribution Retirement Program** - The Defined Contribution Retirement Program is a multiple-employer defined contribution pension fund established on July 1, 2007 under the provisions of Chapter 92, P.L. 2007, and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et. seq.). The DCRP is a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) § 401(a) et seq., and is a "governmental plan" within the meaning of IRC § 414(d). The DCRP provides retirement benefits for eligible employees and their beneficiaries. Individuals covered under DCRP are employees enrolled in TPAF or PERS on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits; employees enrolled in New Jersey State Police Retirement System (SPRS) or the Police and Firemen's Retirement System (PFRS) after May 21, 2010, who earn salary in excess of established "maximum compensation" limits; employees otherwise eligible to enroll in TPAF or PERS on or after November 2, 2008, who do not earn the minimum annual salary for tier 3 enrollment but who earn salary of at least \$5,000.00 annually; and employees otherwise eligible to enroll in TPAF or PERS after May 21, 2010 who do not work the minimum number of hours per week required for tiers 4 or 5 enrollment, but who earn salary of at least \$5,000.00 annually.



**Note 10: PENSION PLANS (CONT'D)****General Information about the Pension Plans (Cont'd)****Vesting and Benefit Provisions**

**Teachers' Pension and Annuity Fund** - The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

**Tier Definition**

- 1 Members who were enrolled prior to July 1, 2007
- 2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
- 3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010
- 4 Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011
- 5 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more of service credit before age 62, and tier 5 before age 65 with 30 years or more of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier.

Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

**Public Employees' Retirement System** - The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after 10 years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The membership tiers for PERS are the same as previously noted for TPAF.

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more service credit before age 62 and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

**Note 10: PENSION PLANS (CONT'D)****General Information About the Pension Plans (Cont'd)****Vesting and Benefit Provisions (Cont'd)**

**Defined Contribution Retirement Program** - Eligible members are provided with a defined contribution retirement plan intended to qualify for favorable Federal income tax treatment under IRC Section 401(a), a noncontributory group life insurance plan and a noncontributory group disability benefit plan. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employee contributions shall immediately become and shall at all times remain fully vested and nonforfeitable. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employer contributions shall be vested and nonforfeitable on the date the participant commences the second year of employment or upon his or her attainment of age 65, while employed by an employer, whichever occurs first.

**Contributions**

**Teachers' Pension and Annuity Fund** - The contribution policy is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing employers. Pursuant to the provisions of P.L. 2011, C. 78, the member contribution rate was 7.50% in State fiscal year 2020. The State's contribution is based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability. For fiscal year 2020, the State's pension contribution was less than the actuarial determined amount.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over several preceding fiscal years. These on-behalf contributions by the State of New Jersey are considered a special funding situation, under the definition of GASB 68, *Accounting and Financial Reporting for Pensions*.

The School District's contractually required contribution rate for the fiscal year ended June 30, 2021 was 17.93% of the School District's covered payroll, of which 0.00% of payroll was required from the School District and 100.00% of payroll was required from the State of New Jersey. The School District was not required to contribute to the pension plan during the fiscal year ended June 30, 2021 because of the 100.00% special funding situation with the State of New Jersey.

Based on the most recent TPAF measurement date of June 30, 2020, the State's contractually required contribution, on-behalf of the School District, to the pension plan for the fiscal year ended June 30, 2021 was \$4,020,819, and was paid by April 1, 2021. School District employee contributions to the Plan during the fiscal year ended June 30, 2021 were \$1,726,384.

**Public Employees' Retirement System** - The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Pursuant to the provisions of P.L. 2011, C. 78, the member contribution rate was 7.50% in State fiscal year 2020. Employers' contributions are based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability.

The School District's contractually required contribution rate for the fiscal year ended June 30, 2021 was 15.70% of the School District's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability.

Based on the most recent PERS measurement date of June 30, 2020, the School District's contractually required contribution to the pension plan for the fiscal year ended June 30, 2021 was \$498,880, and was paid by April 1, 2021. School District employee contributions to the Plan during the fiscal year ended June 30, 2021 were \$274,364.

**Note 10: PENSION PLANS (CONT'D)****General Information About the Pension Plans (Cont'd)****Contributions (Cont'd)**

**Defined Contribution Retirement Program** - The contribution policy is set by N.J.S.A. 43:15C-3 and requires contributions by active members and contributing employers. In accordance with P.L. 2007, C. 92, and P.L. 2007, C. 103, Plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the School District contributes 3% of the employees' base salary, for each pay period, to Prudential Financial no later than the fifth business day after the date on which the employee is paid for that pay period.

For the fiscal year ended June 30, 2021, employee contributions totaled \$19,247, and the School District recognized pension expense, which equaled the required contributions, of \$8,210. There were no forfeitures during the fiscal year.

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions****Teachers' Pension and Annuity Fund**

**Pension Liability** - At June 30, 2021, the School District was not required to report a liability for its proportionate share of the net pension liability for TPAF because of the 100% special funding situation by the State of New Jersey.

The State's proportionate share of net pension liability, however, attributable to the School District is as follows:

|  |                       |
|--|-----------------------|
| School District's Proportionate Share of Net Pension Liability   | \$ -                  |
| State of New Jersey's Proportionate Share of Net Pension Liability Associated with the School District | <u>116,841,471</u>    |
|  | <u>\$ 116,841,471</u> |

The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The total pension liability was calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2020. For the June 30, 2020 measurement date, the School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers and the State of New Jersey, actuarially determined. At the June 30, 2020 measurement date, the School District proportion was 0.00% due to the 100% special funding situation with the State of New Jersey; however, the State's proportionate share of the TPAF net pension liability associated with the School District was 0.1774390380%, which was an increase of .00045811984% from its proportion measured as of June 30, 2019.

**Pension Expense** - For the fiscal year ended June 30, 2021, the School District recognized \$7,265,700 in pension expense and revenue, in the government-wide financial statements, for the State of New Jersey on-behalf TPAF pension contributions. This pension expense and revenue was based on the pension plan's June 30, 2020 measurement date.

**Note 10: PENSION PLANS (CONT'D)****Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)****Public Employees' Retirement System**

**Pension Liability** - At June 30, 2021, the School District reported a liability of \$7,436,749 for its proportionate share of the net pension liability for PERS. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The total pension liability was calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2020. The School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2020 measurement date, the School District's proportion was 0.0456035650%, which was an increase of 0.0010359103% from its proportion measured as of June 30, 2019.

**Pension Expense** - For the fiscal year ended June 30, 2021, the School District recognized pension expense of \$222,923, in the government-wide financial statements. This pension expense was based on the pension plan's June 30, 2020 measurement date.

**Deferred Outflows of Resources and Inflows of Resources** - At June 30, 2021, the School District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

|  | <b><u>Deferred<br/>Outflows<br/>of Resources</u></b> | <b><u>Deferred<br/>Inflows<br/>of Resources</u></b> |
|--|--|---|
| Differences between Expected and Actual Experience   | \$ 135,411   | \$ 26,300   |
| Changes of Assumptions   | 241,257  | 3,113,837   |
| Net Difference between Projected and Actual Earnings on Pension Plan Investments                                     | 254,194  | -   |
| Changes in Proportion and Differences between School District Contributions and Proportionate Share of Contributions | 381,040  | 300,732   |
| School District Contributions Subsequent to the Measurement Date   | 570,389  | -   |
|  | <u>\$ 1,582,291</u>                                  | <u>\$ 3,440,869</u>                                 |

**Note 10: PENSION PLANS (CONT'D)****Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)****Public Employees' Retirement System (Cont'd)****Deferred Outflows and Inflows of Resources (Cont'd)**

Deferred outflows of resources in the amount of \$570,389 will be included as a reduction of the net pension liability in the subsequent fiscal year, June 30, 2022. The other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| <b>Fiscal Year</b>            |                       |
|-------------------------------|-----------------------|
| <b><u>Ending June 30,</u></b> |                       |
| 2022                          | \$ (897,424)          |
| 2023                          | (862,982)             |
| 2024                          | (616,085)             |
| 2025                          | (17,187)              |
| 2026                          | <u>(35,289)</u>       |
|                               | <u>\$ (2,428,967)</u> |

**Note 10: PENSION PLANS (CONT'D)****Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)****Public Employees' Retirement System (Cont'd)**

**Deferred Outflows and Inflows of Resources (Cont'd)** - The other deferred outflows of resources and deferred inflows of resources related to pensions will be amortized over the following number of years:

|  | <u>Deferred<br/>Outflows of<br/>Resources</u> | <u>Deferred<br/>Inflows of<br/>Resources</u> |
|--|---|--|
| Differences between Expected and Actual Experience   |   |  |
| Year of Pension Plan Deferral:   |   |  |
| June 30, 2015  | 5.72  | -  |
| June 30, 2016  | 5.57  | -  |
| June 30, 2017  | 5.48  | -  |
| June 30, 2018  | -   | 5.63   |
| June 30, 2019  | 5.21  | -  |
| June 30, 2020  | 5.16  | -  |
| Changes of Assumptions   |   |  |
| Year of Pension Plan Deferral:   |   |  |
| June 30, 2014  | 6.44  | -  |
| June 30, 2015  | 5.72  | -  |
| June 30, 2016  | 5.57  | -  |
| June 30, 2017  | -   | 5.48   |
| June 30, 2018  | -   | 5.63   |
| June 30, 2019  | -   | 5.21   |
| June 30, 2020  | -   | 5.16   |
| Net Difference Between Projected and Actual Earnings on Pension Plan Investments                                     |   |  |
| Year of Pension Plan Deferral:   |   |  |
| June 30, 2016  | 5.00  | -  |
| June 30, 2017  | 5.00  | -  |
| June 30, 2018  | 5.00  | -  |
| June 30, 2019  | 5.00  | -  |
| June 30, 2020  | 5.00  | -  |
| Changes in Proportion and Differences between School District Contributions and Proportionate Share of Contributions |   |  |
| Year of Pension Plan Deferral:   |   |  |
| June 30, 2014  | 6.44  | 6.44   |
| June 30, 2015  | 5.72  | 5.72   |
| June 30, 2016  | 5.57  | 5.57   |
| June 30, 2017  | 5.48  | 5.48   |
| June 30, 2018  | 5.63  | 5.63   |
| June 30, 2019  | 5.21  | 5.21   |
| June 30, 2020  | 5.16  | 5.16   |

**Note 10: PENSION PLANS (CONT'D)****Actuarial Assumptions**

The net pension liabilities were measured as of June 30, 2020 and the total pension liabilities used to calculate the net pension liability were determined by an actuarial valuation as of July 1, 2019. The total pension liabilities were calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2020. The actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

|  | <b><u>TPAF</u></b>          | <b><u>PERS</u></b>           |
|--|-----------------------------|------------------------------|
| Inflation  | 2.75%                       | 2.75%                        |
| Wage   | 3.25%                       | 3.25%                        |
| Salary Increases: <sup>(1)</sup>   |                             |                              |
| Through 2026   | 1.55% - 4.45%               | 2.00% - 6.00%                |
| Thereafter   | 2.75% - 5.65%               | 3.00% - 7.00%                |
| Investment Rate of Return  | 7.00%                       | 7.00%                        |
| Period of Actuarial Experience<br>Study upon which Actuarial<br>Assumptions were Based | July 1, 2015- June 30, 2018 | July 1, 2014 – June 30, 2018 |

<sup>(1)</sup> Based on years of service

For TPAF, pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Healthy Retiree mortality table with a 114.7% adjustment for males and 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

For PERS, pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

For TPAF and PERS, in accordance with State statute, the long-term expected rate of return on Plan investments (7.00% at the June 30, 2020 measurement date) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

**Note 10: PENSION PLANS (CONT'D)****Actuarial Assumptions (Cont'd)**

Best estimates of arithmetic rates of return for each major asset class included in TPAF's and PERS' target asset allocation as of the June 30, 2020 measurement date are summarized in the following table:

| <b>Asset Class</b>                | <b>Target Allocation</b> | <b>Long-Term Expected Real Rate of Return</b> |
|-----------------------------------|--------------------------|---|
| U.S. Equity                       | 27.00%                   | 7.71%   |
| Non-U.S. Developed Markets Equity | 13.50%                   | 8.57%   |
| Emerging Market Equity            | 5.50%                    | 10.23%  |
| Private Equity                    | 13.00%                   | 11.42%  |
| Real Assets                       | 3.00%                    | 9.73%   |
| Real Estate                       | 8.00%                    | 9.56%   |
| High Yield                        | 2.00%                    | 5.95%   |
| Private Credit                    | 8.00%                    | 7.59%   |
| Investment Grade Credit           | 8.00%                    | 2.67%   |
| Cash Equivalents                  | 4.00%                    | 0.50%   |
| U.S. Treasuries                   | 5.00%                    | 1.94%   |
| Risk Mitigation Strategies        | 3.00%                    | 3.40%   |
|                                   | 100.00%                  |   |

**Discount Rate -**

**Teachers' Pension and Annuity Fund** - The discount rate used to measure the total pension liability was 5.40% as of June 30, 2020. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 2.21% as of the June 30, 2020 measurement date based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from Plan members will be made at the current member contribution rates and that contributions from employers would be based on 78% of the actuarially determined contributions for the State. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2062. Therefore, the long-term expected rate of return on Plan investments was applied to projected benefit payments through 2062 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

**Public Employees' Retirement System** - The discount rate used to measure the total pension liability was 7.00% as of June 30, 2020. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 2.21% as of the June 30, 2020 measurement date based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from Plan members will be made at the current member contribution rates and that contributions from employers would be based on 78% of the actuarially determined contributions for the State. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on Plan investments was applied to all projected benefit payments to determine the total pension liability.



**Note 10: PENSION PLANS (CONT'D)**

**Sensitivity of School District's Proportionate Share of Net Pension Liability to Changes in the Discount Rate**

**Teachers' Pension and Annuity Fund (TPAF)** - As previously mentioned TPAF has a special funding situation where the State pays 100% of the School District's annual required contribution. As such, the proportionate share of the net pension liability as of June 30, 2020, the Plan's measurement date, attributable to the School District is \$0.00. The following, however, presents the net pension liability of the State as of June 30, 2020 (Plan's measurement date), attributable to the School District, calculated using the discount rate of 5.40% as well as what the State's net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage-point higher than the current rate:

|  | <b>1%<br/>Decrease<br/><u>(4.40%)</u></b> | <b>Current<br/>Discount Rate<br/><u>(5.40%)</u></b> | <b>1%<br/>Increase<br/><u>(6.40%)</u></b> |
|--|---|---|---|
| School District's Proportionate Share of the Net Pension Liability                                     | \$ -                                      | \$ -  | \$ -                                      |
| State of New Jersey's Proportionate Share of Net Pension Liability associated with the School District | <u>137,243,992</u>                        | <u>116,841,471</u>                                  | <u>99,900,602</u>                         |
|  | <u>\$ 137,243,992</u>                     | <u>\$ 116,841,471</u>                               | <u>\$ 99,900,602</u>                      |

**Public Employees' Retirement System (PERS)** - The following presents the School District's proportionate share of the net pension liability at June 30, 2020, the Plan's measurement date, calculated using a discount rate of 7.00%, as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

|  | <b>1%<br/>Decrease<br/><u>(6.00%)</u></b> | <b>Current<br/>Discount Rate<br/><u>(7.00%)</u></b> | <b>1%<br/>Increase<br/><u>(8.00%)</u></b> |
|--|---|---|---|
| School District's Proportionate Share of the Net Pension Liability | <u>\$ 9,435,240</u>                       | <u>\$ 7,436,749</u>                                 | <u>\$ 5,849,073</u>                       |

**Pension Plan Fiduciary Net Position**

For purposes of measuring the net pension liability, deferred outflows of resources, deferred inflows of resources related to pensions, and pension expense, information about the respective fiduciary net position of the TPAF and PERS and additions to/deductions from TPAF and PERS' respective fiduciary net position have been determined on the same basis as they are reported by TPAF and PERS. Accordingly, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Note 11: POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB)****STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN****General Information about the OPEB Plan**

**Plan Description and Benefits Provided** - The State Health Benefit Local Education Retired Employees Plan (the "OPEB Plan") is a multiple-employer defined benefit OPEB plan, with a special funding situation, that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in paragraph 4 of GASB Statement No. 75 - *Accounting and Financial Reporting for the Postemployment Benefits Other Than Pensions*. The OPEB Plan is administered by the State of New Jersey Division of Pensions and Benefits (the "Division") and is part of the New Jersey State Health Benefits Program (SHBP). The Division issues a publically available financial report that includes financial statements and required supplementary information which can be obtained by writing to or at the following website:

State of New Jersey  
Division of Pensions and Benefits  
P.O. Box 295  
Trenton, New Jersey 08625-0295  
<https://www.nj.gov/treasury/pensions/financial-reports.shtml>

The OPEB Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

**Contributions** - The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey (the "State") in accordance with N.J.S.A 52:14-17.32f. According to N.J.S.A 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

**Employees Covered by Benefit Terms** - At June 30, 2020, the OPEB Plan's measurement date, the entire State Health Benefit Local Education Retired Employees OPEB Plan consisted of the following members.

|  |                |
|--|----------------|
| Active Plan Members  | 216,804        |
| Inactive Plan Members or Beneficiaries Currently Receiving Benefits      | 149,304        |
| Inactive Plan Members Entitled to but Not Yet Receiving Benefit Payments | <u>-</u>       |
|  | <u>366,108</u> |

**Total Non-Employer OPEB Liability**

The State of New Jersey, a non-employer contributing entity, is the only entity that has a legal obligation to make employer contributions to the OPEB Plan for qualified retired TPAF, PERS, PFRS and ABP pension participants. The School District's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Accordingly, the School District did not recognize any portion of the collective net OPEB liability on the statement of net position.

**Note 11: POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (CONT'D)****STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN (CONT'D)****Total Non-Employer OPEB Liability (Cont'd)**

The State's proportionate share of the net OPEB liability associated with the School District as of June 30, 2021 was \$126,579,879. Since the OPEB liability associated with the School District is 100% attributable to the State, the OPEB liability will be referred to as the total non-employer OPEB liability.

The total non-employer OPEB liability was measured as of June 30, 2020, and was determined by an actuarial valuation as of June 30, 2019, which was rolled forward to June 30, 2020. For the June 30, 2020 measurement date, the State's proportionate share of the non-employer OPEB liability associated with the School District was 0.1866685574%, which was an increase of 0.0025371170% from its proportion measured as of June 30, 2019.

**Actuarial Assumptions and Other Inputs** - The actuarial assumptions and other inputs vary for each plan member depending on the pension plan in which the member is enrolled. The actuarial valuation at June 30, 2019 used the following actuarial assumptions, applied to all periods in the measurement:

**Salary Increases -**

|              | <u>TPAF/ABP*</u> | <u>PERS*</u>  | <u>PFRS</u>                 |
|--------------|------------------|---------------|-----------------------------|
| Through 2026 | 1.55% - 4.45%    | 2.00% - 6.00% | 3.25% - 15.25%*             |
| Thereafter   | 1.55% - 4.45%    | 3.00% - 7.00% | Applied to all future years |

\*based on service years

**Inflation Rate - 2.50%.**

**Mortality Rates** - Current and future retiree healthy mortality rates were based on the PUB-2010 Healthy classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020.

Disabled mortality was based on the PUB-2010 headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020.

**Experience Studies** - The actuarial assumptions used in the June 30, 2019 valuation were based on the results of actuarial experience studies for the periods July 1, 2015 - June 30, 2018, July 1, 2014 - June 30, 2018, and July 1, 2013 - June 30, 2018 for TPAF, PERS, and PFRS, respectively.

**Health Care Trend Assumptions** - For pre-Medicare medical benefits, the trend rate is initially 5.6% and decreases to a 4.5% long-term trend rate after seven years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rates for fiscal year 2021 through 2022 are reflected. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% and decreases to a 4.5% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

**Discount Rate** - The discount rate for June 30, 2020 measurement date was 2.21%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

**Note 11: POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (CONT'D)****STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN (CONT'D)****Changes in the Total Non-Employer OPEB Liability**

The below table summarizes the State's proportionate share of the change in the total non-employer OPEB liability associated with the School District:

|   |                    |                              |
|---|--------------------|------------------------------|
| Balance at June 30, 2020                          |                    | \$ 76,836,358                |
| Changes for the Year:                             |                    |                              |
| Service Cost                                      | \$ 3,545,899       |                              |
| Interest Cost                                     | 2,776,306          |                              |
| Difference Between Expected and Actual Experience | 22,436,380         |                              |
| Changes in Assumptions                            | 23,121,794         |                              |
| Gross Benefit Payments                            | 66,793             |                              |
| Member Contributions                              | <u>(2,203,651)</u> |                              |
| Net Changes                                       |                    | <u>49,743,521</u>            |
| Balance at June 30, 2021                          |                    | <u><u>\$ 126,579,879</u></u> |

There were no changes in benefit terms between the June 30, 2019 measurement date and the June 30, 2020 measurement date.

Differences between expected and actual experience reflect an increase in liability from June 30, 2019 to June 30, 2020 due to changes in the census, claims, and premiums experience.

Changes in assumptions reflect an increase in the liability from June 30, 2019 to June 30, 2020 is due to the combined effect of the decrease in the assumed discount rate from 3.50% as of June 30, 2019 to 2.21% as of June 30, 2020; and changes in the trend, repeal of the excise tax, and updated mortality improvement assumptions.

**Sensitivity of the Total Non-Employer OPEB Liability to Changes in the Discount Rate** - The State's proportionate share of the total non-employer OPEB liability as of June 30, 2020, associated with the School District, using a discount rate of 2.21%, as well as using a discount rate that is 1% lower or 1% higher than the current rate used is as follows:

|  | <u>1%<br/>Decrease<br/>(1.21%)</u> | <u>Current<br/>Discount Rate<br/>(2.21%)</u> | <u>1%<br/>Increase<br/>(3.21%)</u> |
|--|------------------------------------|--|------------------------------------|
| State of New Jersey's Proportionate Share<br>of the Total Non-Employer OPEB Liability<br>Associated with the School District | <u>\$ 152,598,578</u>              | <u>\$ 126,579,879</u>                        | <u>\$ 106,235,762</u>              |

**Note 11: POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (CONT'D)****STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN (CONT'D)****Changes in the Total Non-Employer OPEB Liability (Cont'd)****Sensitivity of the Total Non-Employer OPEB Liability to Changes in the Healthcare Cost Trend Rates**

- The State's proportionate share of the total non-employer OPEB liability as of June 30, 2020, associated with the School District, using a healthcare cost trend rates that are 1% lower or 1% higher than the current healthcare cost trend rate used is as follows:

|  | <u>1%<br/>Decrease</u> | <u>Healthcare<br/>Cost Trend<br/>Rates</u> | <u>1%<br/>Increase</u> |
|--|------------------------|--|------------------------|
| State of New Jersey's Proportionate Share<br>of the Total Non-Employer OPEB Liability<br>Associated with the School District | <u>\$ 102,179,547</u>  | <u>\$ 126,579,879</u>                      | <u>\$ 155,635,251</u>  |

**OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to the Total Non-Employer OPEB Liability**

**OPEB Expense** - For the fiscal year ended June 30, 2021, the School District recognized \$7,014,222 in OPEB expense and revenue, in the government-wide financial statements, for the State's proportionate share of the OPEB Plan's OPEB expense, associated with the School District. This expense and revenue was based on the OPEB Plan's June 30, 2020 measurement date.

**Deferred Outflows and Inflows of Resources** - In accordance with GASBS No. 75, the School District's proportionate share of the OPEB liability is zero. As such, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources by the School District; however, at June 30, 2021, the State's proportionate share of the total non-employer OPEB liability's deferred outflows of resources and deferred inflows of resources, associated with School District, from the following sources are as follows:

|  | <u>Deferred<br/>Outflows<br/>Of Resources</u> | <u>Deferred<br/>Inflows<br/>of Resources</u> |
|--|---|--|
| Differences Between Expected and Actual Experience | \$ 19,218,123                                 | \$ 17,118,820                                |
| Changes of Assumptions                             | 21,530,820                                    | 14,443,481                                   |
| Changes in Proportion                              | <u>4,541,310</u>                              | <u>134,523</u>                               |
|  | <u>\$ 45,290,253</u>                          | <u>\$ 31,696,824</u>                         |

**Note 11: POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (CONT'D)****STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN (CONT'D)****OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to the Total Non-Employer OPEB Liability (Cont'd)**

**Deferred Outflows and Inflows of Resources (Cont'd)** - Amounts reported as deferred outflows of resources and deferred inflows of resources related to the State's proportionate share of the total non-employer OPEB liability, associated with the School District, will be recognized in OPEB expense as follows:

| <b>Fiscal<br/>Year Ending<br/><u>June 30,</u></b> |           |                     |
|---|-----------|---------------------|
| 2022  | \$        | (663,065)           |
| 2023  |           | (663,065)           |
| 2024  |           | (663,065)           |
| 2025  |           | (663,065)           |
| 2026  |           | (663,065)           |
| Thereafter  |           | <u>(10,278,104)</u> |
|   | <u>\$</u> | <u>(13,593,429)</u> |

**Note 12: ON-BEHALF PAYMENTS**

For the fiscal year ended June 30, 2021, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement medical costs related to TPAF, in the fund financial statements. The amounts recognized as revenues and expenditures in the fund financial statements for normal costs, non-contributory insurance, post-retirement medical costs, and long-term disability insurance were \$5,046,366, \$96,014, \$1,611,542, and \$4,047, respectively.

**Note 13: RISK MANAGEMENT**

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**Property and Liability Insurance** - The School District maintains commercial insurance coverage for property, liability, student accident, and surety bonds. A complete schedule of insurance coverage can be found in the statistical section of this Annual Comprehensive Financial Report.

**New Jersey Unemployment Compensation Insurance** - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State.

**Note 13: RISK MANAGEMENT (Cont'd)****New Jersey Unemployment Compensation Insurance (Cont'd)**

The following is a summary of the activity of the School District's unemployment claims for the current and previous two fiscal years:

| <u>Fiscal<br/>Year Ended<br/>June 30,</u> | <u>School<br/>District<br/>Contributions</u> | <u>Employee<br/>Contributions</u> | <u>Interest<br/>Income</u> | <u>Claims<br/>Incurred</u> | <u>Ending Balance</u>     |  |
|---|--|-----------------------------------|----------------------------|----------------------------|---------------------------|--|
|   |  |                                   |                            |                            | <u>Claims<br/>Payable</u> | <u>Restricted<br/>Fund<br/>Balance</u> |
| 2021                                      | \$ 50,000                                    | \$ 46,903                         | \$ 1,055                   | \$ 3,419                   | \$ 43,484                 | \$ 367,153                             |
| 2020                                      | 32,289                                       | 46,124                            | 1,943                      | 100,014                    |                           | 316,098                                |
| 2019                                      |  | 41,245                            | 3,831                      | 57,299                     |                           | 335,756                                |

**Joint Insurance Fund** - The School District is a member of the Burlington County Municipal Insurance Joint Insurance Fund. The Fund provides its members with the following coverage:

Workers' Compensation and Employer's Liability  
General and Automobile Liability  
Property Damage  
Crime, Boiler and Machinery  
Pollutions Legal Liability

Contributions to the Fund, are payable in an annual premium and is based on actuarial assumptions determined by the Fund's actuary. The School District's agreement with the Pool provides that the Pool will be self-sustaining through member premiums and will reinsure through the Municipal Excess Liability Joint Insurance Fund for claims in excess of \$50,000 to \$200,000 based on the line of coverage for each insured event.

The Fund publishes its own financial report for the fiscal year ended June 30, 2021, which can be obtained from:

BCIP Joint Insurance Fund  
P.O. Box 449  
Marlton, New Jersey 08053

**Note 14: DEFERRED COMPENSATION**

The School District offers its employees a choice of (4) deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457. The plans permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death, or unforeseeable emergency. The plan choices are as follows:

MetLife  
Fidelity Investments  
Lincoln Investments Planning, Inc.  
Lincoln Financial Advisors

**Note 15: COMPENSATED ABSENCES**

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), *Accounting for Compensated Absences*. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees who are employed for ten months are entitled to eleven paid sick leave days per fiscal school year. School District employees who are employed for twelve months are entitled to thirteen paid sick leave days per fiscal school year. Unused sick leave may be accumulated and carried forward to the subsequent years. School District employees are entitled to four personal days which may be carried forward to subsequent years. Vacation days not used during the year may not be accumulated and carried forward. Benefits paid in any future year will be calculated according to formulas outlined in the School Districts' agreements with the various employee unions and included in the current years' budget.

The liability for vested compensated absences is recorded within those funds as the benefits accrue to employees. As of June 30, 2021, the liability for compensated absences reported on the government-wide statement of net position was \$868,784.

**Note 16: INTERFUND RECEIVABLES, PAYABLES AND TRANSFER**

**Interfunds** - The composition of interfund balances as of June 30, 2021 is as follows:

| <u>Fund</u>     | <u>Interfunds<br/>Receivable</u> | <u>Interfunds<br/>Payable</u> |
|-----------------|----------------------------------|-------------------------------|
| General         | \$ 41,132                        |                               |
| Special Revenue |                                  | \$ 6,944                      |
| Proprietary     |                                  | 34,588                        |
|                 | <u>\$ 41,132</u>                 | <u>\$ 41,132</u>              |

The interfund receivables and payables above predominately resulted from payments made by certain funds on behalf of other funds. During the fiscal year 2021, the School District expects to liquidate such interfunds, depending upon the availability of cash flow.

**Transfers:**

| <u>Transfer Out:</u> | <u>Transfer In:<br/>Special<br/>Revenue Fund</u> |
|----------------------|--|
| General Fund         | \$ 686,023                                       |
| Total Transfers      | <u>\$ 686,023</u>                                |

The principal purposes of fund transfers made during the fiscal year were for the local share preschool education aid.



**Note 17: CONTINGENCIES**

**Grantor Agencies** - Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the School District expects such amount, if any, to be immaterial.

**Litigation** - The School District is occasionally involved in certain legal claims arising in the ordinary course of operations. Management believes that the ultimate settlement of such claims will not exceed its insurance coverage, and therefore will have no material effect on the School District's financial position.

**Note 18: CONCENTRATIONS**

The School District depends on financial resources flowing from, or associated with, both the federal government and the State of New Jersey. As a result of this dependency, the School District is subject to changes in specific flows of intergovernmental revenues based on modifications to federal and State laws and federal and State appropriations.

**Note 19: DEFICIT FUND BALANCES**

The School District has a deficit fund balance of \$1,168,468 in the general fund as of June 30, 2021 as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The statute provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the School District cannot recognize the June state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the June state aid payments, the general and special revenue fund balance deficit does not alone indicate that the School District is facing financial difficulties.

Pursuant to N.J.S.A. 18A:22-44.2 any negative unassigned general fund balance that is reported as a direct result from a delay in the June payments of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The School District deficit in the GAAP funds statements of \$1,168,468 is less than the June state aid payments.

**Note 20: FUND BALANCES****RESTRICTED**

As stated in Note 1, the restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources by either of the following: (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation. Specific restrictions of the School District's fund balance are summarized as follows:

**Note 20: FUND BALANCES (Cont'd)****RESTRICTED (Cont'd)****General Fund**

**For Excess Surplus** - In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance - excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict general fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2021 is \$0. Additionally, \$674,061 of excess fund balance generated during 2019-2020 has been restricted and designated for utilization in the 2021-2022 budget.

**For Capital Reserve Account** - As of June 30, 2021, the balance in the capital reserve account is \$6,283,415. These funds are restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan (LRFP).

**For Maintenance Reserve Account** - As of June 30, 2021, the balance in the maintenance reserve account is \$413,844. These funds are restricted for the required maintenance of school facilities in accordance with the Educational Facilities Construction and Financing Act (EFCFA) (N.J.S.A. 18A:7G-9) as amended by P.L. 2004, c. 73 (S1701).

**For Emergency Reserve** - As of June 30, 2021, the balance in the emergency reserve is \$11,740. These funds are restricted for the purpose of financing unanticipated general fund expenditures required for a thorough and efficient education in accordance with N.J.S.A. 18A:7F-41c(1). The balance of the restricted fund balance is not permitted to exceed \$250,000, or one percent (1%) of the School District's general fund budget up to a maximum of \$1,000,000, whichever is greater. Deposits may be made to the emergency reserve account at budget time, or by board resolution at year end of any unanticipated revenue or unexpended line item appropriation, or both. Withdrawals from the emergency reserve require approval by the Commissioner.

**For Unemployment Compensation** - Pursuant to N.J.S.A. 43:21-7.3(g), the School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method" (see note 13). As a result, there exists at June 30, 2021 a restricted fund balance from employer contributions in the amount of \$367,153 for future unemployment claims.

**Special Revenue Fund**

**For Scholarships** - The School District reports fund balance resulting from the receipt of an endowment to be used for scholarships for future teachers. These funds are required to be used as restricted by the donor. The balance of these funds as of June 30, 2021 is \$2,113.

**For Student Activities** - In accordance with N.J.A.C. 6A:23A-16.12(c), each school district shall ensure through adoption of a formal board policy that all financial and bookkeeping controls are adequate to ensure appropriate fiscal accountability and sound business practices for funds collected for student activities. As such, borrowing from student activity funds is prohibited. The balance of these funds as of June 30, 2021 is \$58,388.

**Debt Service Fund** - In accordance with N.J.A.C. 6A:23A-8.6, a district board of education shall appropriate annually all debt service fund balances in the budget certified for taxes unless expressly authorized and documented by the voters in a bond referendum. As a result, the School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2022, \$1 of debt service fund balance at June 30, 2021.

**Note 20: FUND BALANCES (Cont'd)****ASSIGNED**

As stated in Note 1, the assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the School District's fund balance are summarized as follows:

**General Fund**

**Other Purposes** - As of June 30, 2021, the School District had \$503,504 of encumbrances outstanding for purchase orders and contracts signed by the School District, but not completed, as of the close of the fiscal year.

**For Subsequent Years Expenditures** – The School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2022 \$16,931 of general fund balance at June 30, 2021.

**UNASSIGNED**

As stated in Note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The School District's unassigned fund balance is summarized as follows:

**General Fund** - As of June 30, 2021, \$(1,168,468) of general fund balance was unassigned.

**Note 21: RESTATEMENT OF PRIOR PERIOD NET POSITION AND FUND BALANCE**

For the fiscal year ended June 30, 2021, the School District adopted new accounting guidance, Governmental Accounting Standards Board (GASB) Statement No. 84, *Fiduciary Activities*. As a result, the following net positions and fund balances as of July 1, 2020 have been restated. The following tables illustrate the restatements:

|  | <u>Governmental<br/>Activities</u> |
|--|------------------------------------|
| Beginning Net Position as previously reported at July 1, 2020  | \$ 12,023,278                      |
| Prior period adjustment(s):                                    |                                    |
| Reclassification of net position from Fiduciary Fund:          |                                    |
| Unemployment Compensation Trust                                | \$ 316,098                         |
| Scholarship Fund   | 2,056                              |
| Reclassification of Student Activity Payable to Student Groups |                                    |
| Balance from Fiduciary Fund                                    | <u>83,875</u>                      |
| Total Prior Period Adjustment(s)                               | <u>402,029</u>                     |
| Net Position as Restated, July 1, 2020                         | <u>\$ 12,425,307</u>               |

**Note 21: RESTATEMENT OF PRIOR PERIOD NET POSITION AND FUND BALANCE (CONT'D)**

|  | <u>General Fund</u>         |
|--|-----------------------------|
| Beginning Fund Balance as previously reported at July 1, 2020                              | \$ 3,628,976                |
| Prior period adjustment(s):  |                             |
| Reclassification of Unemployment Compensation Trust Net Position from Fiduciary Fund       | <u>316,098</u>              |
| Fund Balance as Restated, July 1, 2020   | <u>\$ 3,945,074</u>         |
|  | <u>Special Revenue Fund</u> |
| Beginning Fund Balance (Deficit) as previously reported at July 1, 2020                    | \$ (209,381)                |
| Prior period adjustment(s):  |                             |
| Reclassification of Scholarship Fund Net Position from Fiduciary Fund:                     | \$ 2,056                    |
| Reclassification of Student Activity Payable to Student Groups Balance from Fiduciary Fund | <u>83,875</u>               |
| Total Prior Period Adjustment(s)   | <u>85,931</u>               |
| Fund Balance (Deficit) as Restated, July 1, 2020   | <u>\$ (123,450)</u>         |

**Note 22: SUBSEQUENT EVENTS**

**COVID-19** - On January 30, 2020, the World Health Organization ("WHO") announced a global health emergency because of a new strain of coronavirus originating in Wuhan, China (the "COVID-19 outbreak") and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally.

The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. As such, it is uncertain as to the full magnitude that the pandemic will have on the School District's financial condition, liquidity, and future results of operations. Management is actively monitoring the global situation on its financial condition, liquidity, operations, suppliers, industry, and workforce. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the School District is not able to estimate the effects of the COVID-19 outbreak on its results of operations, financial condition, or liquidity for fiscal year 2022.

The School District held a bond referendum vote on January 25, 2022 to approve \$33,247,000 for a new early childhood learning center building project. This new building is necessary to relieve the School District's overcrowding from preschool through eighth grade. The vote was passed by the community and the building is projected to be ready in September 2024.

**REQUIRED SUPPLEMENTARY INFORMATION  
PART II**

**BUDGETARY COMPARISON SCHEDULES**

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2021

|   | Original<br><u>Budget</u> | Budget<br><u>Modifications</u> | Final<br><u>Budget</u> | <u>Actual</u>     | Variance<br>Positive (Negative)<br><u>Final to Actual</u> |
|---|---------------------------|--------------------------------|------------------------|-------------------|---|
| <b>REVENUES:</b>  |                           |                                |                        |                   |   |
| Local Sources:  |                           |                                |                        |                   |   |
| Local Tax Levy  | \$ 13,042,379             |                                | \$ 13,042,379          | \$ 13,042,379     | -   |
| Interest Earned on Capital Reserve Fund                                 | 2,500                     |                                | 2,500                  | 2,500             | -   |
| Interest Earned on Maintenance Reserve                                  | 500                       |                                | 500                    | 500               | -   |
| Interest Earned on Current Expense Emergency Reserve                    | 250                       | \$ (250)                       |                        |                   | -   |
| Interest  | -                         | 27,000                         | 27,000                 | 24,218            | \$ (2,782)  |
| Tuition   | 650,000                   |                                | 650,000                | 1,377,545         | 727,545   |
| Other Restricted Miscellaneous Revenues                                 |                           |                                |                        | 1,055             | 1,055   |
| Unrestricted Miscellaneous Revenues                                     | 40,000                    | (30,000)                       | 10,000                 | 13,431            | 3,431   |
| <b>Total - Local Sources</b>  | <u>13,735,629</u>         | <u>(3,250)</u>                 | <u>13,732,379</u>      | <u>14,461,628</u> | <u>729,249</u>  |
| State Sources:  |                           |                                |                        |                   |   |
| Equalization Aid  | 30,618,747                | (3,366,728)                    | 27,252,019             | 27,252,019        | -   |
| Categorical Transportation Aid  | 834,376                   |                                | 834,376                | 834,376           | -   |
| Categorical Security Aid  | 1,217,920                 |                                | 1,217,920              | 1,217,920         | -   |
| Categorical Special Education Aid                                       | 1,431,101                 |                                | 1,431,101              | 1,431,101         | -   |
| Extraordinary Aid   | 150,000                   |                                | 150,000                | 445,218           | 295,218   |
| Nonpublic Transportation Aid  |                           |                                |                        | 35,260            | 35,260  |
| School Choice Aid   | 203,091                   | 31,262                         | 234,353                | 234,353           | -   |
| On-Behalf T.P.A.F. Pension Contributions (non-budgeted)                 |                           |                                |                        | 5,046,366         | 5,046,366   |
| On-Behalf T.P.A.F. Non-Contributory Insurance (non-budgeted)            |                           |                                |                        | 96,014            | 96,014  |
| On-Behalf T.P.A.F. Long-Term Disability Insurance (non-budgeted)        |                           |                                |                        | 4,047             | 4,047   |
| On-Behalf T.P.A.F. Post Retirement Medical Contributions (non-budgeted) |                           |                                |                        | 1,611,542         | 1,611,542   |
| Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)        |                           |                                |                        | 1,650,959         | 1,650,959   |
| <b>Total - State Sources</b>  | <u>34,455,235</u>         | <u>(3,335,466)</u>             | <u>31,119,769</u>      | <u>39,859,175</u> | <u>8,739,406</u>  |
| Federal Sources:  |                           |                                |                        |                   |   |
| Medicaid Reimbursement  | 143,888                   |                                | 143,888                | 166,823           | 22,935  |
| ARRA/SEMI   |                           |                                |                        | 11,897            | 11,897  |
| Other Federal Grant Revenue - Passed through State                      | 110,000                   |                                | 110,000                | 109,592           | (408)   |
| <b>Total - Federal Sources</b>  | <u>253,888</u>            | <u>-</u>                       | <u>253,888</u>         | <u>288,312</u>    | <u>34,424</u>   |
| <b>Total Revenues</b>   | <u>48,444,752</u>         | <u>(3,338,716)</u>             | <u>45,106,036</u>      | <u>54,609,115</u> | <u>9,503,079</u>  |

(Continued)

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2021

|   | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u>     | Variance<br>Positive (Negative)<br><u>Final to Actual</u> |
|---|----------------------------|---------------------------------|-------------------------|-------------------|---|
| <b>EXPENDITURES:</b>                          |                            |                                 |                         |                   |   |
| Current Expense:                              |                            |                                 |                         |                   |   |
| Regular Programs - Instruction:               |                            |                                 |                         |                   |   |
| Salaries of Teachers:                         |                            |                                 |                         |                   |   |
| Kindergarten                                  | \$ 568,168                 | \$ 3,848                        | \$ 572,016              | \$ 571,973        | \$ 43   |
| Grades 1-5                                    | 3,811,637                  | (39,415)                        | 3,772,222               | 3,716,032         | 56,190  |
| Grades 6-8                                    | 2,742,538                  | (89,794)                        | 2,652,744               | 2,618,852         | 33,892  |
| Grades 9-12                                   | 3,413,616                  | 45,464                          | 3,459,080               | 3,410,034         | 49,046  |
| Regular Programs - Home Instruction:          |                            |                                 |                         |                   |   |
| Salaries of Teachers                          | 60,000                     | (52,000)                        | 8,000                   |                   | 8,000   |
| Purchased Professional/Educational Services   | 45,000                     | -                               | 45,000                  | 8,852             | 36,148  |
| Regular Programs - Undistributed Instruction: |                            |                                 |                         |                   |   |
| Other Salaries for Instruction                | 72,714                     | 609                             | 73,323                  | 73,323            | -   |
| Purchased Professional/Educational Services   | 597,240                    | 27,696                          | 624,936                 | 266,712           | 358,224   |
| Other Purchased Services                      | 255,383                    | (65,492)                        | 189,891                 | 177,372           | 12,519  |
| General Supplies                              | 1,021,486                  | 182,725                         | 1,204,211               | 539,982           | 664,229   |
| Textbooks                                     | 5,500                      | -                               | 5,500                   |                   | 5,500   |
| <b>Total Regular Programs</b>                 | <u>12,593,282</u>          | <u>13,641</u>                   | <u>12,606,923</u>       | <u>11,383,132</u> | <u>1,223,791</u>  |
| Special Education - Instruction:              |                            |                                 |                         |                   |   |
| Learning and Language Disabled:               |                            |                                 |                         |                   |   |
| Salaries of Teachers                          | 169,995                    | (113,293)                       | 56,702                  | 56,702            | -   |
| Other Salaries for Instruction                | 44,962                     | (27,380)                        | 17,582                  | 17,582            | -   |
| General Supplies                              | 3,191                      | (15)                            | 3,176                   | 2,382             | 794   |
| <b>Total Learning and Language Disabled</b>   | <u>218,148</u>             | <u>(140,688)</u>                | <u>77,460</u>           | <u>76,666</u>     | <u>794</u>  |
| Behavioral Disabilities                       |                            |                                 |                         |                   |   |
| Salaries of Teacher                           | 111,414                    | (111,414)                       | -                       |                   | -   |
| Other Salaries for Instruction                | 17,134                     | (17,134)                        | -                       |                   | -   |
| General Supplies                              | 347                        | (347)                           | -                       |                   | -   |
| <b>Total Behavioral Disabilities</b>          | <u>128,895</u>             | <u>(128,895)</u>                | <u>-</u>                |                   | <u>-</u>  |
| Multiple Disabilities                         |                            |                                 |                         |                   |   |
| Salaries of Teacher                           | 361,249                    | 23,036                          | 384,285                 | 384,285           | -   |
| Other Salaries for Instruction                | 241,426                    | (10,667)                        | 230,759                 | 230,759           | -   |
| Purchased Professional/Educational Services   |                            | 2,700                           | 2,700                   | 1,350             | 1,350   |
| General Supplies                              | 32,128                     | (15,593)                        | 16,535                  | 13,476            | 3,059   |
| <b>Total Multiple Disabilities</b>            | <u>634,803</u>             | <u>(524)</u>                    | <u>634,279</u>          | <u>629,870</u>    | <u>4,409</u>  |

(Continued)



**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2021

| EXPENDITURES (CONT'D):                                       | Original<br>Budget | Budget<br>Modifications | Final<br>Budget   | Actual            | Variance<br>Positive (Negative)<br>Final to Actual |
|--|--------------------|-------------------------|-------------------|-------------------|--|
| Current Expense (Cont'd):                                    |                    |                         |                   |                   |  |
| Special Education - Instruction (Cont'd):                    |                    |                         |                   |                   |  |
| Resource Room/ Resource Center                               |                    |                         |                   |                   |  |
| Salaries of Teachers   | \$ 2,407,892       | \$ 210,184              | \$ 2,618,076      | \$ 2,538,367      | \$ 79,709  |
| Other Salaries for Instruction                               | 201,085            | 3,401                   | 204,486           | 173,602           | 30,884   |
| Purchased Professional/Educational Services                  |                    | 33,450                  | 33,450            | 26,949            | 6,501  |
| General Supplies   | 19,131             | 793                     | 19,924            | 15,148            | 4,776  |
| Total Resource Room/ Resource Center                         | <u>2,628,108</u>   | <u>247,828</u>          | <u>2,875,936</u>  | <u>2,754,066</u>  | <u>121,870</u>                                     |
| Preschool Disabilities - Full Time                           |                    |                         |                   |                   |  |
| Salaries of Teachers   | 109,176            | (109,176)               | -                 |                   | -  |
| Other Salaries for Instruction                               | 50,057             | (50,057)                | -                 |                   | -  |
| Total Preschool Disabilities - Full Time                     | <u>159,233</u>     | <u>(159,233)</u>        | <u>-</u>          |                   | <u>-</u>   |
| Home Instruction   |                    |                         |                   |                   |  |
| Salaries of Teachers   | 25,000             | -                       | 25,000            |                   | 25,000   |
| Purchased Professional - Educational Services                | 45,000             | (8,530)                 | 36,470            | 11,556            | 24,914   |
| Total Home Instruction                                       | <u>70,000</u>      | <u>(8,530)</u>          | <u>61,470</u>     | <u>11,556</u>     | <u>49,914</u>                                      |
| Total Special Education - Instruction                        | <u>3,839,187</u>   | <u>(190,042)</u>        | <u>3,649,145</u>  | <u>3,472,158</u>  | <u>176,987</u>                                     |
| Basic Skills/Remedial - Instruction                          |                    |                         |                   |                   |  |
| Salaries of Teachers   | 1,145,109          | 10,007                  | 1,155,116         | 1,115,505         | 39,611   |
| Purchased Professional - Educational Services                | 2,630              | 1,005                   | 3,635             | 3,635             | -  |
| General Supplies   | 75,470             | 826                     | 76,296            | 63,161            | 13,135   |
| Total Basic Skills/ Remedial - Instruction                   | <u>1,223,209</u>   | <u>11,838</u>           | <u>1,235,047</u>  | <u>1,182,301</u>  | <u>52,746</u>                                      |
| Bilingual Education - Instruction                            |                    |                         |                   |                   |  |
| Salaries of Teachers   | 1,396,160          | 126,227                 | 1,522,387         | 1,492,107         | 30,280   |
| Other Salaries for Instruction                               | 74,074             | 328                     | 74,402            | 59,160            | 15,242   |
| General Supplies   | 32,096             | -                       | 32,096            | 16,475            | 15,621   |
| Total Bilingual Education - Instruction                      | <u>1,502,330</u>   | <u>126,555</u>          | <u>1,628,885</u>  | <u>1,567,742</u>  | <u>61,143</u>                                      |
| School Sponsored Cocurricular Activities - Instruction       |                    |                         |                   |                   |  |
| Salaries of Teachers   | 154,851            | 3,153                   | 158,004           | 72,111            | 85,893   |
| Purchased Services   | 32,280             | (3,153)                 | 29,127            | 5,920             | 23,207   |
| Supplies and Materials                                       | 13,978             | -                       | 13,978            | 3,405             | 10,573   |
| Total School Sponsored Cocurricular Activities - Instruction | <u>201,109</u>     | <u>-</u>                | <u>201,109</u>    | <u>81,436</u>     | <u>119,673</u>                                     |
| School Sponsored Athletics - Instruction                     |                    |                         |                   |                   |  |
| Salaries   | 360,783            | -                       | 360,783           | 335,335           | 25,448   |
| Purchased Services   | 50,333             | -                       | 50,333            | 25,028            | 25,305   |
| Supplies & Materials   | 76,003             | 1,089                   | 77,092            | 61,662            | 15,430   |
| Other Objects  | 34,550             | 7,073                   | 41,623            | 29,486            | 12,137   |
| Total School Sponsored Athletics - Instruction               | <u>521,669</u>     | <u>8,162</u>            | <u>529,831</u>    | <u>451,511</u>    | <u>78,320</u>                                      |
| Total Instruction  | <u>19,880,786</u>  | <u>(29,846)</u>         | <u>19,850,940</u> | <u>18,138,280</u> | <u>1,712,660</u>                                   |

(Continued)

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2021

| EXPENDITURES (CONTD):  | Original<br>Budget | Budget<br>Modifications | Final<br>Budget  | Actual           | Variance<br>Positive (Negative)<br>Final to Actual |
|--|--------------------|-------------------------|------------------|------------------|--|
| Current Expense (Cont'd):  |                    |                         |                  |                  |  |
| Undistributed Expenditures - Instruction:  |                    |                         |                  |                  |  |
| Tuition  |                    |                         |                  |                  |  |
| Tuition to Other LEA's Within State - Regular  | \$ 150,000         | \$ (78,542)             | \$ 71,458        | \$ 68,602        | \$ 2,856   |
| Tuition to Other LEA's Within State - Special  | 40,000             | 63,803                  | 103,803          | 103,803          | -  |
| Tuition to County Voc. School Dist. - Regular  | 372,999            | -                       | 372,999          | 372,999          | -  |
| Tuition to CSSD and Regional Day Schools   | 354,297            | 13,780                  | 368,077          | 366,088          | 1,989  |
| Tuition to Private Schools for the Disabled - Within State   | 2,005,008          | (36,011)                | 1,968,997        | 1,968,997        | -  |
| Tuition - State Facilities   | 141,688            | -                       | 141,688          | 141,688          | -  |
| Tuition - Other  | -                  | 11,700                  | 11,700           | 11,700           | -  |
| <b>Total Undistributed Expenditures - Instruction</b>  | <b>3,063,992</b>   | <b>(25,270)</b>         | <b>3,038,722</b> | <b>3,033,877</b> | <b>4,845</b>                                       |
| Undistributed Expenditures - Attendance and Social Work:   |                    |                         |                  |                  |  |
| Salaries   | 132,758            | 10                      | 132,768          | 130,907          | 1,861  |
| Salaries of Family Liaisons  | 22,320             | -                       | 22,320           | 20,460           | 1,860  |
| Purchased Professional & Technical Services  | 17,500             | 2,068                   | 19,568           | 19,568           | -  |
| Supplies & Materials   | -                  | 658                     | 658              | 658              | -  |
| <b>Total Undistributed Expenditures - Attendance and Social Work</b>                                     | <b>172,578</b>     | <b>2,736</b>            | <b>175,314</b>   | <b>171,593</b>   | <b>3,721</b>                                       |
| Undistributed Expenditures - Health Services:  |                    |                         |                  |                  |  |
| Salaries   | 258,925            | 962                     | 259,887          | 236,271          | 23,616   |
| Purchased Professional and Technical Services  | 36,860             | (18,497)                | 18,363           | 1,735            | 16,628   |
| Other Purchased Services   | 5,707              | -                       | 5,707            | 5,707            | -  |
| Supplies and Materials   | 17,098             | 19,746                  | 36,844           | 35,347           | 1,497  |
| <b>Total Undistributed Expenditures - Health Services</b>  | <b>318,590</b>     | <b>2,211</b>            | <b>320,801</b>   | <b>273,353</b>   | <b>47,448</b>                                      |
| Undistributed Expenditures - Other Support Services -<br>Students - Related Services:                    |                    |                         |                  |                  |  |
| Salaries   | 287,787            | (17,178)                | 270,609          | 260,512          | 10,097   |
| Purchased Professional - Educational Services  | 246,690            | 45,320                  | 292,010          | 273,443          | 18,567   |
| Supplies and Materials   | 23,208             | (3,905)                 | 19,303           | 14,464           | 4,839  |
| <b>Total Undistributed Expenditures - Other Support Services -<br/>Students - Related Services</b>       | <b>557,685</b>     | <b>24,237</b>           | <b>581,922</b>   | <b>548,419</b>   | <b>33,503</b>                                      |
| Undistributed Expenditures - Other Support Services -<br>Students - Extraordinary Services:              |                    |                         |                  |                  |  |
| Salaries   | 210,961            | (11,745)                | 199,216          | 164,680          | 34,536   |
| Purchased Professional - Educational Services  | 895,980            | (45,005)                | 850,975          | 134,118          | 716,857  |
| <b>Total Undistributed Expenditures - Other Support Services -<br/>Students - Extraordinary Services</b> | <b>1,106,941</b>   | <b>(56,750)</b>         | <b>1,050,191</b> | <b>298,798</b>   | <b>751,393</b>                                     |

(Continued)

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2021

| EXPENDITURES (CONTD):  | Original<br><u>Budget</u> | Budget<br><u>Modifications</u> | Final<br><u>Budget</u> | <u>Actual</u>    | Variance<br>Positive (Negative)<br><u>Final to Actual</u> |
|--|---------------------------|--------------------------------|------------------------|------------------|---|
| Current Expense (Cont'd):  |                           |                                |                        |                  |   |
| Undistributed Expenditures - Other Support Services -                    |                           |                                |                        |                  |   |
| Students - Guidance:   |                           |                                |                        |                  |   |
| Salaries of Other Professional Staff                                     | \$ 690,679                | \$ 410                         | \$ 691,089             | \$ 689,839       | \$ 1,250  |
| Purchased Professional - Educational Services                            | 15,500                    | 292                            | 15,792                 | 14,742           | 1,050   |
| Supplies and Materials   | 16,170                    | (931)                          | 15,239                 | 5,777            | 9,462   |
| Other Objects  | 225                       |                                | 225                    |                  | 225   |
| Total Undistributed Expenditures - Other Support Services -              |                           |                                |                        |                  |   |
| Students - Guidance  | <u>722,574</u>            | <u>(229)</u>                   | <u>722,345</u>         | <u>710,358</u>   | <u>11,987</u>   |
| Undistributed Expenditures - Other Support Services -                    |                           |                                |                        |                  |   |
| Students - Child Study Team:   |                           |                                |                        |                  |   |
| Salaries of Other Professional Staff                                     | 947,486                   | 11,995                         | 959,481                | 886,770          | 72,711  |
| Salaries of Secretarial and Clerical Assistants                          | 155,304                   | -                              | 155,304                | 128,991          | 26,313  |
| Unused Vacation Payment to Ter   |                           | 2,201                          | 2,201                  | 2,201            | -   |
| Other Purchased Professional and Technical Services                      | 74,742                    | 7,631                          | 82,373                 | 46,272           | 36,101  |
| Miscellaneous Purchased Services   | 3,995                     | -                              | 3,995                  | 350              | 3,645   |
| Supplies & Materials   | 33,125                    | 21,899                         | 55,024                 | 36,102           | 18,922  |
| Total Undistributed Expenditures - Other Support Services -              |                           |                                |                        |                  |   |
| Students - Child Study Team  | <u>1,214,652</u>          | <u>43,726</u>                  | <u>1,258,378</u>       | <u>1,100,686</u> | <u>157,692</u>  |
| Undistributed Expenditures - Improvement of Instruction Services:        |                           |                                |                        |                  |   |
| Salaries of Supervisors of Instruction                                   | 923,735                   | 2,437                          | 926,172                | 924,456          | 1,716   |
| Salaries of Other Professional Staff                                     | 33,204                    | (9,053)                        | 24,151                 | 24,151           | -   |
| Salaries of Secretarial and Clerical Assistants                          | 50,000                    | (6,128)                        | 43,872                 |                  | 43,872  |
| Salaries of Facilitators, Math & Literacy                                | 188,651                   | 43,472                         | 232,123                | 232,123          | -   |
| Supplies and Materials   | 1,500                     | 346                            | 1,846                  | 713              | 1,133   |
| Total Undistributed Expenditures - Improvement of Instruction Services   | <u>1,197,090</u>          | <u>31,074</u>                  | <u>1,228,164</u>       | <u>1,181,443</u> | <u>46,721</u>   |
| Undistributed Expend. - Educational Media Services / Sch Library:        |                           |                                |                        |                  |   |
| Salaries   | 273,453                   | 28,089                         | 301,542                | 299,483          | 2,059   |
| Salaries of Technology Coordinators                                      | 166,125                   | (2,900)                        | 163,225                | 150,829          | 12,396  |
| Purchased Professional and Technical Services                            | 33,320                    | 1,892                          | 35,212                 | 34,614           | 598   |
| Other Purchased Services   | 3,300                     | (318)                          | 2,982                  |                  | 2,982   |
| Supplies and Materials   | 40,630                    | 1,603                          | 42,233                 | 33,554           | 8,679   |
| Total Undistributed Expend. - Educational Media Services / Sch Library   | <u>516,828</u>            | <u>28,366</u>                  | <u>545,194</u>         | <u>518,480</u>   | <u>26,714</u>   |
| Undistributed Expenditures - Instructional Staff Training Services:      |                           |                                |                        |                  |   |
| Salaries of Other Professional Staff                                     |                           | 1,148                          | 1,148                  | 1,148            | -   |
| Purchased Professional - Educational Services                            | 137,780                   | (5,473)                        | 132,307                | 16,416           | 115,891   |
| Other Purchased Services   | 5,000                     | (415)                          | 4,585                  |                  | 4,585   |
| Supplies and Materials   | 1,100                     | 6,924                          | 8,024                  | 387              | 7,637   |
| Total Undistributed Expenditures - Instructional Staff Training Services | <u>143,880</u>            | <u>2,184</u>                   | <u>146,064</u>         | <u>17,951</u>    | <u>128,113</u>  |

(Continued)

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2021

|  | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u>    | Variance<br>Positive (Negative)<br><u>Final to Actual</u> |
|--|----------------------------|---------------------------------|-------------------------|------------------|---|
| <b>EXPENDITURES (CONT'D):</b>  |                            |                                 |                         |                  |   |
| Current Expense (Cont'd):  |                            |                                 |                         |                  |   |
| Undistributed Expenditures - Support Services - General Administration:    |                            |                                 |                         |                  |   |
| Salaries   | \$ 288,393                 | \$ (34,181)                     | \$ 254,212              | \$ 254,212       | -   |
| Salaries of Governance Staff   | 3,200                      |                                 | 3,200                   | 3,200            | -   |
| Legal Services   | 45,000                     | (11,078)                        | 33,922                  | 33,922           | -   |
| Audit Fees   | 27,150                     | 750                             | 27,900                  | 27,900           | -   |
| Architectual/Engineering Services  | 30,000                     | 14,117                          | 44,117                  | 44,117           | -   |
| Other Purchased Professional Services                                      |                            | 8,594                           | 8,594                   | 8,594            | -   |
| Purchased Professional and Technical Services                              | -                          | 4,193                           | 4,193                   | 4,193            | -   |
| Communications / Telephone   | 60,040                     | 85,102                          | 145,142                 | 97,472           | \$ 47,670   |
| BOE Other Purchased Services   | 6,750                      | (6,750)                         | -                       | -                | -   |
| Miscellaneous Purchased Services   | 114,258                    | (8,286)                         | 105,972                 | 105,972          | -   |
| General Supplies   | 4,500                      | (2,712)                         | 1,788                   | 1,653            | 135   |
| BOE In-House Training/Meeting Supplies                                     | 2,790                      | (2,610)                         | 180                     | -                | 180   |
| Miscellaneous Expenditures   | 11,125                     | (6,362)                         | 4,763                   | 4,675            | 88  |
| BOE Membership Dues and Fees   | 21,500                     | (5,521)                         | 15,979                  | 15,786           | 193   |
| <b>Total Undistributed Expenditures - Support Services - General Admin</b> | <b>614,706</b>             | <b>35,256</b>                   | <b>649,962</b>          | <b>601,696</b>   | <b>48,266</b>   |
| Undistributed Expenditures - Support Services - School Admin:              |                            |                                 |                         |                  |   |
| Salaries of Principals / Assistant Principals                              | 1,156,724                  | (13,006)                        | 1,143,718               | 1,143,718        | -   |
| Salaries of Other Professional Staff                                       | 4,715                      | (264)                           | 4,451                   | 3,839            | 612   |
| Salaries of Secretarial and Clerical Assistants                            | 465,665                    | 2,005                           | 467,670                 | 467,670          | -   |
| Purchased Professional and Technical Services                              | 41,150                     | (1,880)                         | 39,270                  | 39,270           | -   |
| Other Purchased Services   | 21,461                     | 4,632                           | 26,093                  | 25,622           | 471   |
| Travel   |                            |                                 |                         | 139              | -   |
| Supplies and Materials   | 30,990                     | (16,091)                        | 14,899                  | 14,899           | -   |
| Other Objects  | 24,850                     | (5,528)                         | 19,322                  | 19,322           | -   |
| <b>Total Undistributed Expenditures - Support Services - School Amin.</b>  | <b>1,745,555</b>           | <b>(30,132)</b>                 | <b>1,715,423</b>        | <b>1,714,479</b> | <b>1,083</b>  |
| Undistributed Expenditures - Central Services                              |                            |                                 |                         |                  |   |
| Salaries   | 234,282                    | -                               | 234,282                 | 234,282          | -   |
| Salaries of Secretarial and Clerical Assistants                            | 179,646                    | 2                               | 179,648                 | 178,874          | 774   |
| Purchased Professional Services  | 12,550                     | 7,631                           | 20,181                  | 19,781           | 400   |
| Purchased Technical Services   | 28,450                     | 4,198                           | 32,648                  | 32,648           | -   |
| Miscellaneous Purchased Services   | 7,988                      | (1,866)                         | 6,122                   | 5,649            | 473   |
| Supplies and Materials   | 5,250                      | (1,931)                         | 3,319                   | 3,291            | 28  |
| Interest on Current Loans  | 7,800                      | (3,063)                         | 4,737                   | 3,623            | 1,114   |
| Interest on Lease Purchase Agreements                                      | 4,157                      | -                               | 4,157                   | 4,157            | -   |
| Miscellaneous Expenditures   | 2,600                      | (50)                            | 2,550                   | 2,220            | 330   |
| <b>Total Undistributed Expenditures - Central Services</b>                 | <b>482,723</b>             | <b>4,921</b>                    | <b>487,644</b>          | <b>484,525</b>   | <b>3,119</b>  |
| Undistributed Expenditures - Admin. Info. Technology                       |                            |                                 |                         |                  |   |
| Salaries   | 105,615                    | 813                             | 106,428                 | 106,428          | -   |
| Purchased Technical Services   | 141,439                    | 84,701                          | 226,140                 | 192,894          | 33,246  |
| Supplies and Materials   | 25,000                     | 19,242                          | 44,242                  | 36,842           | 7,400   |
| <b>Total Undistributed Expenditures - Admin. Info. Technology</b>          | <b>272,054</b>             | <b>104,756</b>                  | <b>376,810</b>          | <b>336,164</b>   | <b>40,646</b>   |

(Continued)

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2021

| EXPENDITURES (CONT'D):   | Original<br>Budget | Budget<br>Modifications | Final<br>Budget  | Actual           | Variance<br>Positive (Negative)<br>Final to Actual |
|--|--------------------|-------------------------|------------------|------------------|--|
| Current Expense (Cont'd):  |                    |                         |                  |                  |  |
| Undistributed Expenditures - Required Maintenance for Sch Facilities:                  |                    |                         |                  |                  |  |
| Salaries   | \$ 179,304         | \$ (51,889)             | \$ 127,415       | \$ 127,415       | -  |
| Cleaning, Repair and Maintenance Services  | 237,520            | 334,627                 | 572,147          | 433,393          | \$ 138,754   |
| General Supplies   | 74,850             | 48,480                  | 123,330          | 118,102          | 5,228  |
| Other Objects  | 10,250             | 15,997                  | 26,247           | 26,120           | 127  |
| <b>Total Undistributed Expenditures - Required Maintenance for Sch Facilities</b>      | <b>501,924</b>     | <b>347,215</b>          | <b>849,139</b>   | <b>705,030</b>   | <b>144,109</b>                                     |
| Undistributed Expenditures - Custodial Services:                                       |                    |                         |                  |                  |  |
| Salaries   | 1,224,313          | (70,728)                | 1,153,585        | 1,143,815        | 9,770  |
| Cleaning, Repair, and Maintenance of Plant Services                                    | 46,000             | (26,833)                | 19,167           | 16,009           | 3,158  |
| Other Purchased Property Services  | 80,600             | (5,719)                 | 74,881           | 63,879           | 11,002   |
| Insurance  | 206,277            | -                       | 206,277          | 206,261          | 16   |
| General Supplies   | 134,500            | 52,647                  | 187,147          | 180,080          | 7,067  |
| Energy (Natural Gas)   | 315,000            | (47,581)                | 267,419          | 266,094          | 1,325  |
| Energy (Electricity)   | 630,000            | (163,063)               | 466,937          | 466,937          | -  |
| Other Objects  | 6,000              | 2,298                   | 8,298            | 4,298            | 4,000  |
| <b>Total Undistributed Expenditures - Custodial Services</b>                           | <b>2,642,690</b>   | <b>(258,979)</b>        | <b>2,383,711</b> | <b>2,347,373</b> | <b>36,338</b>                                      |
| Undistributed Expenditures - Care and Upkeep of Grounds:                               |                    |                         |                  |                  |  |
| Salaries   | 171,720            | 4,521                   | 176,241          | 171,009          | 5,232  |
| Cleaning, Repair, and Maintenance Services   | 34,000             | (26,180)                | 7,820            | 2,020            | 5,800  |
| General Supplies   | 45,000             | 8,594                   | 53,594           | 51,566           | 2,028  |
| Other Objects  | -                  | 20                      | 20               | 20               | -  |
| <b>Total Undistributed Expenditures - Care and Upkeep of Grounds</b>                   | <b>250,720</b>     | <b>(13,045)</b>         | <b>237,675</b>   | <b>224,615</b>   | <b>13,060</b>                                      |
| Undistributed Expenditures - Security:   |                    |                         |                  |                  |  |
| Salaries   | 77,845             | (40,228)                | 37,617           | 37,617           | -  |
| Purchased Professional and Technical Services  | 106,000            | 5,739                   | 111,739          | 111,114          | 625  |
| Cleaning, Repair, and Maintenance Services   | 10,000             | 5,613                   | 15,613           | 15,120           | 493  |
| General Supplies   | 8,250              | (2,453)                 | 5,797            | 4,844            | 953  |
| <b>Total Undistributed Expenditures - Security</b>                                     | <b>202,095</b>     | <b>(31,329)</b>         | <b>170,766</b>   | <b>168,695</b>   | <b>2,071</b>                                       |
| <b>Total Undistributed Expenditures - Operation and Maintenance<br/>Plant Services</b> | <b>3,597,429</b>   | <b>43,862</b>           | <b>3,641,291</b> | <b>3,445,713</b> | <b>195,578</b>                                     |

(Continued)

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2021

| EXPENDITURES (CONT'D):  | Original<br>Budget | Budget<br>Modifications | Final<br>Budget   | Actual            | Variance<br>Positive (Negative)<br>Final to Actual |
|---|--------------------|-------------------------|-------------------|-------------------|--|
| Current Expense (Cont'd):   |                    |                         |                   |                   |  |
| Student Transportation Services:  |                    |                         |                   |                   |  |
| Salaries for Non-Instructional Aides                                    | \$ 12,500          | -                       | \$ 12,500         | \$ 2,340          | \$ 10,160  |
| Salaries for Pupil Transportation (Home and School) - Reg.              | 69,721             | \$ (1)                  | 69,720            | 68,606            | 1,114  |
| Salaries for Pupil Transportation (Home and School) - Special Ed.       | 41,400             | -                       | 41,400            | 41,230            | 170  |
| Salaries for Pupil Transport  | 20,000             | -                       | 20,000            | 3,482             | 16,518   |
| Management Fee - ESC & CTSA Trans. Prog                                 | 41,450             | -                       | 41,450            | 31,058            | 10,392   |
| Other Purchased Prof. and Technical Serv.                               | 4,000              | 9,652                   | 13,652            | 4,402             | 9,250  |
| Cleaning, Repair, and Maintenance Services                              | 14,400             | -                       | 14,400            | 6,980             | 7,420  |
| Lease Purchase Payments - School Buses                                  | 41,625             | -                       | 41,625            | 41,625            | -  |
| Contracted Services - Aid in Lieu - Non Public School                   | 85,000             | (3,703)                 | 81,297            | 72,421            | 8,876  |
| Contracted Services - Aid in Lieu - Charter School                      | 15,000             | -                       | 15,000            | 1,760             | 13,240   |
| Contracted Services - Aid in Lieu - Choice School                       | 45,000             | -                       | 45,000            | 8,593             | 36,407   |
| Contracted Services - (Home and School) - Vendors                       | 1,004,285          | (98,337)                | 905,948           | 537,812           | 368,136  |
| Contracted Services - (Not Home and School) - Vendors                   | 135,465            | (5,821)                 | 129,644           | 36,101            | 93,543   |
| Contracted Services - (Special Education students) - Vendors            | 527,466            | -                       | 527,466           | 368,343           | 159,123  |
| Contracted Services - (Special Education students) - Joint Agreements   | -                  | 5,821                   | 5,821             | 4,366             | 1,455  |
| Contracted Services (Regular Education Students) - ESC's                | 142,000            | -                       | 142,000           | 92,594            | 49,406   |
| Contracted Services (Special Education Students) - ESC's                | 542,000            | -                       | 542,000           | 528,561           | 13,439   |
| Miscellaneous Purchased Services - Transportation                       | 2,000              | -                       | 2,000             | 890               | 1,110  |
| Transportation Supplies   | 15,000             | -                       | 15,000            | 5,547             | 9,453  |
| Other Objects   | 1,000              | -                       | 1,000             | 451               | 549  |
| <b>Total Student Transportation Services</b>                            | <b>2,759,312</b>   | <b>(92,389)</b>         | <b>2,666,923</b>  | <b>1,857,162</b>  | <b>809,761</b>                                     |
| Unallocated Benefits:   |                    |                         |                   |                   |  |
| Group Insurance   | 60,000             | (6,949)                 | 53,051            | 45,400            | 7,651  |
| Social Security Contributions   | 450,000            | (44,335)                | 405,665           | 390,589           | 15,076   |
| Pension Contributions - Normal  | 456,651            | 42,229                  | 498,880           | 498,880           | -  |
| DCRP Pension Contributions  | 11,600             | -                       | 11,600            | 8,210             | 3,390  |
| Unemployment Compensation   | 50,000             | -                       | 50,000            | -                 | 50,000   |
| Workmen's Compensation  | 224,975            | 172                     | 225,147           | 225,147           | -  |
| Health Benefits   | 6,008,123          | (1,125,584)             | 4,882,539         | 4,522,413         | 360,126  |
| Tuition Reimbursement   | 60,000             | 732                     | 60,732            | 42,523            | 18,209   |
| Other Employee Benefits   | 256,700            | 11,547                  | 268,247           | 266,774           | 1,473  |
| Unused Sick Payment to Terminated/Retired Staff                         | 60,000             | -                       | 60,000            | 9,155             | 50,845   |
| <b>Total Unallocated Benefits</b>                                       | <b>7,638,049</b>   | <b>(1,122,188)</b>      | <b>6,515,861</b>  | <b>6,009,091</b>  | <b>506,770</b>                                     |
| On-behalf T.P.A.F. Pension Contributions (non-budgeted)                 | -                  | -                       | -                 | 5,046,366         | (5,046,366)  |
| On-Behalf T.P.A.F. Non-Contributory Insurance (non-budgeted)            | -                  | -                       | -                 | 96,014            | (96,014)   |
| On-Behalf T.P.A.F. Long-Term Disability Insurance (non-budgeted)        | -                  | -                       | -                 | 4,047             | (4,047)  |
| On-behalf T.P.A.F. Post Retirement Medical Contributions (non-budgeted) | -                  | -                       | -                 | 1,611,542         | (1,611,542)  |
| Reimbursed T.P.A.F. Social Security Contributions (non-budgeted)        | -                  | -                       | -                 | 1,650,959         | (1,650,959)  |
| <b>Total On-behalf Contributions</b>                                    | <b>-</b>           | <b>-</b>                | <b>-</b>          | <b>8,408,928</b>  | <b>(8,408,928)</b>                                 |
| <b>Total Undistributed Expenditures</b>                                 | <b>26,124,638</b>  | <b>(1,003,629)</b>      | <b>25,121,009</b> | <b>30,712,716</b> | <b>(5,591,568)</b>                                 |
| Interest Earned on Current Expense Maintenance Reserve                  | 500                | (500)                   | -                 | -                 | -  |
| Interest Earned on Current Expense Emergency Reserve                    | 250                | (250)                   | -                 | -                 | -  |
| <b>Total Current Expense</b>  | <b>46,006,174</b>  | <b>(1,034,225)</b>      | <b>44,971,949</b> | <b>48,850,996</b> | <b>(3,879,047)</b>                                 |

(Continued)

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2021

| EXPENDITURES (CONTD):                                  | Original<br><u>Budget</u> | Budget<br><u>Modifications</u> | Final<br><u>Budget</u> | <u>Actual</u>    | Variance<br>Positive (Negative)<br><u>Final to Actual</u> |
|--|---------------------------|--------------------------------|------------------------|------------------|---|
| Capital Outlay:  |                           |                                |                        |                  |   |
| Capital Reserve:                                       |                           |                                |                        |                  |   |
| Increase in Capital Reserve                            | \$ 1,950,000              | \$ (1,950,000)                 |                        |                  | -   |
| Interest Deposit to Capital Reserve:                   | <u>2,500</u>              | <u>(2,500)</u>                 |                        |                  | <u>-</u>  |
| Total Capital Reserve:                                 | <u>1,952,500</u>          | <u>(1,952,500)</u>             | <u>-</u>               | <u>-</u>         | <u>-</u>  |
| Equipment:   |                           |                                |                        |                  |   |
| Regular Programs - Instruction                         |                           |                                |                        |                  |   |
| Grades 9-12  | 56,635                    | 77,608                         | \$ 134,243             | \$ 123,549       | \$ 10,694   |
| Multiple Disabilities                                  | 4,525                     | (4,525)                        | -                      |                  | -   |
| School Sponsored Instruction - Extra. Curr. Equipment  | 22,000                    | (22,000)                       | -                      |                  | -   |
| Undistributed Expenditures:                            |                           |                                |                        |                  |   |
| Instruction  |                           | 13,258                         | 13,258                 | 13,258           | -   |
| Support Serv. - Students - Child Study Teams           | 5,900                     | (5,900)                        | -                      |                  | -   |
| Admin. Info. Technology                                |                           | 41,731                         | 41,731                 | 41,731           | -   |
| Required Maintenance for Schools Facilities            |                           | 14,192                         | 14,192                 | 14,192           | -   |
| Custodial Services                                     | 21,000                    | 102,411                        | 123,411                | 81,306           | 42,105  |
| Care and Upkeep of Grounds                             |                           | <u>3,204</u>                   | <u>3,204</u>           |                  | <u>3,204</u>  |
| Total Equipment  | <u>110,060</u>            | <u>219,979</u>                 | <u>330,039</u>         | <u>274,036</u>   | <u>56,003</u>   |
| Facilities Acquisition and Construction Services       |                           |                                |                        |                  |   |
| Architectural/Engineering Services                     | 250,000                   | 80,245                         | 330,245                | 162,537          | 167,708   |
| Construction Services                                  | 1,250,000                 | (67,301)                       | 1,182,699              | 890,991          | 291,708   |
| Infrastructure   | 140,000                   | 2                              | 140,002                | 136,070          | 3,932   |
| Assessment for Debt Service                            | <u>19,250</u>             |                                | <u>19,250</u>          | <u>19,250</u>    | <u>-</u>  |
| Total Facilities Acquisition and Construction Services | <u>1,659,250</u>          | <u>12,946</u>                  | <u>1,672,196</u>       | <u>1,208,848</u> | <u>463,348</u>  |
| Total Capital Outlay                                   | <u>3,721,810</u>          | <u>(1,719,575)</u>             | <u>2,002,235</u>       | <u>1,482,884</u> | <u>519,351</u>  |

(Continued)

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 General Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2021

|   | <u>Original<br/>Budget</u> | <u>Budget<br/>Modifications</u> | <u>Final<br/>Budget</u> | <u>Actual</u>        | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|---|----------------------------|---------------------------------|-------------------------|----------------------|---|
| <b>EXPENDITURES (CONTD):</b>  |                            |                                 |                         |                      |   |
| Transfer of Funds to Charter School   | \$ 250,000                 | \$ 58,778                       | \$ 308,778              | \$ 286,686           | \$ 22,092   |
| Total Expenditures  | <u>49,977,984</u>          | <u>(2,695,022)</u>              | <u>47,282,962</u>       | <u>50,620,566</u>    | <u>(3,337,604)</u>  |
| <b>Calculation of Excess (Deficiency) of Revenues Over (Under) Expenditures</b>                                   |                            |                                 |                         |                      |   |
| Excess (Deficiency) of Revenues Over (Under) Expenditures   | <u>(1,533,232)</u>         | <u>(643,694)</u>                | <u>(2,176,926)</u>      | <u>3,988,549</u>     | <u>6,165,475</u>  |
| <b>Other Financing Sources (Uses):</b>  |                            |                                 |                         |                      |   |
| Local Contribution - Transfer to Special Revenue Fund   | <u>(686,023)</u>           | <u>-</u>                        | <u>(686,023)</u>        | <u>(686,023)</u>     | <u>-</u>  |
| Total Other Financing Sources (Uses)  | <u>(686,023)</u>           | <u>-</u>                        | <u>(686,023)</u>        | <u>(686,023)</u>     | <u>-</u>  |
| Excess (Deficiency) of Revenues and Other Financing Sources<br>Over (Under) Expenditures and Other Financing Uses | <u>(2,219,255)</u>         | <u>(643,694)</u>                | <u>(2,862,949)</u>      | <u>3,302,526</u>     | <u>6,165,475</u>  |
| Fund Balances, July 1   | (4,092,524)                | (2,295,277)                     | (6,387,801)             | 6,525,115            | 12,912,916  |
| Prior Period Adjustment   | <u>-</u>                   | <u>-</u>                        | <u>-</u>                | <u>316,098</u>       | <u>-</u>  |
| Fund Balances, July 1, Restated   | <u>(4,092,524)</u>         | <u>(2,295,277)</u>              | <u>(6,387,801)</u>      | <u>6,841,213</u>     | <u>12,912,916</u>   |
| Fund Balances, June 30  | <u>\$ (6,311,779)</u>      | <u>\$ (2,938,971)</u>           | <u>\$ (9,250,750)</u>   | <u>\$ 10,143,739</u> | <u>\$ 19,078,391</u>  |
| <b>Recapitulation:</b>  |                            |                                 |                         |                      |   |
| <b>Restricted:</b>  |                            |                                 |                         |                      |   |
| Capital Reserve   |                            |                                 |                         | \$ 6,283,415         |   |
| Emergency Reserve   |                            |                                 |                         | 11,740               |   |
| Maintenance Reserve   |                            |                                 |                         | 413,844              |   |
| Excess Surplus--Designated for Subsequent Year's Expenditures   |                            |                                 |                         | 674,061              |   |
| Unemployment Compensation   |                            |                                 |                         | 367,153              |   |
| <b>Assigned:</b>  |                            |                                 |                         |                      |   |
| Year-End Encumbrances   |                            |                                 |                         | 503,504              |   |
| Designated for Subsequent Year's Expenditures   |                            |                                 |                         | 16,931               |   |
| Unassigned  |                            |                                 |                         | <u>1,873,091</u>     |   |
|   |                            |                                 |                         | <u>10,143,739</u>    |   |
| <b>Reconciliation to Governmental Funds Statements(GAAP):</b>   |                            |                                 |                         |                      |   |
| Last 20-21 State Aid Payment Not Recognized on GAAP Basis   |                            |                                 |                         | <u>(3,041,559)</u>   |   |
|   |                            |                                 |                         | <u>\$ 7,102,180</u>  |   |



**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Special Revenue Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2021

|   | <u>Original<br/>Budget</u> | <u>Budget<br/>Transfers</u> | <u>Final<br/>Budget</u> | <u>Actual</u>    | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|---|----------------------------|-----------------------------|-------------------------|------------------|---|
| <b>REVENUES:</b>                        |                            |                             |                         |                  |   |
| Local Sources:                          |                            |                             |                         |                  |   |
| Special Olympics Unified Grant          |                            |                             |                         | \$ 22,681        | \$ 22,681   |
| Scholarship Fund                        |                            |                             |                         | 1,057            | 1,057   |
| Student Activities / Athletics Fund     |                            |                             |                         | 50,760           | 50,760  |
| <b>Total - Local Sources</b>            |                            |                             |                         | <b>74,498</b>    | <b>74,498</b>   |
| State Sources:                          |                            |                             |                         |                  |   |
| Preschool Program Aid                   | \$ 2,168,841               |                             | \$ 2,168,841            | 1,798,007        | (370,834)   |
| <b>Total - State Sources</b>            | <b>2,168,841</b>           |                             | <b>2,168,841</b>        | <b>1,798,007</b> | <b>(370,834)</b>  |
| Federal Sources:                        |                            |                             |                         |                  |   |
| Title I                                 | 2,317,522                  | \$ (890,813)                | 1,426,709               | 1,267,228        | (159,481)   |
| Title I SIA                             |                            | 1,230,076                   | 1,230,076               | 951,085          | (278,991)   |
| Title I Rellocated                      |                            | 94,531                      | 94,531                  | 91,832           | (2,699)   |
| Title IIA                               | 108,894                    | 26,691                      | 135,585                 | 95,535           | (40,050)  |
| Title III                               | 214,334                    | 107,142                     | 321,476                 | 223,734          | (97,742)  |
| Title III Immigrant                     |                            | 17,895                      | 17,895                  | 11,225           | (6,670)   |
| Title IV                                | 130,390                    | 79,143                      | 209,533                 | 135,624          | (73,909)  |
| I.D.E.A., Part B                        | 628,848                    | 158,779                     | 787,627                 | 681,385          | (106,242)   |
| I.D.E.A., Part B, Preschool             |                            | 24,810                      | 24,810                  | 24,810           | -   |
| CARES Emergency Relief Grant            |                            | 1,069,345                   | 1,069,345               | 1,127,761        | 58,416  |
| CRRSA Act - ESSER II                    |                            | -                           |                         | 118,106          | 118,106   |
| CRRSA Act - Learning Acceleration Grant |                            | -                           |                         | 60,920           | 60,920  |
| Coronavirus Relief Fund (CRF) Grant     |                            | -                           |                         | 366,500          | 366,500   |
| <b>Total - Federal Sources</b>          | <b>3,399,988</b>           | <b>1,917,599</b>            | <b>5,317,587</b>        | <b>5,155,745</b> | <b>(161,842)</b>  |
| <b>Total Revenues</b>                   | <b>5,568,829</b>           | <b>1,917,599</b>            | <b>7,486,428</b>        | <b>7,028,250</b> | <b>(458,178)</b>  |

(Continued)

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Special Revenue Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2021

|   | <u>Original<br/>Budget</u> | <u>Budget<br/>Transfers</u> | <u>Final<br/>Budget</u> | <u>Actual</u>    | <u>Variance<br/>Positive (Negative)<br/>Final to Actual</u> |
|---|----------------------------|-----------------------------|-------------------------|------------------|---|
| <b>EXPENDITURES:</b>  |                            |                             |                         |                  |   |
| Instruction:  |                            |                             |                         |                  |   |
| Salaries of Teachers  | \$ 2,223,155               | \$ 263,158                  | \$ 2,486,313            | \$ 2,044,948     | \$ 441,365  |
| Other Salaries for Instruction                                | 240,251                    |                             | 240,251                 | 225,053          | 15,198  |
| Purchased Professional and Educational Services               | 98,280                     | 30,583                      | 128,863                 | 44,087           | 84,776  |
| Other Purchased Services (400-500 Series)                     | 4,594                      |                             | 4,594                   | 4,594            | -   |
| General Supplies  | 249,422                    | 74,011                      | 323,433                 | 535,874          | (212,441)   |
| Tuition   | 628,848                    | 183,589                     | 812,437                 | 680,995          | 131,442   |
| <b>Total Instruction</b>                                      | <b>3,444,550</b>           | <b>551,341</b>              | <b>3,995,891</b>        | <b>3,535,551</b> | <b>460,340</b>  |
| Support Services:   |                            |                             |                         |                  |   |
| Salaries Personnel Services                                   | 461,396                    | 64,458                      | 525,854                 | 544,785          | (18,931)  |
| Personnel Services - Employee Benefits                        | 1,396,555                  | 1,101,028                   | 2,497,583               | 2,471,203        | 26,380  |
| Purchased Professional Educational Services                   | 599,684                    | 89,045                      | 688,729                 | 487,129          | 201,600   |
| Cleaning, Repair, and Maintenance Services                    | 72,500                     | -                           | 72,500                  | 72,592           | (92)  |
| Rentals   | 105,874                    | -                           | 105,874                 | 105,874          | -   |
| Other Purchased Services (400-500 series)                     | 122,838                    | 70,832                      | 193,670                 | 147,552          | 46,118  |
| Contracted Services - Trans (Bet. Home & School)              | 27,886                     | -                           | 27,886                  | 17,849           | 10,037  |
| Supplies and Materials  | 23,569                     | 35,395                      | 58,964                  | 231,926          | (172,962)   |
| Scholarships Awarded  |                            | -                           |                         | 1,000            | (1,000)   |
| Student Activities  |                            | -                           |                         | 76,247           | (76,247)  |
| <b>Total Support Services</b>                                 | <b>2,810,302</b>           | <b>1,360,758</b>            | <b>4,171,060</b>        | <b>4,164,506</b> | <b>6,554</b>  |
| Facilities Acquisition and Construction Services:             |                            |                             |                         |                  |   |
| Buildings   |                            | -                           |                         | 34,711           | (34,711)  |
| Instructional Equipment                                       |                            | 5,500                       | 5,500                   | 4,935            | 565   |
| <b>Total Facilities Acquisition and Construction Services</b> |                            | <b>5,500</b>                | <b>5,500</b>            | <b>39,646</b>    | <b>(34,146)</b>   |
| <b>Total Expenditures</b>                                     | <b>6,254,852</b>           | <b>1,917,599</b>            | <b>8,172,451</b>        | <b>7,739,703</b> | <b>432,748</b>  |

(Continued)

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Special Revenue Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2021

|   | <u>Original<br/>Budget</u> | <u>Budget<br/>Transfers</u> | <u>Final<br/>Budget</u> | <u>Actual</u>    | Variance<br>Positive (Negative)<br><u>Final to Actual</u> |
|---|----------------------------|-----------------------------|-------------------------|------------------|---|
| Other Financing Sources (Uses):   |                            |                             |                         |                  |   |
| Transfer from Operating Budget - Pre K  | \$ 686,023                 |                             | \$ 686,023              | \$ 686,023       | -   |
| Total Outflows  | <u>5,568,829</u>           | <u>\$ 1,917,599</u>         | <u>7,486,428</u>        | <u>7,053,680</u> | <u>\$ 432,748</u>   |
| Excess (Deficiency) of Revenues Over (Under) Expenditures   |                            |                             |                         | <u>(25,430)</u>  | <u>(25,430)</u>   |
| Fund Balance, July 1  |                            |                             |                         |                  |   |
| Prior Period Adjustment   |                            |                             |                         | <u>85,931</u>    |   |
| Fund Balance, July 1 (Restated)   |                            |                             |                         | <u>85,931</u>    |   |
| Fund Balance, June 30   |                            |                             |                         | <u>\$ 60,501</u> |   |
| Recapitulation:   |                            |                             |                         |                  |   |
| Restricted:   |                            |                             |                         |                  |   |
| Scholarships  |                            |                             |                         | \$ 2,113         |   |
| Student Activities  |                            |                             |                         | <u>58,388</u>    |   |
|   |                            |                             |                         | 60,501           |   |
| Reconciliation to Governmental Funds Statements (GAAP):   |                            |                             |                         |                  |   |
| Fiscal Year 2021 Last State Aid Payments not recognized on GAAP Basis                               |                            |                             |                         | (216,884)        |   |
| Unearned Fiscal Year 2021 Restricted State Aid Last State Aid Payments Not Recognized on GAAP Basis |                            |                             |                         | <u>216,884</u>   |   |
| Fund Balance per Governmental Funds (GAAP)  |                            |                             |                         | <u>\$ 60,501</u> |   |

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Budget-to-GAAP Reconciliation  
 For the Fiscal Year Ended June 30, 2021

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

|   | <u>General<br/>Fund</u> | <u>Special<br/>Revenue<br/>Fund</u> |
|---|-------------------------|-------------------------------------|
| Sources / Inflows of Resources:   |                         |                                     |
| Actual amounts (budgetary basis) "revenues" from the budgetary comparison schedules   | \$ 54,609,115           | \$ 7,028,250                        |
| Differences - Budget to GAAP:   |                         |                                     |
| Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.  |                         |                                     |
| Current Year  |                         | (288,182)                           |
| Prior Year  |                         | 47,510                              |
| The restricted state aids recorded in the special revenue fund are realized utilizing the budgetary basis which dictates that revenue must equal expenditures and differs from GAAP which recognizes that revenue once the eligibility criteria are met as specified in Note 1 and GASB 33. |                         | 216,884                             |
| The last State aid payment is recognized as revenue for budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the related expense received July 2020 (GASB 33)  | 2,896,139               | 209,381                             |
| The last two State aid payments are recognized as revenue for budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the related expense received July 2021 (GASB 33)  | <u>(3,041,559)</u>      | <u>(216,884)</u>                    |
| Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds  | <u>\$ 54,463,695</u>    | <u>\$ 6,996,959</u>                 |
| Uses / Outflows of Resources:   |                         |                                     |
| Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule  | \$ 50,620,566           | \$ 7,739,703                        |
| Differences - Budget to GAAP:   |                         |                                     |
| Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.  |                         |                                     |
| Current Year  |                         | (288,182)                           |
| Prior Year  |                         | 47,510                              |
| Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2)  | <u>\$ 50,620,566</u>    | <u>\$ 7,499,031</u>                 |

**REQUIRED SUPPLEMENTARY INFORMATION  
PART III**

## **ACCOUNTING AND REPORTING FOR PENSIONS**

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Schedule of the School District's Proportionate Share of the Net Pension Liability  
 Public Employees' Retirement System (PERS)  
 Last Eight Plan Years

|   | <u>Measurement Date Ending June 30,</u> |               |               |               |               |               |               |               |
|---|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|   | <u>2020</u>                             | <u>2019</u>   | <u>2018</u>   | <u>2017</u>   | <u>2016</u>   | <u>2015</u>   | <u>2014</u>   | <u>2013</u>   |
| School District's Proportion of the Net Pension Liability   | 0.0456035650%                           | 0.0445676547% | 0.0439750829% | 0.0468293592% | 0.0451968095% | 0.0444988772% | 0.0444136834% | 0.0456354772% |
| School District's Proportionate Share of the Net Pension Liability  | \$ 7,436,749                            | \$ 8,030,415  | \$ 8,658,475  | \$ 10,901,126 | \$ 13,385,999 | \$ 9,989,106  | \$ 8,315,456  | \$ 8,721,846  |
| School District's Covered Payroll (Plan Measurement Period)   | \$ 3,316,200                            | \$ 3,244,348  | \$ 3,234,536  | \$ 3,393,920  | \$ 3,251,996  | \$ 3,629,444  | \$ 3,187,508  | \$ 3,315,292  |
| School District's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Payroll | 224.26%                                 | 247.52%       | 267.69%       | 321.20%       | 411.62%       | 275.22%       | 260.88%       | 263.08%       |
| Plan Fiduciary Net Position as a Percentage of the Total Pension Liability                                | 58.32%                                  | 56.27%        | 53.60%        | 48.10%        | 40.14%        | 47.93%        | 52.08%        | 48.72%        |

Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Schedule of the School District's Contributions  
 Public Employees' Retirement System (PERS)  
 Last Eight Fiscal Years

|   | <b>Fiscal Year Ended June 30,</b> |                  |                  |                  |                  |                  |                  |                  |
|---|-----------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|   | <u>2021</u>                       | <u>2020</u>      | <u>2019</u>      | <u>2018</u>      | <u>2017</u>      | <u>2016</u>      | <u>2015</u>      | <u>2014</u>      |
| Contractually Required Contribution                                     | \$ 570,389                        | \$ 498,880       | \$ 433,512       | \$ 437,410       | \$ 433,824       | \$ 401,522       | \$ 382,571       | \$ 366,140       |
| Contributions in Relation to the<br>Contractually Required Contribution | <u>(570,389)</u>                  | <u>(498,880)</u> | <u>(433,512)</u> | <u>(437,410)</u> | <u>(433,824)</u> | <u>(401,522)</u> | <u>(382,571)</u> | <u>(366,140)</u> |
| Contribution Deficiency (Excess)  | <u>\$ -</u>                       | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ -</u>      | <u>\$ -</u>      |
| School District's Covered Payroll                                       | \$ 3,633,655                      | \$ 3,484,633     | \$ 3,120,489     | \$ 2,945,758     | \$ 3,106,987     | \$ 3,180,675     | \$ 3,071,251     | \$ 3,150,796     |
| Contributions as a Percentage of<br>School District's Covered Payroll   | 15.70%                            | 14.32%           | 13.89%           | 14.85%           | 13.96%           | 12.62%           | 12.46%           | 11.62%           |

Note: This schedule is presented to illustrate the requirement to show information for 10 years.  
 However, until a full 10-year trend is compiled, this presentation will only include information  
 for those years for which information is available.



**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Schedule of the School District's Proportionate Share of the Net Pension Liability  
 Teachers' Pension and Annuity Fund (TPAF)  
 Last Eight Plan Years

|  | Measurement Date Ending June 30, |                       |                       |                       |                       |                       |                      |                      |
|--|----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|----------------------|
|  | <u>2020</u>                      | <u>2019</u>           | <u>2018</u>           | <u>2017</u>           | <u>2016</u>           | <u>2015</u>           | <u>2014</u>          | <u>2013</u>          |
| School District's Proportion of the Net Pension Liability  | 0.00%                            | 0.00%                 | 0.00%                 | 0.00%                 | 0.00%                 | 0.00%                 | 0.00%                | 0.00%                |
| State's Proportion of the Net Pension Liability<br>Associated with the School District                       | <u>100.00%</u>                   | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>       | <u>100.00%</u>       |
|  | <u>100.00%</u>                   | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>        | <u>100.00%</u>       | <u>100.00%</u>       |
| School District's Proportionate Share of the Net Pension Liability   | \$ -                             | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                  | \$ -                 | \$ -                 |
| State's Proportionate Share of the Net Pension Liability<br>Associated with the School District              | <u>116,841,471</u>               | <u>106,084,488</u>    | <u>109,387,485</u>    | <u>113,526,980</u>    | <u>126,866,345</u>    | <u>103,578,894</u>    | <u>86,733,626</u>    | <u>85,033,581</u>    |
|  | <u>\$ 116,841,471</u>            | <u>\$ 106,084,488</u> | <u>\$ 109,387,485</u> | <u>\$ 113,526,980</u> | <u>\$ 126,866,345</u> | <u>\$ 103,578,894</u> | <u>\$ 86,733,626</u> | <u>\$ 85,033,581</u> |
| School District's Covered Payroll (Plan Measurement Date)  | \$ 22,387,148                    | \$ 22,392,696         | \$ 21,624,236         | \$ 20,713,536         | \$ 20,241,348         | \$ 19,269,780         | \$ 19,214,192        | \$ 18,549,680        |
| School District's Proportionate Share of the Net Pension<br>Liability as a Percentage of its Covered Payroll | 0.00%                            | 0.00%                 | 0.00%                 | 0.00%                 | 0.00%                 | 0.00%                 | 0.00%                | 0.00%                |
| State's Proportionate Share of the Net Pension<br>Liability as a Percentage of its Covered Payroll           | 521.91%                          | 473.75%               | 505.86%               | 548.08%               | 626.77%               | 537.52%               | 451.40%              | 458.41%              |
| Plan Fiduciary Net Position as a Percentage of the Total<br>Pension Liability                                | 24.60%                           | 26.95%                | 26.49%                | 25.41%                | 22.33%                | 28.71%                | 33.64%               | 33.76%               |

Note: This schedule is presented to illustrate the requirement to show information for 10 years.  
 However, until a full 10-year trend is compiled, this presentation will only include information  
 for those years for which information is available.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Required Supplementary Information  
Schedule of School District's Contributions  
Teachers' Pension and Annuity Fund (TPAF)  
Last Ten Fiscal Years

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This schedule is not applicable.

The School District is not required to make any contributions towards TPAF.

There is a special funding situation where the State of New Jersey pays 100% of the required contributions.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Notes to Required Supplementary Information - Part III  
For the Fiscal Year Ended June 30, 2021

**Teachers' Pension and Annuity Fund (TPAF)**

*Changes in Benefit Terms*

The June 30, 2020 measurement date included one change to the plan provisions. The Division of Pension and Benefits (DPB) adopted a new policy regarding the crediting of interest on member contributions for the purpose of refund of accumulated deductions.

*Changes in Assumptions*

The discount rate used as of June 30 measurement date is as follows:

| <u>Year</u> | <u>Rate</u> | <u>Year</u> | <u>Rate</u> |
|-------------|-------------|-------------|-------------|
| 2020        | 5.40%       | 2016        | 3.22%       |
| 2019        | 5.60%       | 2015        | 4.13%       |
| 2018        | 4.86%       | 2014        | 4.68%       |
| 2017        | 4.25%       |             |             |

The long-term expected rate of return used as of June 30 measurement date is as follows:

| <u>Year</u> | <u>Rate</u> | <u>Year</u> | <u>Rate</u> |
|-------------|-------------|-------------|-------------|
| 2020        | 7.00%       | 2016        | 7.65%       |
| 2019        | 7.00%       | 2015        | 7.90%       |
| 2018        | 7.00%       | 2014        | 7.90%       |
| 2017        | 7.00%       |             |             |

The mortality assumption was updated upon direction from the DPB.

**Public Employees' Retirement System (PERS)**

*Changes in Benefit Terms*

The June 30, 2020 measurement date included two changes to the plan provisions. Chapter 157, P.L. 2019 expanded the definition of regular or assigned duties for purposes of accidental disability. The Division of Pension and Benefits (DPB) also adopted a new policy regarding the crediting of interest on member contributions for the purpose of refund of accumulated deductions.

*Changes in Assumptions*

The discount rate used as of June 30 measurement date is as follows:

| <u>Year</u> | <u>Rate</u> | <u>Year</u> | <u>Rate</u> |
|-------------|-------------|-------------|-------------|
| 2020        | 7.00%       | 2016        | 3.98%       |
| 2019        | 6.28%       | 2015        | 4.90%       |
| 2018        | 5.66%       | 2014        | 5.39%       |
| 2017        | 5.00%       |             |             |

The long-term expected rate of return used as of June 30 measurement date is as follows:

| <u>Year</u> | <u>Rate</u> | <u>Year</u> | <u>Rate</u> |
|-------------|-------------|-------------|-------------|
| 2020        | 7.00%       | 2016        | 7.65%       |
| 2019        | 7.00%       | 2015        | 7.90%       |
| 2018        | 7.00%       | 2014        | 7.90%       |
| 2017        | 7.00%       |             |             |

The mortality assumption was updated upon direction from the DPB.

**REQUIRED SUPPLEMENTARY INFORMATION  
PART IV**

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Required Supplementary Information  
 Schedule of Changes in the School District's Total OPEB Liability and Related Ratios  
 Last Four Plan Years

|   | <b>Measurement Date Ending June 30,</b> |                      |                      |                      |
|---|---|----------------------|----------------------|----------------------|
|   | <b><u>2020</u></b>                      | <b><u>2019</u></b>   | <b><u>2018</u></b>   | <b><u>2017</u></b>   |
| <b>Total Non-Employer OPEB Liability - State's Proportionate Share of the Total OPEB Liability Associated with the School District</b>      |   |                      |                      |                      |
| Changes for the Year:   |   |                      |                      |                      |
| Service Cost  | \$ 3,545,899                            | \$ 3,258,662         | \$ 3,563,095         | \$ 4,307,939         |
| Interest Cost   | 2,776,306                               | 3,261,270            | 3,496,581            | 3,024,155            |
| Difference Between Expected and Actual Experience   | 22,436,380                              | (10,685,863)         | (8,524,831)          |                      |
| Changes in Assumptions  | 23,121,794                              | 1,145,636            | (9,426,594)          | (12,908,190)         |
| Gross Benefit Payments  | 66,793                                  | (2,358,647)          | (2,196,538)          | (2,204,056)          |
| Member Contributions  | <u>(2,203,651)</u>                      | <u>69,917</u>        | <u>75,916</u>        | <u>81,159</u>        |
| Net Change in Total Non-Employer OPEB Liability   | 49,743,521                              | (5,309,025)          | (13,012,371)         | (7,698,993)          |
| Total Non-Employer OPEB Liability - Beginning of Fiscal Year  | <u>76,836,358</u>                       | <u>82,145,383</u>    | <u>95,157,754</u>    | <u>102,856,747</u>   |
| Total Non-Employer OPEB Liability - End of Fiscal Year  | <u>\$ 126,579,879</u>                   | <u>\$ 76,836,358</u> | <u>\$ 82,145,383</u> | <u>\$ 95,157,754</u> |
| School District's Covered Payroll (Plan Measurement Period)   | <u>\$ 24,376,295</u>                    | <u>\$ 22,056,483</u> | <u>\$ 21,399,105</u> | <u>\$ 21,152,374</u> |
| State's Proportionate Share of the Total Non-Employer OPEB Liability Associated with the School District as a Percentage of Covered Payroll | 519.27%                                 | 348.36%              | 383.87%              | 449.87%              |

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Notes to Required Supplementary Information - Part IV  
For the Fiscal Year Ended June 30, 2021

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Changes in Benefit Terms

There were no changes in benefit terms from the previous valuations.

Changes in Assumptions

The discount rate used as of June 30 measurement date is as follows:

| <u>Year</u> | <u>Rate</u> | <u>Year</u> | <u>Rate</u> |
|-------------|-------------|-------------|-------------|
| 2020        | 2.21%       | 2018        | 3.87%       |
| 2019        | 3.50%       | 2017        | 3.58%       |

The mortality assumption was updated upon the direction from the Division of Pension and Benefits (DPB).

The health care trend assumption is used to project the growth of the expected claims over the lifetime of the health care recipients. Medical and prescription drug trend rates are determined by utilizing experience data, industry experience which includes surveys and Aon trend guidance. These rates are adjusted further to be appropriate with respect to the plan provisions. The ultimate trend for medical and prescription drug benefits was lowered from 5.0% to 4.5%. Recent plan experience along with national trend studies indicate a reduction on the expectations of future long-term medical and prescription drug experience. For pre-Medicare medical benefits, the trend is initially 5.6% and decreases to a 4.5% long-term trend rate after seven years. For post-65 medical benefits, the actual fully-insured Medicare Advantage rates for Plan Years 2019 through 2022 are reflected. For Plan Year 2023, the Medicare Advantage trend rate includes an assumed increase in the premiums based on recent experience and discussions with the Medicare Advantage vendor. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% decreasing to a 4.5% long-term trend rate after seven years.

**OTHER SUPPLEMENTARY INFORMATION**

**SPECIAL REVENUE FUND**



**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Special Revenue Fund  
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
For the Fiscal Year Ended June 30, 2021

|  | <u>Total</u>        | <u>Preschool<br/>Program Aid</u> | <u>Title I<br/>Part A</u> | <u>Title I<br/>Reallocation</u> | <u>Title II Part A</u> | <u>Title III</u>  | <u>Title III<br/>Immigrant</u> | <u>Special<br/>Olympics</u> | <u>Scholarship<br/>Fund</u> | <u>Total<br/>Brought<br/>Forward</u> |
|--|---------------------|----------------------------------|---------------------------|---------------------------------|------------------------|-------------------|--------------------------------|-----------------------------|-----------------------------|--------------------------------------|
| <b>REVENUES:</b>   |                     |                                  |                           |                                 |                        |                   |                                |                             |                             |                                      |
| Local Sources  | \$ 74,498           |                                  |                           |                                 |                        |                   |                                | \$ 22,681                   | \$ 1,057                    | \$ 50,760                            |
| State Sources  | 1,798,007           | \$ 1,798,007                     |                           |                                 |                        |                   |                                |                             |                             |                                      |
| Federal Sources  | 5,155,745           |                                  | \$ 1,267,228              | \$ 91,832                       | \$ 95,535              | \$ 223,734        | \$ 11,225                      |                             |                             | 3,466,191                            |
| <b>Total Revenues</b>  | <b>\$ 7,028,250</b> | <b>\$ 1,798,007</b>              | <b>\$ 1,267,228</b>       | <b>\$ 91,832</b>                | <b>\$ 95,535</b>       | <b>\$ 223,734</b> | <b>\$ 11,225</b>               | <b>\$ 22,681</b>            | <b>\$ 1,057</b>             | <b>\$ 3,516,951</b>                  |
| <b>EXPENDITURES:</b>   |                     |                                  |                           |                                 |                        |                   |                                |                             |                             |                                      |
| <b>Instruction:</b>  |                     |                                  |                           |                                 |                        |                   |                                |                             |                             |                                      |
| Salaries of Teachers   | \$ 2,044,948        | \$ 677,565                       | \$ 741,438                |                                 | \$ 53,088              | \$ 90,951         | \$ 11,225                      | \$ 9,000                    |                             | \$ 461,681                           |
| Other Salaries for Instruction                                   | 225,053             | 225,053                          |                           |                                 |                        |                   |                                |                             |                             | -                                    |
| Purchased Professional and Educational Services                  | 44,087              | 8,586                            | 25,007                    | \$ 5,308                        |                        |                   |                                |                             |                             | 5,186                                |
| Other Purchased Services (400-500 series)                        | 4,594               | 4,594                            |                           |                                 |                        |                   |                                |                             |                             | -                                    |
| General Supplies   | 535,874             | 57,915                           |                           | 67,787                          |                        | 102,471           |                                | 12,992                      |                             | 294,709                              |
| Tuition  | 680,995             |                                  |                           |                                 |                        |                   |                                |                             |                             | 680,995                              |
| <b>Total Instruction</b>   | <b>3,535,551</b>    | <b>973,713</b>                   | <b>766,445</b>            | <b>73,095</b>                   | <b>53,088</b>          | <b>193,422</b>    | <b>11,225</b>                  | <b>21,992</b>               | <b>-</b>                    | <b>1,442,571</b>                     |
| <b>Support Services:</b>   |                     |                                  |                           |                                 |                        |                   |                                |                             |                             |                                      |
| Other Salaries   | 544,785             | 437,672                          | 14,676                    |                                 |                        | 1,476             |                                |                             |                             | 90,961                               |
| Personnel Services - Employee Benefits                           | 2,471,203           | 533,900                          | 441,797                   |                                 | 29,223                 | 6,318             |                                | 689                         |                             | 1,459,276                            |
| Purchased Professional - Educational Services                    | 487,129             | 328,314                          |                           |                                 | 775                    | 14,000            |                                |                             |                             | 144,040                              |
| Other Purchased Professional and Educational Services            | 8,349               | 8,349                            |                           |                                 |                        |                   |                                |                             |                             | -                                    |
| Cleaning, Repair, and Maintenance Services                       | 72,592              | 72,592                           |                           |                                 |                        |                   |                                |                             |                             | -                                    |
| Rentals  | 105,874             | 105,874                          |                           |                                 |                        |                   |                                |                             |                             | -                                    |
| Other Purchased Services (400-500 series)                        | 147,552             |                                  | 44,310                    | 18,737                          | 4,739                  | 3,583             |                                |                             |                             | 76,183                               |
| Contracted Services - Trans (Bet. Home & School)                 | 17,849              | 17,849                           |                           |                                 |                        |                   |                                |                             |                             | -                                    |
| Supplies and Materials   | 231,926             | 5,767                            |                           |                                 | 7,710                  |                   |                                |                             |                             | 218,449                              |
| Scholarships Awarded   | 1,000               |                                  |                           |                                 |                        |                   |                                |                             | \$ 1,000                    | -                                    |
| Student Activities   | 76,247              |                                  |                           |                                 |                        |                   |                                |                             |                             | 76,247                               |
| <b>Total Support Services</b>                                    | <b>4,164,506</b>    | <b>1,510,317</b>                 | <b>500,783</b>            | <b>18,737</b>                   | <b>42,447</b>          | <b>25,377</b>     | <b>-</b>                       | <b>689</b>                  | <b>1,000</b>                | <b>2,065,156</b>                     |
| <b>Facilities Acquisition and Construction Services:</b>         |                     |                                  |                           |                                 |                        |                   |                                |                             |                             |                                      |
| Buildings  | 34,711              |                                  |                           |                                 |                        |                   |                                |                             |                             | 34,711                               |
| Instructional Equipment  | 4,935               |                                  |                           |                                 |                        | 4,935             |                                |                             |                             | -                                    |
| <b>Total Facilities Acquisition and Construction Services</b>    | <b>39,646</b>       | <b>-</b>                         | <b>-</b>                  | <b>-</b>                        | <b>-</b>               | <b>4,935</b>      | <b>-</b>                       | <b>-</b>                    | <b>-</b>                    | <b>34,711</b>                        |
| <b>Total Expenditures</b>  | <b>7,739,703</b>    | <b>2,484,030</b>                 | <b>1,267,228</b>          | <b>91,832</b>                   | <b>95,535</b>          | <b>223,734</b>    | <b>11,225</b>                  | <b>22,681</b>               | <b>1,000</b>                | <b>3,542,438</b>                     |
| <b>Other Financing Sources (Uses):</b>                           |                     |                                  |                           |                                 |                        |                   |                                |                             |                             |                                      |
| Transfer from Operating Budget - Pre K                           | 686,023             | 686,023                          |                           |                                 |                        |                   |                                |                             |                             | -                                    |
| <b>Total Outflows</b>  | <b>7,053,680</b>    | <b>1,798,007</b>                 | <b>1,267,228</b>          | <b>91,832</b>                   | <b>95,535</b>          | <b>223,734</b>    | <b>11,225</b>                  | <b>22,681</b>               | <b>1,000</b>                | <b>3,542,438</b>                     |
| <b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b> | <b>(25,430)</b>     | <b>-</b>                         | <b>-</b>                  | <b>-</b>                        | <b>-</b>               | <b>-</b>          | <b>-</b>                       | <b>-</b>                    | <b>57</b>                   | <b>(25,487)</b>                      |
| <b>Fund Balance, July 1</b>                                      |                     |                                  |                           |                                 |                        |                   |                                |                             |                             |                                      |
| Prior Period Adjustment  | 85,931              |                                  |                           |                                 |                        |                   |                                |                             | 2,056                       | 83,875                               |
| <b>Fund Balance, July 1 (Restated)</b>                           | <b>85,931</b>       | <b>-</b>                         | <b>-</b>                  | <b>-</b>                        | <b>-</b>               | <b>-</b>          | <b>-</b>                       | <b>-</b>                    | <b>2,056</b>                | <b>83,875</b>                        |
| <b>Fund Balance, June 30</b>                                     | <b>\$ 60,501</b>    | <b>\$ -</b>                      | <b>\$ -</b>               | <b>\$ -</b>                     | <b>\$ -</b>            | <b>\$ -</b>       | <b>\$ -</b>                    | <b>\$ -</b>                 | <b>\$ 2,113</b>             | <b>\$ 58,388</b>                     |

(Continued)

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Special Revenue Fund  
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
For the Fiscal Year Ended June 30, 2021

|  | Total<br>Carried<br>Forward | Student<br>Activity /<br>Athletics Fund | I.D.E.A.<br>Part B<br>Basic | I.D.E.A.<br>Preschool | Title I SIA       | Title IV          | CARES Act           | CRRSA Act<br>ESSER II | CRRSA Act<br>LAG | Coronavirus<br>Relief Fund |
|--|-----------------------------|---|-----------------------------|-----------------------|-------------------|-------------------|---------------------|-----------------------|------------------|----------------------------|
| <b>REVENUES:</b>   |                             |   |                             |                       |                   |                   |                     |                       |                  |                            |
| Local Sources  | \$ 50,760                   | \$ 50,760                               |                             |                       |                   |                   |                     |                       |                  |                            |
| State Sources  | -                           |   |                             |                       |                   |                   |                     |                       |                  |                            |
| Federal Sources  | 3,466,191                   |   | \$ 681,385                  | \$ 24,810             | \$ 951,085        | \$ 135,624        | \$ 1,127,761        | \$ 118,106            | \$ 60,920        | \$ 366,500                 |
| <b>Total Revenues</b>  | <b>\$ 3,516,951</b>         | <b>\$ 50,760</b>                        | <b>\$ 681,385</b>           | <b>\$ 24,810</b>      | <b>\$ 951,085</b> | <b>\$ 135,624</b> | <b>\$ 1,127,761</b> | <b>\$ 118,106</b>     | <b>\$ 60,920</b> | <b>\$ 366,500</b>          |
| <b>EXPENDITURES:</b>   |                             |   |                             |                       |                   |                   |                     |                       |                  |                            |
| <b>Instruction:</b>  |                             |   |                             |                       |                   |                   |                     |                       |                  |                            |
| Salaries of Teachers   | \$ 461,681                  |   |                             |                       | \$ 459,221        | \$ 2,460          |                     |                       |                  |                            |
| Other Salaries for Instruction                                   | -                           |   |                             |                       |                   |                   |                     |                       |                  |                            |
| Purchased Professional and Educational Services                  | 5,186                       |   |                             |                       |                   | 5,186             |                     |                       |                  |                            |
| Other Purchased Services (400-500 series)                        | -                           |   |                             |                       |                   |                   |                     |                       |                  |                            |
| General Supplies   | 294,709                     |   |                             |                       | 136,737           | 2,609             |                     |                       | \$ 25,600        | \$ 129,763                 |
| Tuition  | 680,995                     |   | \$ 656,185                  | \$ 24,810             |                   |                   |                     |                       |                  |                            |
| <b>Total Instruction</b>   | <b>1,442,571</b>            | <b>-</b>                                | <b>656,185</b>              | <b>24,810</b>         | <b>595,958</b>    | <b>10,255</b>     | <b>-</b>            | <b>-</b>              | <b>25,600</b>    | <b>129,763</b>             |
| <b>Support Services:</b>   |                             |   |                             |                       |                   |                   |                     |                       |                  |                            |
| Other Salaries   | 90,961                      |   |                             |                       | 28,573            |                   |                     | \$ 29,578             | 32,810           |                            |
| Personnel Services - Employee Benefits                           | 1,459,276                   |   |                             |                       | 326,554           | 188               | \$ 1,127,761        | 2,263                 | 2,510            |                            |
| Purchased Professional - Educational Services                    | 144,040                     |   | 25,200                      |                       |                   | 114,760           |                     | 4,080                 |                  |                            |
| Cleaning, Repair, and Maintenance Services                       | -                           |   |                             |                       |                   |                   |                     |                       |                  |                            |
| Rentals  | -                           |   |                             |                       |                   |                   |                     |                       |                  |                            |
| Other Purchased Services (400-500 series)                        | 76,183                      |   |                             |                       |                   | 10,421            |                     | 47,474                |                  | 18,288                     |
| Contracted Services - Trans (Bet. Home & School)                 | -                           |   |                             |                       |                   |                   |                     |                       |                  |                            |
| Supplies and Materials   | 218,449                     |   |                             |                       |                   |                   |                     |                       |                  | 218,449                    |
| Scholarships Awarded   | -                           |   |                             |                       |                   |                   |                     |                       |                  |                            |
| Student Activities   | 76,247                      | \$ 76,247                               |                             |                       |                   |                   |                     |                       |                  |                            |
| <b>Total Support Services</b>                                    | <b>2,065,156</b>            | <b>76,247</b>                           | <b>25,200</b>               | <b>24,810</b>         | <b>355,127</b>    | <b>125,369</b>    | <b>1,127,761</b>    | <b>83,395</b>         | <b>35,320</b>    | <b>236,737</b>             |
| <b>Facilities Acquisition and Construction Services:</b>         |                             |   |                             |                       |                   |                   |                     |                       |                  |                            |
| Buildings  | 34,711                      |   |                             |                       |                   |                   |                     | 34,711                |                  |                            |
| Instructional Equipment  | -                           |   |                             |                       |                   |                   |                     |                       |                  |                            |
| <b>Total Facilities Acquisition and Construction Services</b>    | <b>34,711</b>               | <b>-</b>                                | <b>-</b>                    | <b>-</b>              | <b>-</b>          | <b>-</b>          | <b>-</b>            | <b>34,711</b>         | <b>-</b>         | <b>-</b>                   |
| <b>Total Expenditures</b>  | <b>3,542,438</b>            | <b>76,247</b>                           | <b>681,385</b>              | <b>24,810</b>         | <b>951,085</b>    | <b>135,624</b>    | <b>1,127,761</b>    | <b>118,106</b>        | <b>60,920</b>    | <b>366,500</b>             |
| <b>Other Financing Sources (Uses):</b>                           |                             |   |                             |                       |                   |                   |                     |                       |                  |                            |
| Transfer from Operating Budget - Pre K                           | -                           |   |                             |                       |                   |                   |                     |                       |                  |                            |
| <b>Total Outflows</b>  | <b>3,542,438</b>            | <b>76,247</b>                           | <b>681,385</b>              | <b>24,810</b>         | <b>951,085</b>    | <b>135,624</b>    | <b>1,127,761</b>    | <b>118,106</b>        | <b>60,920</b>    | <b>366,500</b>             |
| <b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b> | <b>(25,487)</b>             | <b>(25,487)</b>                         | <b>-</b>                    | <b>-</b>              | <b>-</b>          | <b>-</b>          | <b>-</b>            | <b>-</b>              | <b>-</b>         | <b>-</b>                   |
| <b>Fund Balance, July 1</b>                                      |                             |   |                             |                       |                   |                   |                     |                       |                  |                            |
| Prior Period Adjustment  | 83,875                      | 83,875                                  |                             |                       |                   |                   |                     |                       |                  |                            |
| <b>Fund Balance, July 1 (Restated)</b>                           | <b>83,875</b>               | <b>83,875</b>                           | <b>-</b>                    | <b>-</b>              | <b>-</b>          | <b>-</b>          | <b>-</b>            | <b>-</b>              | <b>-</b>         | <b>-</b>                   |
| <b>Fund Balance, June 30</b>                                     | <b>\$ 58,388</b>            | <b>\$ 58,388</b>                        | <b>\$ -</b>                 | <b>\$ -</b>           | <b>\$ -</b>       | <b>\$ -</b>       | <b>\$ -</b>         | <b>\$ -</b>           | <b>\$ -</b>      | <b>\$ -</b>                |

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Special Revenue Fund  
Schedule of Preschool Education Aid Expenditures  
Budgetary Basis  
For the Fiscal Year Ended June 30, 2021

|   | <u>Budgeted</u>     | <u>Actual</u>       | <u>Variance</u>   |
|---|---------------------|---------------------|-------------------|
| <b>EXPENDITURES</b>                                       |                     |                     |                   |
| <b>Instruction</b>  |                     |                     |                   |
| Salaries of Teachers                                      | \$ 746,936          | \$ 677,565          | \$ 69,371         |
| Other Salaries for Instruction                            | 240,251             | 225,053             | 15,198            |
| Purchased Professional and Educational Services           | 98,280              | 8,586               | 89,694            |
| Other Purchased Services                                  | 4,594               | 4,594               | -                 |
| General Supplies  | 68,500              | 57,915              | 10,585            |
| <b>Total instruction</b>                                  | <u>1,158,561</u>    | <u>973,713</u>      | <u>184,848</u>    |
| <b>Support services</b>                                   |                     |                     |                   |
| Salaries of Supervisors of Instruction                    | 119,610             | 119,610             | -                 |
| Other Support Salaries                                    | 336,866             | 318,062             | 18,804            |
| Personal Services - Employee Benefits                     | 514,935             | 533,900             | (18,965)          |
| Purchased Educational Services - Headstart                | 480,000             | 328,314             | 151,686           |
| Other Purchased Services                                  | 24,132              | 8,349               | 15,783            |
| Cleaning, Repair & Maintenance Services                   | 72,500              | 72,592              | (92)              |
| Rentals   | 105,874             | 105,874             | -                 |
| Contracted Services - Transportation (Bet. Home & School) | 27,886              | 17,849              | 10,037            |
| Supplies & Materials                                      | 14,500              | 5,767               | 8,733             |
| <b>Total support services</b>                             | <u>1,696,303</u>    | <u>1,510,317</u>    | <u>185,986</u>    |
| <b>Total expenditures</b>                                 | <u>\$ 2,854,864</u> | <u>\$ 2,484,030</u> | <u>\$ 370,834</u> |

Calculation of Budget and Carryover

|   |                            |
|---|----------------------------|
| Total Revised 2020-2021 Preschool Education Aid Allocation                                    | \$ 2,168,841               |
| Add: Actual ECPA Carryover (June 30, 2020)  | 663,918                    |
| Add: Budgeted Transfer from the General Fund 2020-2021  | <u>686,023</u>             |
| <b>Total Preschool Education Aid Funds Available for 2020-2021 Budget</b>                     | <b>3,518,782</b>           |
| Less: 2020-2021 Budgeted Preschool Education Aid (Including<br>Prior Year Budgeted Carryover) | <u>(2,854,864)</u>         |
| <b>Available and Unbudgeted Preschool Education Aid Funds as of June 30, 2021</b>             | <b>663,918</b>             |
| Add: 2020-2021 Unexpended Preschool Education Aid   | 370,834                    |
| Less: 2020-2021 Commissioner Approved Transfer to General Fund                                | <u>-</u>                   |
| <b>2020-2021 Carryover -- Preschool Education Aid</b>   | <u><u>\$ 1,034,752</u></u> |
| <b>2020-2021 Preschool Education Aid Carryover Budgeted in 2021-2022</b>                      | <u><u>\$ 663,920</u></u>   |

**PROPRIETARY FUND**

## BOROUGH OF LINDENWOLD SCHOOL DISTRICT

Proprietary Fund  
Statement of Net Position  
June 30, 2021

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|                                  | Business-Type Activities -<br><u>Enterprise Fund</u> |
|----------------------------------|--|
|                                  | <u>Food<br/>Service</u>                              |
| ASSETS:                          |  |
| Current Assets:                  |  |
| Cash and Cash Equivalents        | \$ 620,586   |
| Accounts Receivable:             |  |
| Federal                          | 207,805  |
| Inventories                      | <u>33,197</u>  |
| Total Current Assets             | <u>861,588</u>                                       |
| Noncurrent Assets:               |  |
| Equipment                        | 965,321  |
| Less Accumulated Depreciation    | <u>(587,805)</u>                                     |
| Total Noncurrent Assets          | <u>377,516</u>                                       |
| Total Assets                     | <u>1,239,104</u>                                     |
| LIABILITIES:                     |  |
| Current Liabilities:             |  |
| Interfund Accounts Payable       | 34,588   |
| Accounts Payable                 | <u>8,533</u>   |
| Total Current Liabilities        | <u>43,121</u>  |
| NET POSITION:                    |  |
| Net Investment in Capital Assets | 377,516  |
| Unrestricted                     | <u>818,467</u>                                       |
| Total Net Position               | <u>\$ 1,195,983</u>                                  |

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Proprietary Fund  
Statement of Revenues, Expenses and Changes in Fund Net Position  
For the Fiscal Year Ended June 30, 2021

|  | <u>Business-Type Activities -<br/>Enterprise Fund</u> |
|--|---|
|  | <u>Food<br/>Service</u>                               |
| <b>OPERATING REVENUES:</b>                             |   |
| Charges for Services:                                  |   |
| Daily Sales - Reimbursable Programs                    | \$ 538  |
| Daily Sales - Non-Reimbursable Programs                | 7,993   |
| Special Functions                                      | 618   |
|  | 9,149   |
| <b>OPERATING EXPENSES:</b>                             |   |
| Salaries   | 276,609   |
| Employee Benefits                                      | 6,981   |
| Supplies and Materials                                 | 25,704  |
| Cost of Sales - Reimbursable Programs                  | 326,362   |
| Cost of Sales - Non-Reimbursable Programs              | 2,638   |
| Other Purchased Professional Services                  | 13,604  |
| Management Fee   | 101,968   |
| Repairs and Maintenance                                | 31,071  |
| Depreciation   | 44,851  |
|  | 829,788   |
| Total Operating Expenses                               | 829,788   |
| Operating Income (Loss)                                | (820,639)   |
| <b>NONOPERATING REVENUES:</b>                          |   |
| Federal Sources:                                       |   |
| Fresh Fruits & Vegetables Program                      | 37,605  |
| After School Snack                                     | 13,862  |
| Summer Feeding Program                                 | 706,410   |
| United States Department of<br>Agriculture Commodities | 80,719  |
| Emergency Operational Cost Program                     | 145,879   |
| P-EBT Administrative Cost                              | 3,063   |
| Interest and Investment Revenue                        | 1,671   |
|  | 989,209   |
| Total Nonoperating Revenues                            | 989,209   |
| Change in Net Position                                 | 168,570   |
| Total Net Position -- July 1                           | 1,027,413   |
| Total Net Position -- June 30                          | \$ 1,195,983  |

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Proprietary Fund  
Statement of Cash Flows  
For the Fiscal Year Ended June 30, 2021

|   | <u>Food<br/>Service</u> |
|---|-------------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>  |                         |
| Receipts from Customers   | \$ 9,149                |
| Payments to Employees   | (276,609)               |
| Payments for Employee Benefits  | (6,981)                 |
| Payments to Suppliers   | <u>(371,431)</u>        |
| Net Cash Provided by (used for) Operating Activities  | <u>(645,872)</u>        |
| <b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:</b>  |                         |
| Cash Received from Federal and State Reimbursements   | <u>849,514</u>          |
| Net Cash Provided by (used for) Non-Capital Financing Activities  | <u>849,514</u>          |
| <b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:</b>  |                         |
| Purchase of Capital Assets  | <u>(23,813)</u>         |
| Net Cash Provided by (used for) Capital and Related Financing Activities                                  | <u>(23,813)</u>         |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>  |                         |
| Interest and Dividends  | <u>1,671</u>            |
| Net Cash Provided by (used for) Investing Activities  | <u>1,671</u>            |
| Net Increase (Decrease) in Cash and Cash Equivalents  | 181,500                 |
| Cash and Cash Equivalents -- July 1   | <u>439,086</u>          |
| Cash and Cash Equivalents -- June 30  | <u>\$ 620,586</u>       |
| <b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:</b>     |                         |
| Operating Income (Loss)   | \$ (820,639)            |
| Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (used for) Operating Activities: |                         |
| Depreciation and Net Amortization   | 44,851                  |
| Federal Commodities   | 80,719                  |
| (Increase) Decrease in Inventories  | 10,908                  |
| Increase (Decrease) in Other Current Liabilities  | <u>38,289</u>           |
| Net Cash Provided by (used for) Operating Activities  | <u>\$ (645,872)</u>     |

**LONG-TERM DEBT**



**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Schedule of Serial Bonds  
 For the Fiscal Year Ended June 30, 2021

| <u>Issue</u>            | <u>Date of Issue</u> | <u>Amount of Issue</u> | <u>Annual Maturities</u> |               | <u>Interest Rate</u> | <u>Balance June 30, 2020</u> | <u>Issued</u> | <u>Retired</u>      | <u>Balance June 30, 2021</u> |
|-------------------------|----------------------|------------------------|--------------------------|---------------|----------------------|------------------------------|---------------|---------------------|------------------------------|
|                         |                      |                        | <u>Date</u>              | <u>Amount</u> |                      |                              |               |                     |                              |
| Refunding Bonds of 2003 | 7/30/03              | \$ 1,515,000           | 10/1/20                  | \$ 35,000     | 5.35%                | \$ 35,000                    |               | \$ 35,000           |                              |
| Refunding Bonds of 2015 | 3/3/15               | 10,910,000             | 6/1/22                   | 1,090,000     | 4.00%                | 5,385,000                    |               | 1,080,000           | \$ 4,305,000                 |
|                         |                      |                        | 6/1/23                   | 1,075,000     | 4.00%                |                              |               |                     |                              |
|                         |                      |                        | 6/1/24                   | 1,080,000     | 4.00%                |                              |               |                     |                              |
|                         |                      |                        | 6/1/25                   | 1,060,000     | 4.00%                |                              |               |                     |                              |
|                         |                      |                        |                          |               |                      | <u>5,385,000</u>             |               | <u>1,080,000</u>    | <u>\$ 4,305,000</u>          |
|                         |                      |                        |                          |               |                      | <u>\$ 5,420,000</u>          | <u>\$ -</u>   | <u>\$ 1,115,000</u> | <u>\$ 4,305,000</u>          |

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Debt Service Fund  
Budgetary Comparison Schedule  
For the Fiscal Year Ended June 30, 2021

|  | <u>Original<br/>Budget</u> | <u>Budget<br/>Transfers</u> | <u>Final<br/>Budget</u> | <u>Actual</u> | Variance<br>Positive (Negative)<br><u>Final to Actual</u> |
|--|----------------------------|-----------------------------|-------------------------|---------------|---|
| REVENUES:  |                            |                             |                         |               |   |
| Local Sources:   |                            |                             |                         |               |   |
| Local Tax Levy   | \$ 753,161                 |                             | \$ 753,161              | \$ 753,161    | \$ -  |
| Total - Local Sources  | 753,161                    |                             | 753,161                 | 753,161       | -   |
| State Sources:   |                            |                             |                         |               |   |
| Debt Service Aid Type II   | 578,245                    |                             | 578,245                 | 578,245       | -   |
| Total Revenues   | 1,331,406                  | -                           | 1,331,406               | 1,331,406     | -   |
| EXPENDITURES:  |                            |                             |                         |               |   |
| Regular Debt Service:  |                            |                             |                         |               |   |
| Interest on Bonds  | 216,406                    |                             | 216,406                 | 216,406       | -   |
| Redemption of Principal  | 1,115,000                  |                             | 1,115,000               | 1,115,000     | -   |
| Total Regular Debt Service   | 1,331,406                  | -                           | 1,331,406               | 1,331,406     | -   |
| Total Expenditures   | 1,331,406                  | -                           | 1,331,406               | 1,331,406     | -   |
| Excess (Deficiency) of Revenues Over (Under) Expenditures                    | -                          | -                           | -                       | -             | -   |
| Fund Balance, July 1   |                            |                             |                         | 1             | 1   |
| Fund Balance, June 30  | \$ -                       | \$ -                        | \$ -                    | \$ 1          | \$ 1  |
| Recapitulation of Excess (Deficiency) of Revenues Over (Under) Expenditures: |                            |                             |                         |               |   |
| Budgeted Fund Balance  | \$ -                       | \$ -                        | \$ -                    | \$ -          | \$ -  |

**STATISTICAL SECTION**

## **Financial Trends Information**

Financial trends information is intended to assist the user in understanding and assessing how the School District's financial position has changed over time. Please refer to the following exhibits for a historical view of the School District's financial performance.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Net Position by Component  
 Last Ten Fiscal Years (accrual basis of accounting)  
 Unaudited

|  | <u>Fiscal Year Ending June 30,</u> |                      |                      |                     |                     |                     |                     |                      |                      |                     |
|--|------------------------------------|----------------------|----------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|---------------------|
|  | <u>2021**</u>                      | <u>2020</u>          | <u>2019</u>          | <u>2018</u>         | <u>2017</u>         | <u>2016</u>         | <u>2015*</u>        | <u>2014</u>          | <u>2013</u>          | <u>2012</u>         |
| <b>Governmental Activities</b>                     |                                    |                      |                      |                     |                     |                     |                     |                      |                      |                     |
| Net Investment in Capital Assets                   | \$ 20,797,000                      | \$ 19,603,152        | \$ 18,120,939        | \$ 16,794,196       | \$ 15,505,788       | \$ 14,768,369       | \$ 10,493,273       | \$ 7,918,970         | \$ 7,275,595         | \$ 6,983,436        |
| Restricted   | 7,810,715                          | 4,864,723            | 4,684,961            | 4,575,220           | 3,733,814           | 4,354,541           | 7,319,463           | 9,035,690            | 3,954,658            | 3,348,540           |
| Unrestricted (Deficit)                             | (11,396,883)                       | (12,444,597)         | (12,612,031)         | (12,374,742)        | (11,248,716)        | (11,297,897)        | (10,999,248)        | (1,848,835)          | (1,560,868)          | (1,350,195)         |
| <b>Total Governmental Activities Net Position</b>  | <b>\$ 17,210,832</b>               | <b>\$ 12,023,278</b> | <b>\$ 10,193,869</b> | <b>\$ 8,994,674</b> | <b>\$ 7,990,886</b> | <b>\$ 7,825,013</b> | <b>\$ 6,813,488</b> | <b>\$ 15,105,825</b> | <b>\$ 9,669,385</b>  | <b>\$ 8,981,781</b> |
| <b>Business-type Activities</b>                    |                                    |                      |                      |                     |                     |                     |                     |                      |                      |                     |
| Net Investment in Capital Assets                   | \$ 377,516                         | \$ 398,554           | \$ 409,133           | \$ 399,954          | \$ 410,900          | \$ 410,900          | \$ 223,664          | \$ 231,683           | \$ 127,346           | \$ 105,440          |
| Unrestricted                                       | 818,467                            | 628,859              | 546,881              | 494,247             | 378,934             | 378,934             | 401,367             | 375,457              | 459,043              | 440,081             |
| <b>Total Business-type Activities Net Position</b> | <b>\$ 1,195,983</b>                | <b>\$ 1,027,413</b>  | <b>\$ 956,014</b>    | <b>\$ 894,201</b>   | <b>\$ 789,834</b>   | <b>\$ 789,834</b>   | <b>\$ 625,031</b>   | <b>\$ 607,140</b>    | <b>\$ 586,389</b>    | <b>\$ 545,521</b>   |
| <b>District-wide</b>                               |                                    |                      |                      |                     |                     |                     |                     |                      |                      |                     |
| Net Investment in Capital Assets                   | \$ 21,174,516                      | \$ 20,001,706        | \$ 18,530,072        | \$ 17,194,150       | \$ 15,916,688       | \$ 15,179,269       | \$ 10,716,937       | \$ 8,150,653         | \$ 7,402,941         | \$ 7,088,876        |
| Restricted   | 7,810,715                          | 4,864,723            | 4,684,961            | 4,575,220           | 3,733,814           | 4,354,541           | 7,319,463           | 9,035,690            | 3,954,658            | 3,348,540           |
| Unrestricted (Deficit)                             | (10,578,416)                       | (11,815,738)         | (12,065,150)         | (11,880,495)        | (10,869,782)        | (10,918,963)        | (10,597,881)        | (1,473,378)          | (1,101,825)          | (910,114)           |
| <b>Total District-wide Net Position</b>            | <b>\$ 18,406,815</b>               | <b>\$ 13,050,691</b> | <b>\$ 11,149,883</b> | <b>\$ 9,888,875</b> | <b>\$ 8,780,720</b> | <b>\$ 8,614,847</b> | <b>\$ 7,438,519</b> | <b>\$ 15,712,965</b> | <b>\$ 10,255,774</b> | <b>\$ 9,527,302</b> |

\* For the fiscal year ended June 30, 2015, the School District adopted GASBS No's. 68 and 71, which required the School District to record its proportionate share of the net pension liability and related deferred outflows and inflows of resources in the government-wide financial statements. Balances prior to June 30, 2015 are shown as originally reported and have not been restated for this adoption.

\*\* For the fiscal year ended June 30, 2021, the School District adopted GASB No. 84, which required the School District to report several funds that were previously reported as fiduciary fund type as governmental activities and governmental fund type. Balances prior to June 30, 2021 are shown as originally reported and have not been restated for this adoption.

Source: Annual Comprehensive Financial Report, Exhibit A-1.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Changes in Net Position  
 Last Ten Fiscal Years (accrual basis of accounting)  
 Unaudited

|   | Fiscal Year Ending June 30, |                      |                      |                      |                      |                      |                      |                      |                      |                      |
|---|-----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|   | 2021**                      | 2020                 | 2019                 | 2018                 | 2017                 | 2016                 | 2015*                | 2014                 | 2013                 | 2012                 |
| <b>Expenses</b>                               |                             |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Governmental Activities                       |                             |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Instruction                                   |                             |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Regular                                       | \$ 12,509,733               | \$ 13,062,048        | \$ 12,037,341        | \$ 12,034,261        | \$ 11,050,899        | \$ 11,261,969        | \$ 11,057,667        | \$ 14,907,622        | \$ 14,826,688        | \$ 14,897,891        |
| Special Education                             | 5,686,074                   | 4,272,432            | 3,862,558            | 3,666,716            | 3,588,950            | 3,344,041            | 3,248,086            | 4,248,533            | 3,870,092            | 3,996,133            |
| Other Special Education                       | 3,667,805                   | 4,386,249            | 4,043,848            | 3,655,361            | 3,358,450            | 3,093,573            | 2,498,004            | 3,615,204            | 4,075,205            | 3,158,930            |
| Support Services:                             |                             |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Tuition                                       | 3,714,872                   | 3,105,149            | 2,879,858            | 2,499,250            | 2,889,140            | 2,644,095            | 2,729,627            | 2,932,045            | 2,770,487            | 2,443,259            |
| Student & Instruction Related Services        | 6,400,720                   | 6,107,821            | 6,133,817            | 5,358,642            | 5,173,429            | 4,964,134            | 4,329,966            | 5,541,569            | 5,597,494            | 5,432,045            |
| General and Business Administrative Services  | 630,977                     | 599,024              | 633,836              | 565,254              | 594,395              | 629,492              | 608,154              | 761,716              | 810,175              | 632,440              |
| School Administrative Services                | 1,797,912                   | 1,801,702            | 1,773,488            | 1,714,766            | 1,772,684            | 1,758,550            | 1,744,404            | 2,271,374            | 2,158,628            | 2,101,350            |
| Business Administrative Services              | 820,689                     | 775,091              | 715,835              | 641,174              | 778,629              | 915,932              | 926,255              | 1,139,684            | 1,149,903            | 1,228,372            |
| Plant Operations and Maintenance              | 3,791,860                   | 3,603,055            | 3,578,140            | 3,309,311            | 3,445,377            | 3,292,293            | 3,506,721            | 4,427,868            | 4,386,444            | 4,589,609            |
| Pupil Transportation                          | 1,965,387                   | 2,389,328            | 2,342,264            | 2,129,484            | 2,218,096            | 2,115,856            | 2,013,381            | 2,046,297            | 2,112,168            | 1,728,714            |
| Unallocated                                   | 24,126,606                  | 18,432,272           | 19,590,065           | 23,435,443           | 21,230,947           | 11,906,972           | 11,091,851           |                      |                      |                      |
| Special Schools                               | 286,686                     | 171,617              | 539,086              | 490,541              | 475,397              | 330,703              | 305,972              | 252,410              | 163,701              | 14,023               |
| Payment of Bond Issue Costs                   |                             |                      |                      |                      |                      |                      | 149,148              |                      |                      |                      |
| Interest on Long-term Debt                    | 128,279                     | 174,224              | 219,686              | 265,466              | 300,619              | 316,185              | 612,838              | 600,023              | 842,937              | 721,522              |
| <b>Total Governmental Activities Expenses</b> | <b>65,527,600</b>           | <b>58,880,012</b>    | <b>58,349,822</b>    | <b>59,765,669</b>    | <b>56,877,012</b>    | <b>46,573,795</b>    | <b>44,822,074</b>    | <b>42,744,345</b>    | <b>42,763,922</b>    | <b>40,944,288</b>    |
| Business-type Activities:                     |                             |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Food Service                                  | 829,788                     | 1,592,700            | 1,871,232            | 1,723,280            | 1,675,577            | 1,646,981            | 1,522,209            | 1,448,127            | 1,363,897            | 1,156,489            |
| <b>Total Business-type Activities Expense</b> | <b>829,788</b>              | <b>1,592,700</b>     | <b>1,871,232</b>     | <b>1,723,280</b>     | <b>1,675,577</b>     | <b>1,646,981</b>     | <b>1,522,209</b>     | <b>1,448,127</b>     | <b>1,363,897</b>     | <b>1,156,489</b>     |
| <b>Total District Expenses</b>                | <b>\$ 66,357,388</b>        | <b>\$ 60,472,712</b> | <b>\$ 60,221,054</b> | <b>\$ 61,488,949</b> | <b>\$ 58,552,589</b> | <b>\$ 48,220,776</b> | <b>\$ 46,344,283</b> | <b>\$ 44,192,472</b> | <b>\$ 44,127,819</b> | <b>\$ 42,100,777</b> |

(Continued)

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Changes in Net Position  
 Last Ten Fiscal Years (accrual basis of accounting)  
 Unaudited

|  | 2021**                 | 2020                   | 2019                   | 2018                   | Fiscal Year Ending June 30, |                        | 2015*                  | 2014                   | 2013                   | 2012                   |
|--|------------------------|------------------------|------------------------|------------------------|-----------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
|  |                        |                        |                        |                        | 2017                        | 2016                   |                        |                        |                        |                        |
| <b>Program Revenues</b>                                |                        |                        |                        |                        |                             |                        |                        |                        |                        |                        |
| Governmental Activities:                               |                        |                        |                        |                        |                             |                        |                        |                        |                        |                        |
| Charges for Services:                                  |                        |                        |                        |                        |                             |                        |                        |                        |                        |                        |
| Instruction (tuition)                                  | \$ 1,377,545           | \$ 1,076,336           | \$ 654,321             | \$ 702,160             | \$ 985,391                  | \$ 942,735             | \$ 829,453             | \$ 714,384             | \$ 445,471             | \$ 248,950             |
| Student and Instruction Related Services               | 50,760                 |                        |                        |                        |                             |                        |                        |                        |                        |                        |
| Operating Grants and Contributions                     | 14,467,264             | 8,284,374              | 10,136,799             | 13,912,617             | 4,152,076                   | 4,355,974              | 3,413,755              | 3,163,698              | 3,235,505              | 3,024,786              |
| Capital Grants and Contributions                       |                        |                        | 66,969                 |                        |                             |                        |                        |                        |                        |                        |
| <b>Total Governmental Activities Program Revenues</b>  | <b>15,895,569</b>      | <b>9,360,710</b>       | <b>10,858,089</b>      | <b>14,614,777</b>      | <b>5,137,467</b>            | <b>5,298,709</b>       | <b>4,243,208</b>       | <b>3,878,082</b>       | <b>3,680,976</b>       | <b>3,273,736</b>       |
| Business-type activities:                              |                        |                        |                        |                        |                             |                        |                        |                        |                        |                        |
| Charges for services:                                  |                        |                        |                        |                        |                             |                        |                        |                        |                        |                        |
| Food Service   | 9,149                  | 106,727                | 156,817                | 156,201                | 150,704                     | 179,476                | 176,169                | 177,684                | 202,231                | 217,735                |
| Operating Grants and Contributions                     | 987,538                | 1,554,504              | 1,771,522              | 1,669,919              | 1,652,076                   | 1,503,593              | 1,363,103              | 1,290,015              | 1,199,912              | 984,891                |
| <b>Total Business-type Activities Program Revenues</b> | <b>996,687</b>         | <b>1,661,231</b>       | <b>1,928,339</b>       | <b>1,826,120</b>       | <b>1,802,780</b>            | <b>1,683,069</b>       | <b>1,539,272</b>       | <b>1,467,699</b>       | <b>1,402,143</b>       | <b>1,202,626</b>       |
| <b>Total District Program Revenues</b>                 | <b>\$ 16,892,256</b>   | <b>\$ 11,021,941</b>   | <b>\$ 12,786,428</b>   | <b>\$ 16,440,897</b>   | <b>\$ 6,940,247</b>         | <b>\$ 6,981,778</b>    | <b>\$ 5,782,480</b>    | <b>\$ 5,345,781</b>    | <b>\$ 5,083,119</b>    | <b>\$ 4,476,362</b>    |
| <b>Net (Expense)/Revenue</b>                           |                        |                        |                        |                        |                             |                        |                        |                        |                        |                        |
| Governmental Activities                                | \$ (49,632,031)        | \$ (49,519,302)        | \$ (47,491,733)        | \$ (45,150,892)        | \$ (51,739,545)             | \$ (41,275,086)        | \$ (40,578,866)        | \$ (38,866,263)        | \$ (39,082,946)        | \$ (37,670,562)        |
| Business-type Activities                               | 166,899                | 68,531                 | 57,107                 | 102,840                | 127,203                     | 36,088                 | 17,063                 | 19,572                 | 38,246                 | 46,137                 |
| <b>Total District-wide Net Expense</b>                 | <b>\$ (49,465,132)</b> | <b>\$ (49,450,771)</b> | <b>\$ (47,434,626)</b> | <b>\$ (45,048,052)</b> | <b>\$ (51,612,342)</b>      | <b>\$ (41,238,998)</b> | <b>\$ (40,561,803)</b> | <b>\$ (38,846,691)</b> | <b>\$ (39,044,700)</b> | <b>\$ (37,624,415)</b> |

(Continued)

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Changes in Net Position  
 Last Ten Fiscal Years (accrual basis of accounting)  
 Unaudited

|   | Fiscal Year Ending June 30, |                      |                      |                      |                      |                      |                      |                      |                      |                      |
|---|-----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|   | 2021**                      | 2020                 | 2019                 | 2018                 | 2017                 | 2016                 | 2015*                | 2014                 | 2013                 | 2012                 |
| <b>General Revenues and Other Changes in Net Position</b> |                             |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Governmental Activities:                                  |                             |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Property Taxes Levied for General Purposes, Net           | \$ 13,042,379               | \$ 13,192,379        | \$ 13,312,379        | \$ 13,115,644        | \$ 12,786,888        | \$ 11,702,827        | \$ 10,983,163        | \$ 10,522,709        | \$ 10,316,381        | \$ 10,537,989        |
| Taxes Levied for Debt Service                             | 753,161                     | 790,606              | 808,340              | 836,318              | 843,788              | 963,260              | 1,049,162            | 1,053,069            | 1,076,444            | 1,087,673            |
| Unrestricted Grants and Contributions                     | 40,002,067                  | 36,684,148           | 33,860,749           | 31,515,158           | 37,565,875           | 28,945,991           | 28,319,499           | 27,913,659           | 27,611,057           | 26,664,844           |
| Restricted State Aid                                      | 578,245                     | 606,813              | 619,491              | 643,506              | 648,975              | 632,611              | 595,838              | 4,689,478            | 722,141              | 689,518              |
| Interest Income   | 28,273                      | 31,020               | 71,376               | 23,415               | 18,349               | 17,321               | 13,589               |                      | 27,521               | 35,213               |
| Miscellaneous Income                                      | 13,431                      | 43,745               | 18,593               | 20,639               | 41,543               | 24,601               | 47,124               | 106,343              | 17,006               | 95,661               |
| <b>Total Governmental Activities</b>                      | <b>54,417,556</b>           | <b>51,348,711</b>    | <b>48,690,928</b>    | <b>46,154,680</b>    | <b>51,905,418</b>    | <b>42,286,611</b>    | <b>41,008,375</b>    | <b>44,302,703</b>    | <b>39,770,550</b>    | <b>39,111,098</b>    |
| Business-type Activities:                                 |                             |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Investment Earnings                                       | 1,671                       | 2,868                | 4,706                | 1,527                | 789                  | 723                  | 828                  | 1,179                | 2,622                | 3,309                |
| <b>Total Business-type Activities</b>                     | <b>1,671</b>                | <b>2,868</b>         | <b>4,706</b>         | <b>1,527</b>         | <b>789</b>           | <b>723</b>           | <b>828</b>           | <b>1,179</b>         | <b>2,622</b>         | <b>3,309</b>         |
| <b>Total District-wide</b>                                | <b>\$ 54,419,227</b>        | <b>\$ 51,351,579</b> | <b>\$ 48,695,634</b> | <b>\$ 46,156,207</b> | <b>\$ 51,906,207</b> | <b>\$ 42,287,334</b> | <b>\$ 41,009,203</b> | <b>\$ 44,303,882</b> | <b>\$ 39,773,172</b> | <b>\$ 39,114,407</b> |
| <b>Change in Net Position</b>                             |                             |                      |                      |                      |                      |                      |                      |                      |                      |                      |
| Governmental Activities                                   | \$ 4,785,525                | \$ 1,829,409         | \$ 1,199,195         | \$ 1,003,788         | \$ 165,873           | \$ 1,011,525         | \$ 429,509           | \$ 5,436,440         | \$ 687,604           | \$ 1,440,546         |
| Business-type Activities                                  | 168,570                     | 71,399               | 61,813               | 104,367              | 127,992              | 36,811               | 17,891               | 20,751               | 40,868               | 49,446               |
| <b>Total District</b>                                     | <b>\$ 4,954,095</b>         | <b>\$ 1,900,808</b>  | <b>\$ 1,261,008</b>  | <b>\$ 1,108,155</b>  | <b>\$ 293,865</b>    | <b>\$ 1,048,336</b>  | <b>\$ 447,400</b>    | <b>\$ 5,457,191</b>  | <b>\$ 728,472</b>    | <b>\$ 1,489,992</b>  |

\* For the fiscal year ended June 30, 2015, the School District adopted GASBS No's 68 and 71, which required the School District to record its proportionate share of the net pension liability and related deferred outflows and inflows of resources in the government-wide financial statements. Balances prior to June 30, 2015 are shown as originally reported and have not been restated for this adoption.

\*\* For the fiscal year ended June 30, 2021, the School District adopted GASB No. 84, which required the School District to report several funds that were previously reported as fiduciary fund type as governmental activities and governmental fund type. Balances prior to June 30, 2021 are shown as originally reported and have not been restated for this adoption.

Source: Annual Comprehensive Financial Report, Exhibit A-2.



**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Fund Balances - Governmental Funds  
Last Ten Fiscal Years (modified accrual basis of accounting)  
Unaudited

|   | Fiscal Year Ending June 30, |                     |                     |                     |                     |                     |                     |                     |                     |                     |
|---|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
|   | <u>2021**</u>               | <u>2020</u>         | <u>2019</u>         | <u>2018</u>         | <u>2017</u>         | <u>2016</u>         | <u>2015</u>         | <u>2014</u>         | <u>2013</u>         | <u>2012</u>         |
| General Fund                              |                             |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Restricted                                | \$ 8,270,648                | \$ 5,561,613        | \$ 4,960,319        | \$ 5,095,615        | \$ 4,647,405        | \$ 4,453,435        | \$ 3,555,734        | \$ 4,257,189        | \$ 4,776,115        | \$ 4,290,449        |
| Unassigned (Deficit)                      | (1,168,468)                 | (1,932,637)         | (1,690,343)         | (1,711,026)         | (1,627,268)         | (1,640,050)         | (1,621,331)         | (1,548,474)         | (1,533,581)         | (1,458,232)         |
| <b>Total General Fund</b>                 | <b>\$ 7,102,180</b>         | <b>\$ 3,628,976</b> | <b>\$ 3,269,976</b> | <b>\$ 3,384,589</b> | <b>\$ 3,020,137</b> | <b>\$ 2,801,893</b> | <b>\$ 1,934,403</b> | <b>\$ 2,708,715</b> | <b>\$ 3,242,534</b> | <b>\$ 2,832,217</b> |
| All Other Governmental Funds              |                             |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Restricted                                |                             |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Capital Projects Fund                     |                             |                     |                     |                     |                     | \$ 192,014          | \$ 4,132,960        | \$ 5,314,829        |                     | \$ 21,396           |
| Debt Service Fund                         | \$ 1                        | \$ 1                | \$ 1                | \$ 1                | \$ 3,821            | \$ 3,821            |                     |                     |                     |                     |
| Student Activities                        | 58,388                      |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Scholarships                              | 2,113                       |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Unassigned (Deficit), Reported in:        |                             |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Special Revenue Fund                      | -                           | (209,381)           | (142,540)           | (118,342)           | (118,342)           | (118,342)           | (99,540)            | (87,374)            | (73,284)            | (68,750)            |
| <b>Total All Other Governmental Funds</b> | <b>\$ 60,502</b>            | <b>\$ (209,380)</b> | <b>\$ (142,539)</b> | <b>\$ (118,341)</b> | <b>\$ (114,521)</b> | <b>\$ 77,493</b>    | <b>\$ 4,033,420</b> | <b>\$ 5,227,455</b> | <b>\$ (73,284)</b>  | <b>\$ (47,354)</b>  |

\*\* For the fiscal year ended June 30, 2021, the School District adopted GASB No. 84, which required the School District to report several funds that were previously reported as fiduciary fund type as governmental activities and governmental fund type. Balances prior to June 30, 2021 are shown as originally reported and have not been restated for this adoption.

Source: District Records

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Changes in Fund Balances - Governmental Funds  
 Last Ten Fiscal Years (modified accrual basis of accounting)  
 Unaudited

|  | <u>2021**</u>       | <u>2020</u>       | <u>2019</u>         | <u>2018</u>       | <u>2017</u>       | <u>2016</u>           | <u>2015</u>           | <u>2014</u>         | <u>2013</u>       | <u>2012</u>        |
|--|---------------------|-------------------|---------------------|-------------------|-------------------|-----------------------|-----------------------|---------------------|-------------------|--------------------|
| <b>Revenues</b>  |                     |                   |                     |                   |                   |                       |                       |                     |                   |                    |
| Tax Levy   | \$ 13,795,540       | \$ 13,982,985     | \$ 14,120,719       | \$ 13,951,962     | \$ 13,630,676     | \$ 12,666,087         | \$ 12,032,325         | \$ 11,575,778       | \$ 11,392,825     | \$ 11,625,662      |
| Interest Earnings  | 27,218              | 31,020            | 71,376              | 23,415            | 18,349            | 17,321                | 13,589                | 17,445              | 27,521            | 35,213             |
| Tuition Charges  | 1,377,545           | 1,076,336         | 654,321             | 702,160           | 985,391           | 942,735               | 829,453               | 714,384             | 445,471           | 248,950            |
| Miscellaneous  | 14,486              | 43,745            | 18,745              | 27,184            | 41,543            | 24,601                | 47,124                | 106,343             | 17,006            | 95,861             |
| Local Sources  | 72,583              |                   |                     | 7,695             | 4,305             |                       |                       |                     |                   |                    |
| State Sources  | 42,301,457          | 38,758,274        | 35,510,614          | 33,202,615        | 31,431,730        | 30,599,027            | 29,776,034            | 33,256,663          | 28,907,735        | 27,182,673         |
| Federal Sources  | 5,203,231           | 3,646,043         | 4,001,680           | 3,284,427         | 3,292,579         | 3,335,549             | 2,553,058             | 2,510,172           | 2,660,968         | 3,196,475          |
| <b>Total Revenue</b>   | <b>62,792,060</b>   | <b>57,538,403</b> | <b>54,377,455</b>   | <b>51,199,458</b> | <b>49,404,573</b> | <b>47,585,320</b>     | <b>45,251,583</b>     | <b>48,180,785</b>   | <b>43,451,526</b> | <b>42,384,834</b>  |
| <b>Expenditures</b>  |                     |                   |                     |                   |                   |                       |                       |                     |                   |                    |
| <b>Instruction</b>   |                     |                   |                     |                   |                   |                       |                       |                     |                   |                    |
| Regular Instruction  | 11,913,687          | 12,480,717        | 11,527,598          | 11,579,946        | 10,578,399        | 10,800,858            | 10,556,630            | 10,359,195          | 10,271,887        | 10,754,950         |
| Special Education Instruction  | 5,517,106           | 4,112,210         | 3,722,607           | 3,533,018         | 3,452,067         | 3,208,234             | 3,129,233             | 2,983,164           | 2,672,666         | 2,869,217          |
| Other Special Instruction  | 3,508,043           | 4,237,822         | 3,905,730           | 3,533,189         | 3,243,162         | 2,980,792             | 2,414,736             | 2,628,664           | 3,095,136         | 2,391,715          |
| <b>Support Services:</b>   |                     |                   |                     |                   |                   |                       |                       |                     |                   |                    |
| Tuition  | 3,714,872           | 3,105,149         | 2,879,858           | 2,499,250         | 2,889,140         | 2,644,095             | 2,729,627             | 2,932,045           | 2,770,487         | 2,443,259          |
| Student & Instruction Related Services                               | 6,166,108           | 5,879,592         | 5,917,699           | 5,157,200         | 4,967,982         | 4,758,351             | 4,167,163             | 3,927,108           | 3,984,989         | 3,959,050          |
| General Administrative Services                                      | 601,696             | 572,198           | 605,457             | 540,423           | 566,997           | 598,458               | 581,890               | 524,271             | 559,029           | 452,341            |
| School Administrative Services                                       | 1,714,479           | 1,721,017         | 1,694,084           | 1,639,440         | 1,690,975         | 1,671,853             | 1,669,070             | 1,563,332           | 1,489,475         | 1,502,951          |
| Central Services   | 484,525             | 483,184           | 460,273             | 431,976           | 482,886           | 490,595               | 609,176               | 735,148             | 728,578           | 734,106            |
| Administrative Information Technology                                | 336,164             | 291,907           | 255,562             | 209,198           | 295,743           | 425,337               | 317,079               | 404,536             | 421,325           | 494,266            |
| Plant Operations and Maintenance                                     | 3,624,179           | 3,450,890         | 3,425,833           | 3,169,131         | 3,292,137         | 3,136,489             | 3,359,547             | 3,047,595           | 3,026,691         | 3,282,631          |
| Pupil Transportation   | 1,875,011           | 2,283,507         | 2,238,661           | 2,037,708         | 2,117,629         | 2,014,907             | 1,927,573             | 1,408,417           | 1,457,417         | 1,236,430          |
| Unallocated Employee Benefits  | 16,889,222          | 15,349,413        | 14,500,645          | 13,449,994        | 12,724,648        | 11,667,638            | 11,066,918            | 10,113,239          | 10,081,155        | 9,155,652          |
| Special Schools  | 286,686             | 171,617           | 539,086             | 490,541           | 475,397           | 330,703               | 305,972               | 252,410             | 163,701           | 14,023             |
| Capital Outlay   | 1,468,569           | 1,690,352         | 1,396,092           | 1,344,495         | 821,083           | 4,309,536             | 2,712,019             | 730,560             | 546,018           | 1,329,668          |
| <b>Debt Service:</b>   |                     |                   |                     |                   |                   |                       |                       |                     |                   |                    |
| Principal  | 1,115,000           | 1,135,000         | 1,120,000           | 1,130,000         | 1,105,000         | 1,200,000             | 1,345,000             | 1,155,000           | 1,145,000         | 1,115,000          |
| Interest and Other Charges   | 235,656             | 281,669           | 327,081             | 372,894           | 407,013           | 424,419               | 527,445               | 600,023             | 652,743           | 705,673            |
| <b>Total Expenditures</b>  | <b>59,451,003</b>   | <b>57,246,244</b> | <b>54,516,266</b>   | <b>51,118,403</b> | <b>49,110,258</b> | <b>50,662,265</b>     | <b>47,419,078</b>     | <b>43,364,707</b>   | <b>43,066,297</b> | <b>42,440,932</b>  |
| <b>Excess (Deficiency) of Revenues<br/>Over (Under) Expenditures</b> | <b>3,341,057</b>    | <b>292,159</b>    | <b>(138,811)</b>    | <b>81,055</b>     | <b>294,315</b>    | <b>(3,076,945)</b>    | <b>(2,167,495)</b>    | <b>4,816,078</b>    | <b>385,229</b>    | <b>(56,098)</b>    |
| <b>Other Financing Sources (Uses)</b>                                |                     |                   |                     |                   |                   |                       |                       |                     |                   |                    |
| Proceeds of Refunding Debt   |                     |                   |                     |                   |                   |                       | 10,910,000            |                     |                   |                    |
| Payment to Refunded Debt Escrow Agent                                |                     |                   |                     |                   |                   |                       | (11,555,000)          |                     |                   |                    |
| Original Issue Premium   |                     |                   |                     |                   |                   |                       | 1,032,746             |                     |                   |                    |
| Loss from Issuance   |                     |                   |                     |                   |                   |                       | (238,598)             |                     |                   |                    |
| Transfers In   | 686,023             | 694,691           | 736,777             | 623,143           | 811,288           | 589,358               | 1,197,074             | 1,942,606           | 349,237           |                    |
| Transfers Out  | (686,023)           | (694,691)         | (736,777)           | (623,143)         | (811,288)         | (589,358)             | (1,197,074)           | (1,942,606)         | (349,237)         |                    |
| <b>Total Other Financing Sources (Uses)</b>                          | <b>-</b>            | <b>-</b>          | <b>-</b>            | <b>-</b>          | <b>-</b>          | <b>-</b>              | <b>149,148</b>        | <b>-</b>            | <b>-</b>          | <b>-</b>           |
| <b>Net Change in Fund Balances</b>                                   | <b>\$ 3,341,057</b> | <b>\$ 292,159</b> | <b>\$ (138,811)</b> | <b>\$ 81,055</b>  | <b>\$ 294,315</b> | <b>\$ (3,076,945)</b> | <b>\$ (2,018,347)</b> | <b>\$ 4,816,078</b> | <b>\$ 385,229</b> | <b>\$ (56,098)</b> |
| <b>Debt Service as a Percentage of<br/>Noncapital Expenditures</b>   | <b>2.3%</b>         | <b>2.5%</b>       | <b>2.7%</b>         | <b>3.0%</b>       | <b>3.1%</b>       | <b>3.5%</b>           | <b>4.2%</b>           | <b>4.1%</b>         | <b>4.2%</b>       | <b>4.4%</b>        |

\*\* For the fiscal year ended June 30, 2021, the School District adopted GASB No. 84, which required the School District to report several funds that were previously reported as fiduciary fund type as governmental activities and governmental fund type. Balances prior to June 30, 2021 are shown as originally reported and have not been restated for this adoption.

Source: District Records

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 General Fund Other Local Revenue by Source  
 Last Ten Fiscal Years (modified accrual basis of accounting)  
 Unaudited

|                         | <u>2021</u>         | <u>2020</u>         | <u>2019</u>       | <u>2018</u>       | <u>2017</u>         | <u>2016</u>       | <u>2015</u>       | <u>2014</u>       | <u>2013</u>       | <u>2012</u>       |
|-------------------------|---------------------|---------------------|-------------------|-------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Interest on Investments | \$ 27,218           | \$ 31,020           | \$ 71,376         | \$ 23,415         | \$ 18,349           | \$ 17,321         | \$ 13,589         | \$ 17,445         | \$ 27,521         | \$ 35,213         |
| Tuition                 | 1,377,545           | 1,076,336           | 654,321           | 702,160           | 985,391             | 942,735           | 829,453           | 714,384           | 445,471           | 248,950           |
| Miscellaneous           | 13,431              | 43,745              | 18,745            | 27,184            | 32,676              | 24,601            | 43,304            | 106,343           | 17,006            | 95,861            |
|                         | <u>\$ 1,418,194</u> | <u>\$ 1,151,101</u> | <u>\$ 744,442</u> | <u>\$ 752,759</u> | <u>\$ 1,036,416</u> | <u>\$ 984,657</u> | <u>\$ 886,346</u> | <u>\$ 838,172</u> | <u>\$ 489,998</u> | <u>\$ 380,024</u> |

Source: District Records.

## **Revenue Capacity Information**

Revenue capacity information is intended to assist users in understanding and assessing the factors affecting the School District's ability to generate revenues. Please refer to the following exhibits for a historical view of these factors and how they relate to the School District's ability to generate revenues.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Assessed Value and Estimated Actual Value of Taxable Property  
 Last Ten Fiscal Years  
 Unaudited

| Fiscal Year Ended June 30, | Vacant Land  | Residential    | Farm Reg. | Qfarm | Commercial    | Industrial   | Apartment      | Total Assessed Value | Public Utilities (1) | Net Valuation Taxable | Tax Exempt Property | Estimated Actual (County Equalized) Value | Total Direct School Tax Rate (2) |
|----------------------------|--------------|----------------|-----------|-------|---------------|--------------|----------------|----------------------|----------------------|-----------------------|---------------------|---|----------------------------------|
| 2020                       | \$ 6,997,900 | \$ 390,254,000 | -         | -     | \$ 53,544,200 | \$ 2,179,600 | \$ 144,065,200 | \$ 597,040,900       | \$ 200               | \$ 597,041,100        | \$ 1,464,700        | \$ 598,237,575                            | \$ 2.327                         |
| 2019                       | 7,003,100    | 391,856,400    | -         | -     | 54,583,800    | 2,179,600    | 136,957,200    | 592,580,100          | 200                  | 592,580,300           | 693,700             | 599,838,344                               | 2.371                            |
| 2018                       | 6,878,700    | 393,079,500    | -         | -     | 54,877,300    | 2,179,600    | 134,957,200    | 591,972,300          | 200                  | 591,972,500           | 131,300             | 593,575,153                               | 2.371                            |
| 2017                       | 7,319,300    | 394,584,400    | -         | -     | 53,530,300    | 2,179,600    | 135,182,200    | 592,795,800          | 200                  | 592,796,000           | 117,500             | 582,486,001                               | 2.326                            |
| 2016                       | 6,758,200    | 395,779,700    | -         | -     | 54,145,900    | 2,179,600    | 134,653,300    | 593,516,700          | 200                  | 593,516,900           | 160,600             | 607,924,716                               | 2.215                            |
| 2015                       | 7,641,500    | 396,879,900    | -         | -     | 53,192,000    | 2,179,600    | 135,053,300    | 594,946,300          | 200                  | 594,946,500           | 207,000             | 631,109,048                               | 2.075                            |
| 2014                       | 7,263,500    | 398,235,000    | -         | -     | 53,355,600    | 2,179,600    | 134,257,600    | 595,291,300          | 200                  | 595,291,500           | 284,400             | 616,754,551                               | 1.967                            |
| 2013                       | 7,260,800    | 401,778,800    | -         | -     | 53,721,000    | 2,179,600    | 142,694,600    | 607,634,800          | 1,155,230            | 608,790,030           | 304,600             | 629,851,350                               | 1.901                            |
| 2012                       | 5,407,800    | 286,132,400    | -         | -     | 35,019,400    | 1,443,400    | 79,485,800     | 407,488,800          | 734,665              | 408,223,465           | 497,900             | 689,333,781                               | 2.819                            |
| 2011                       | 5,517,500    | 286,859,800    | -         | -     | 36,267,800    | 1,443,400    | 86,942,000     | 417,030,500          | 698,852              | 417,729,352           | 604,300             | 756,481,985                               | 2.839                            |

(1) Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

(2) Tax Rates are per \$100.00 of Assessed Valuation

GASB Statement 44 requires that the information in this schedule be shown for each "period for which levied" and should be consistent with the periods shown in the schedule of direct and overlapping property tax rates and schedule of property tax levies and collections.

Source: Municipal Tax Assessor

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Direct and Overlapping Property Tax Rates  
 Last Ten Fiscal Years  
 (rate per \$100 of assessed value)  
 Unaudited

| Fiscal Year<br>Ended<br>June 30, | District Direct Rate |   |                                    | Overlapping Rates              |                          |                     | Total Direct<br>and Overlapping<br>Tax Rate |
|----------------------------------|----------------------|---|------------------------------------|--------------------------------|--------------------------|---------------------|---|
|                                  | Basic Rate (1)       | General<br>Obligation Debt<br>Service (2) | Total Direct<br>School<br>Tax Rate | Regional<br>School<br>District | Borough of<br>Lindenwold | County of<br>Camden |   |
| 2020                             | \$ 2.197             | \$ 0.130                                  | \$ 2.327                           | \$ -                           | \$ 1.699                 | \$ 0.852            | 4.878                                       |
| 2019                             | 2.236                | 0.135                                     | 2.371                              | -                              | 1.674                    | 0.877               | 4.922                                       |
| 2018                             | 2.232                | 0.139                                     | 2.371                              | -                              | 1.643                    | 0.896               | 4.910                                       |
| 2017                             | 2.185                | 0.014                                     | 2.326                              | -                              | 1.613                    | 1.041               | 4.980                                       |
| 2016                             | 2.063                | 0.152                                     | 2.215                              | -                              | 1.575                    | 0.906               | 4.696                                       |
| 2015                             | 1.907                | 0.168                                     | 2.075                              | -                              | 1.485                    | 0.933               | 4.493                                       |
| 2014                             | 1.789                | 0.178                                     | 1.967                              | -                              | 1.455                    | 0.873               | 4.295                                       |
| 2013                             | 1.728                | 0.173                                     | 1.901                              | -                              | 1.401                    | 0.854               | 4.156                                       |
| 2012                             | 2.554                | 0.265                                     | 2.819                              | -                              | 2.159                    | 1.298               | 6.276                                       |
| 2011                             | 2.579                | 0.260                                     | 2.839                              | -                              | 2.062                    | 1.291               | 6.192                                       |

(1) The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net valuation taxable.

(2) Rates for debt service are based on each year's requirements.

**Note:** NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy. The levy when added to other components of the district's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculated as follows: the prebudget year net budget increased by the cost of living or 2.5 percent, whichever is greater, plus any growth adjustments.

Source: Municipal Tax Collector

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**

Principal Property Tax Payers  
Current Year and Ten Years Ago  
Unaudited

| Taxpayer                           | 2020                   |      |  | 2010                   |      |  |
|------------------------------------|------------------------|------|--|------------------------|------|--|
|                                    | Taxable Assessed Value | Rank | % of Total District Net Assessed Value | Taxable Assessed Value | Rank | % of Total District Net Assessed Value |
| Pine Lake Landings LLC             | \$ 25,500,000          | 1    | 4.27%                                  |                        |      | 0.00%                                  |
| Woodland Village                   | 15,725,000             | 2    | 2.63%                                  |                        |      | 0.00%                                  |
| Hamilton Stonington, LLC           | 15,000,000             | 3    | 2.51%                                  | \$ 10,000,000          | 2    | 2.39%                                  |
| Trent Court                        | 11,350,000             | 5    | 1.90%                                  | 7,150,000              | 5    | 1.71%                                  |
| Timber Ridge, LLC                  | 11,100,000             | 6    | 1.86%                                  | 6,100,000              | 6    | 1.46%                                  |
| 550 Bilper, LLC                    | 10,528,900             | 7    | 1.76%                                  |                        |      | 0.00%                                  |
| Kingsrows NJ LLC                   | 12,500,000             | 4    | 2.09%                                  | 4,771,700              | 8    | 1.14%                                  |
| Heathers Realty, LLC               | 7,070,200              | 8    | 1.18%                                  | 5,315,800              | 7    | 1.27%                                  |
| Birchwood Quail                    | 6,695,000              | 9    | 1.12%                                  |                        |      |  |
| Gibbsboro Realty LLC               | 5,200,000              | 10   | 0.87%                                  | 4,200,000              | 9    | 1.01%                                  |
| TGM Village Bridge                 |                        |      |  | 12,366,900             | 1    | 2.96%                                  |
| Siyata Associates                  |                        |      |  | 8,200,000              | 4    | 1.96%                                  |
| East Coast Pines at Arborwood, LLC |                        |      |  | 9,436,900              | 3    | 2.26%                                  |
| 411 Gibbsboro LLC                  |                        |      |  | 2,975,000              | 10   | 0.71%                                  |
| <b>Total</b>                       | <b>\$ 120,669,100</b>  |      | <b>20.21%</b>                          | <b>\$ 70,516,300</b>   |      | <b>16.88%</b>                          |

Source: Municipal Tax Assessor

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Property Tax Levies and Collections  
 Last Ten Fiscal Years  
 Unaudited

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| <u>Fiscal Year<br/>Ended June 30,</u> | <u>School Taxes<br/>Levied for the<br/>Fiscal Year</u> | <u>Collected within the Fiscal Year of the Levy (1)</u> |                               | <u>Collections in<br/>Subsequent Years</u> |
|---------------------------------------|--|---|-------------------------------|--|
|                                       |  | <u>Amount</u>   | <u>Percentage<br/>of Levy</u> |  |
| 2021                                  | \$ 13,042,379  | \$ 13,042,379   | 100.00%                       | -  |
| 2020                                  | 13,192,379   | 13,192,379  | 100.00%                       | -  |
| 2019                                  | 13,312,379   | 13,312,379  | 100.00%                       | -  |
| 2018                                  | 13,115,644   | 13,115,644  | 100.00%                       | -  |
| 2017                                  | 12,786,884   | 12,786,884  | 100.00%                       | -  |
| 2016                                  | 12,666,087   | 12,666,087  | 100.00%                       | -  |
| 2015                                  | 12,032,325   | 12,032,325  | 100.00%                       | -  |
| 2014                                  | 11,575,778   | 11,575,778  | 100.00%                       | -  |
| 2013                                  | 11,392,825   | 11,392,825  | 100.00%                       | -  |
| 2012                                  | 11,625,662   | 11,625,662  | 100.00%                       | -  |

(1) School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Source: District records including the Certificate and Report of School Taxes (A4F form)



## **Debt Capacity Information**

Debt capacity information is intended to assist users in understanding and assessing the School District's debt burden and its ability to issue additional debt. Please refer to the following exhibits for a historical view of the School District's outstanding debt and its debt capacity.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Ratios of Outstanding Debt by Type  
Last Ten Fiscal Years  
Unaudited

| Fiscal<br>Year Ended<br><u>June 30,</u> | <u>Governmental Activities</u>              |  |                           |   | <u>Business-Type<br/>Activities</u> |                       | <u>Total District</u> | <u>Percentage of<br/>Personal<br/>Income (2)</u> |  |
|---|---|--|---------------------------|---|-------------------------------------|-----------------------|-----------------------|--|--|
|   | <u>General<br/>Obligation<br/>Bonds (1)</u> | <u>Certificates<br/>of<br/>Participation</u> | <u>Capital<br/>Leases</u> | <u>Bond<br/>Anticipation<br/>Notes (BANs)</u> | <u>Capital Leases</u>               | <u>Per Capita (2)</u> |                       |  |  |
| 2021                                    | \$ 4,305,000                                | -  | -                         | -   | -                                   | \$ 4,305,000          | 0.87%                 | \$ 199   |  |
| 2020                                    | 5,420,000                                   | -  | -                         | -   | -                                   | 5,420,000             | 1.38%                 | 314  |  |
| 2019                                    | 6,555,000                                   | -  | -                         | -   | -                                   | 6,555,000             | 1.66%                 | 379  |  |
| 2018                                    | 7,675,000                                   | -  | -                         | -   | -                                   | 7,675,000             | 1.93%                 | 439  |  |
| 2017                                    | 8,805,000                                   | -  | -                         | -   | -                                   | 8,805,000             | 2.21%                 | 503  |  |
| 2016                                    | 9,910,000                                   | -  | -                         | -   | -                                   | 9,910,000             | 2.49%                 | 567  |  |
| 2015                                    | 11,110,000                                  | -  | -                         | -   | -                                   | 11,110,000            | 2.79%                 | 636  |  |
| 2014                                    | 13,100,000                                  | -  | -                         | -   | -                                   | 13,100,000            | 3.29%                 | 750  |  |
| 2013                                    | 14,255,000                                  | -  | -                         | -   | -                                   | 14,255,000            | 3.56%                 | 812  |  |
| 2012                                    | 15,400,000                                  | -  | -                         | -   | -                                   | 15,400,000            | 3.84%                 | 576  |  |

**Note:** Details regarding the district's outstanding debt can be found in the notes to the financial statements.

(1) Includes Early Retirement Incentive Plan (ERIP) refunding

(2) See Exhibit J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Ratios of General Bonded Debt Outstanding  
 Last Ten Fiscal Years  
 Unaudited

| Fiscal Year<br>Ended June 30. | General Bonded Debt Outstanding |            | Net General<br>Bonded Debt<br>Outstanding (1) | Percentage of<br>Net Assessed<br>Valuation Taxable (2) | Per Capita (3) |
|-------------------------------|---------------------------------|------------|---|--|----------------|
|                               | General<br>Obligation<br>Bonds  | Deductions |   |  |                |
| 2021                          | \$ 4,305,000                    | -          | \$ 4,305,000                                  | 0.72%  | NA             |
| 2020                          | 5,420,000                       | -          | 5,420,000                                     | 0.91%  | NA             |
| 2019                          | 6,555,000                       | -          | 6,555,000                                     | 1.11%  | NA             |
| 2018                          | 7,675,000                       | -          | 7,675,000                                     | 1.35%  | NA             |
| 2017                          | 8,805,000                       | -          | 8,805,000                                     | 1.48%  | NA             |
| 2016                          | 9,910,000                       | -          | 9,910,000                                     | 1.67%  | NA             |
| 2015                          | 11,110,000                      | -          | 11,110,000                                    | 1.87%  | NA             |
| 2014                          | 13,100,000                      | -          | 13,100,000                                    | 2.20%  | NA             |
| 2013                          | 14,255,000                      | -          | 14,255,000                                    | 2.34%  | NA             |
| 2012                          | 15,400,000                      | -          | 15,400,000                                    | NA   | NA             |

**Note:** Details regarding the district's outstanding debt can be found in the notes to the financial statements.

- (1) District Records
- (2) Net Assessed Valuation provided by Abstract of Ratables, County Board of Taxation
- (3) Per Capita calculation based upon population information provided by the NJ Dept of Labor and Workforce Development

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Direct and Overlapping Governmental Activities Debt  
 As of December 31, 2020  
 Unaudited

|   | <u>Gross Debt</u>     | <u>Deductions</u>      | <u>Statutory<br/>Net<br/>Debt<br/>Outstanding</u> | <u>Net Debt<br/>Outstanding<br/>Allocated to<br/>Borough of Lindenwold</u> | <u>County Debt<br/>Authorized<br/>But Not Issued</u> |
|---|-----------------------|------------------------|---|--|--|
| Municipal Debt: (1)   |                       |                        |   |  |  |
| Borough of Lindenwold School District                           | \$ 5,385,000          | \$ 5,385,000           |   |  |  |
| Borough of Lindenwold   | 7,673,886             | 2,707,476              | \$ 4,966,410                                      | \$ 4,966,410   |  |
|   | <u>13,058,886</u>     | <u>8,092,476</u>       | <u>4,966,410</u>                                  | <u>4,966,410</u>   |  |
| Overlapping Debt Apportioned to<br>the Municipality:            |                       |                        |   |  |  |
| County of Camden: (2)   |                       |                        |   |  |  |
| General:  |                       |                        |   |  |  |
| Bonds   | 36,380,000            | 19,103,198 (3)         | 17,276,802  | 260,880 (5)  | \$ 91,546,694  |
| Notes   | 25,461,125            |                        | 25,461,125  | 384,463  |  |
| Loan Agreement  | 351,009,923           |                        | 351,009,923                                       | 5,300,250 (5)  |  |
| Bonds Issued by Other Public Bodies<br>Guaranteed by the County | <u>248,987,704</u>    | <u>248,987,704 (4)</u> |   |  |  |
|   | <u>661,838,752</u>    | <u>268,090,902</u>     | <u>393,747,850</u>                                | <u>5,945,593</u>   | <u>91,546,694</u>                                    |
|   | <u>\$ 674,897,638</u> | <u>\$ 276,183,378</u>  | <u>\$ 398,714,260</u>                             | <u>\$ 10,912,003</u>   | <u>\$ 91,546,694</u>                                 |

## Sources:

- (1) 2020 Annual Debt Statement
  - (2) County of Camden
  - (3) Includes Reserve for Payment of Bonds, Other Accounts Receivable and General Obligation Pension Refunding Bonds.
  - (4) Deductible in accordance with N.J.S. 40:37A-80.
  - (5) Such debt is allocated as a proportion of the Borough's share of the total 2020 Equalized Value, which is 1.51%.
- The source for this computation was the 2020 Table of Equalized Valuations, which is supplied by the New Jersey Division of Taxation.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Legal Debt Margin Information  
 Last Ten Fiscal Years  
 Unaudited

**Legal Debt Margin Calculation for Fiscal Year 2021**

Equalized valuation basis

|   |              |                         |
|---|--------------|-------------------------|
|   | 2020         | \$ 605,579,772          |
|   | 2019         | 600,364,562             |
|   | 2018         | <u>594,102,641</u>      |
|   | <b>[A]</b>   | <u>\$ 1,800,046,975</u> |
| Average equalized valuation of taxable property   | <b>[A/3]</b> | <u>\$ 600,015,658</u>   |
| Debt limit (4% of average equalization value) (1) | <b>[B]</b>   | \$ 24,000,626           |
| Total Net Debt Applicable to Limit                | <b>[C]</b>   | <u>4,305,000</u>        |
| Legal Debt Margin                                 | <b>[B-C]</b> | <u>\$ 19,695,626</u>    |

|   | Fiscal Year          |                      |                      |                      |                     |                      |                      |                      |                      |                      |
|---|----------------------|----------------------|----------------------|----------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
|   | <u>2021</u>          | <u>2020</u>          | <u>2019</u>          | <u>2018</u>          | <u>2017</u>         | <u>2016</u>          | <u>2015</u>          | <u>2014</u>          | <u>2013</u>          | <u>2012</u>          |
| Debt limit                                      | \$ 24,000,626        | \$ 23,700,203        | \$ 23,786,478        | \$ 24,310,823        | \$ 16,536,849       | \$ 24,739,627        | \$ 25,266,412        | \$ 26,423,872        | \$ 31,177,432        | \$ 31,323,502        |
| Total net debt applicable to limit              | <u>4,305,000</u>     | <u>5,420,000</u>     | <u>6,555,000</u>     | <u>7,675,000</u>     | <u>8,805,000</u>    | <u>9,910,000</u>     | <u>11,110,000</u>    | <u>13,100,000</u>    | <u>14,255,000</u>    | <u>15,400,000</u>    |
| Legal debt margin                               | <u>\$ 19,695,626</u> | <u>\$ 18,280,203</u> | <u>\$ 17,231,478</u> | <u>\$ 16,635,823</u> | <u>\$ 7,731,849</u> | <u>\$ 14,829,627</u> | <u>\$ 14,156,412</u> | <u>\$ 13,323,872</u> | <u>\$ 16,922,432</u> | <u>\$ 15,923,502</u> |
| Total net debt<br>as a percentage of debt limit | 17.94%               | 22.87%               | 27.56%               | 31.57%               | 53.24%              | 40.06%               | 43.97%               | 49.58%               | 45.72%               | 49.16%               |

(1) Limit set by NJSA 18A:24-19 for a K through 12 district; other % limits would be applicable for other districts

## **Demographic and Economic Information**

Demographic and economic information is intended (1) to assist users in understanding the socioeconomic environment within which the School District operates and (2) to provide information that facilitates comparisons of financial statement information over time and among school districts. Please refer to the following exhibits for a historical view of the demographic and economic statistics and factors prevalent in the location in which the School District operates.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Demographic and Economic Statistics  
Last Ten Fiscal Years  
Unaudited

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| <u>Year</u> | <u>Population</u> | <u>Personal<br/>Income (2)</u> | <u>Per Capita<br/>Personal<br/>Income (3)</u> | <u>Unemployment<br/>Rate (4)</u> |
|-------------|-------------------|--------------------------------|---|----------------------------------|
| 2020        | 21,641            | \$ 493,263,313                 | \$ 22,793                                     | 11.9%                            |
| 2019        | 17,263            | 393,475,559                    | 22,793  | 4.9%                             |
| 2018        | 17,314            | 394,638,002                    | 22,793  | 5.5%                             |
| 2017        | 17,471            | 398,216,503                    | 22,793  | 6.4%                             |
| 2016        | 17,491            | 398,672,363                    | 22,793  | 6.9%                             |
| 2015        | 17,467            | 398,125,331                    | 22,793  | 7.1%                             |
| 2014        | 17,479            | 398,398,847                    | 22,793  | 8.3%                             |
| 2013        | 17,478            | 398,376,054                    | 22,793  | 10.2%                            |
| 2012        | 17,559            | 400,222,287                    | 22,793  | 11.1%                            |
| 2011        | 17,589            | 400,906,077                    | 22,793  | 12.8%                            |

**Source:**

- (1) Population information provided by the NJ Dept of Labor and Workforce Development
- (2) Personal income has been estimated based upon the municipal population and per capita personal income presented
- (3) Per Capita personal income by municipality-estimated based upon the 2000 Census published by the US Bureau of Economic Analysis.
- (4) Unemployment data provided by the NJ Dept of Labor and Workforce Development

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Principal Employers  
Current Year and Ten Years Ago  
Unaudited

| <u>Employer</u>                     | <u>2021</u>      |             |                      | <u>2011</u>      |             |                      |
|-------------------------------------|------------------|-------------|----------------------|------------------|-------------|----------------------|
|                                     | <u>Employees</u> | <u>Rank</u> | <u>Percentage of</u> | <u>Employees</u> | <u>Rank</u> | <u>Percentage of</u> |
| McDonalds                           | 60               | 3           | 10.64%               | 58               | 3           | 8.25%                |
| Advanced Scal Co.                   | 35               | 5           | 6.21%                | 34               | 6           | 4.84%                |
| Wawa                                | 80               | 2           | 14.18%               | 58               | 4           | 8.25%                |
| Deterdings Market                   | 40               | 4           | 7.09%                | 48               | 5           | 6.83%                |
| William Hall                        | 20               | 7           | 3.55%                | 25               | 9           | 3.56%                |
| Walgreens                           |                  |             |                      | 30               | 7           | 4.27%                |
| Dollar Tree                         | 5                | 10          | 0.89%                |                  |             |                      |
| Vacuum Sales                        | 17               | 8           | 3.01%                | 21               | 10          | 2.99%                |
| Pufferbelly                         |                  |             |                      | 29               | 8           | 4.13%                |
| PATCO Lindenwold Station            | 266              | 1           | 47.16%               | 300              | 1           | 42.67%               |
| Camden County Dept. of Public Works |                  |             |                      | 100              | 2           | 14.22%               |
| Forever Young Learning Center       | 23               | 6           | 4.08%                |                  |             |                      |
| La Esperanza                        | 18               | 9           | 3.19%                |                  |             |                      |
|                                     | <u>564</u>       |             | <u>100.00%</u>       | <u>703</u>       |             | <u>100.00%</u>       |

**Source:** Individual Employers



## **Operating Information**

Operating information is intended to provide contextual information about the School District's operations and resources to assist readers in using financial statement information to understand and assess the School District's economic condition. Please refer to the following exhibits for a historical view of the factors and statistics pertinent to the School District's operations.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Full-time Equivalent District Employees by Function/Program  
 Last Ten Fiscal Years  
 Unaudited

|  | Fiscal Year Ended June 30, |              |              |              |              |              |              |              |              |              |
|--|----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <u>Function/Program</u>                | <u>2021</u>                | <u>2020</u>  | <u>2019</u>  | <u>2018</u>  | <u>2017</u>  | <u>2016</u>  | <u>2015</u>  | <u>2014</u>  | <u>2013</u>  | <u>2012</u>  |
| Instruction                            |                            |              |              |              |              |              |              |              |              |              |
| Regular                                | 190.1                      | 177.8        | 191.4        | 197.6        | 177.6        | 168.7        | 164.1        | 183.0        | 205.0        | 168.5        |
| Special education                      | 133.6                      | 133.2        | 118.8        | 94.7         | 103.3        | 108.9        | 100.5        | 72.5         | 55.0         | 85.0         |
| Other special education                | 0.0                        | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          |
| Vocational                             | 0.0                        | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          |
| Other instruction                      | 1.0                        | 1.0          | 1.0          | 1.0          | 1.0          | 1.0          | 1.0          | 1.0          | 1.0          | 1.0          |
| Nonpublic school programs              | 0.0                        | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          |
| Adult/continuing education programs    | 0.0                        | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          |
| Support Services:                      |                            |              |              |              |              |              |              |              |              |              |
| Tuition                                | 0.0                        | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          |
| Student & instruction related services | 67.3                       | 66.6         | 61.8         | 60.0         | 54.5         | 43.6         | 40.3         | 48.7         | 44.0         | 44.5         |
| General administrative services        | 3.0                        | 3.0          | 3.0          | 3.0          | 3.0          | 3.0          | 3.0          | 3.0          | 3.0          | 3.0          |
| School administrative services         | 22.6                       | 22.3         | 22.8         | 21.8         | 20.1         | 22.0         | 21.0         | 18.0         | 19.0         | 19.0         |
| Business administrative services       | 6.0                        | 6.0          | 6.0          | 6.0          | 7.0          | 9.0          | 10.0         | 5.0          | 5.0          | 5.0          |
| Plant operations and maintenance       | 35.9                       | 38.9         | 37.9         | 37.5         | 37.1         | 35.8         | 36.8         | 29.5         | 26.0         | 26.5         |
| Pupil transportation                   | 2.5                        | 2.5          | 2.5          | 2.5          | 2.0          | 1.0          | 1.0          | 0.0          | 0.0          | 0.0          |
| Other                                  | 0.0                        | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 12.0         | 12.0         | 15.0         |
| Special Schools                        | 0.0                        | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          |
| Food Service                           | 4.5                        | 5.5          | 5.0          | 5.0          | 5.0          | 5.0          | 4.8          | 4.8          | 4.0          | 0.0          |
| Child Care                             | 0.0                        | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          | 0.0          |
| <b>Total</b>                           | <b>466.6</b>               | <b>456.8</b> | <b>450.2</b> | <b>429.1</b> | <b>410.6</b> | <b>398.0</b> | <b>382.5</b> | <b>377.5</b> | <b>374.0</b> | <b>367.5</b> |

Source: District Personnel Records

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Operating Statistics  
 Last Ten Fiscal Years  
 Unaudited

| <u>Fiscal</u> | <u>Enrollment</u> | <u>Operating Expenditures (1)</u> | <u>Cost Per Pupil</u> | <u>Percentage Change</u> | <u>Teaching Staff (2)</u> | <u>Pupil/Teacher Ratio</u> |                      |                    | <u>Average Daily Enrollment (ADE) (3)</u> | <u>Average Daily Attendance (ADA) (3)</u> | <u>% Change in Average Daily Enrollment</u> | <u>Student Attendance Percentage</u> |
|---------------|-------------------|-----------------------------------|-----------------------|--------------------------|---------------------------|----------------------------|----------------------|--------------------|---|---|---|--------------------------------------|
|               |                   |                                   |                       |                          |                           | <u>Elementary</u>          | <u>Middle School</u> | <u>High School</u> |   |   |   |                                      |
| 2021          | 2,990             | \$ 56,631,778                     | \$ 18,940.39          | 8.96%                    | N/A                       | N/A                        | N/A                  | N/A                | 2,868                                     | 2,558                                     | 3.20%                                       | 89.19%                               |
| 2020          | 2,889             | 54,139,223                        | 18,739.78             | 6.95%                    | N/A                       | N/A                        | N/A                  | N/A                | 2,935                                     | 2,744                                     | 5.61%                                       | 93.49%                               |
| 2019          | 2,949             | 51,673,093                        | 17,522.24             | 0.80%                    | N/A                       | N/A                        | N/A                  | N/A                | 2,779                                     | 2,610                                     | 0.33%                                       | 93.92%                               |
| 2018          | 2,777             | 48,271,014                        | 17,382.43             | 1.22%                    | N/A                       | N/A                        | N/A                  | N/A                | 2,770                                     | 2,603                                     | 1.34%                                       | 93.98%                               |
| 2017          | 2,725             | 46,796,412                        | 17,173.00             | 4.97%                    | N/A                       | N/A                        | N/A                  | N/A                | 2,733                                     | 2,578                                     | -1.05%                                      | 94.32%                               |
| 2016          | 2,734             | 44,728,310                        | 16,360.03             | 0.25%                    | N/A                       | N/A                        | N/A                  | N/A                | 2,762                                     | 2,612                                     | 4.66%                                       | 94.57%                               |
| 2015          | 2,634             | 42,983,762                        | 16,318.82             | -1.28%                   | N/A                       | N/A                        | N/A                  | N/A                | 2,639                                     | 2,500                                     | 7.45%                                       | 94.73%                               |
| 2014          | 2,473             | 40,879,124                        | 16,530.18             | 0.14%                    | N/A                       | N/A                        | N/A                  | N/A                | 2,456                                     | 2,333                                     | 1.53%                                       | 94.99%                               |
| 2013          | 2,467             | 40,722,536                        | 16,506.91             | 3.22%                    | N/A                       | N/A                        | N/A                  | N/A                | 2,419                                     | 2,293                                     | 5.13%                                       | 94.80%                               |
| 2012          | 2,457             | 39,290,591                        | 15,991.29             | -3.20%                   | N/A                       | N/A                        | N/A                  | N/A                | 2,301                                     | 2,198                                     | 2.68%                                       | 94.42%                               |

**Sources:** District records, ASSA and Schedules J-12, J-14

**Note:** Enrollment based on annual October district count.

- (1) Operating expenditures equal total expenditures less debt service and capital outlay; J-4
- (2) Teaching staff includes only full-time equivalents of certificated staff.
- (3) Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 School Building Information  
 Last Ten Fiscal Years  
 Unaudited

|                                    | Fiscal Year Ended June 30, |         |         |         |         |         |         |         |         |         |
|------------------------------------|----------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|                                    | 2021                       | 2020    | 2019    | 2018    | 2017    | 2016    | 2015    | 2014    | 2013    | 2012    |
| <b>District Building</b>           |                            |         |         |         |         |         |         |         |         |         |
| <b>Elementary</b>                  |                            |         |         |         |         |         |         |         |         |         |
| School 4 (1956)                    |                            |         |         |         |         |         |         |         |         |         |
| Square Feet                        | 56,501                     | 56,501  | 56,501  | 56,501  | 56,501  | 56,501  | 56,501  | 56,501  | 56,501  | 56,501  |
| Capacity (students)                | 520                        | 520     | 520     | 520     | 520     | 520     | 520     | 520     | 520     | 520     |
| Enrollment                         | 594                        | 601     | 621     | 700     | 667     | 629     | 629     | 576     | 584     | 530     |
| School 5 (1965)                    |                            |         |         |         |         |         |         |         |         |         |
| Square Feet                        | 52,691                     | 52,691  | 52,691  | 52,691  | 52,691  | 52,691  | 52,691  | 52,691  | 52,691  | 52,691  |
| Capacity (students)                | 538                        | 538     | 538     | 538     | 538     | 538     | 538     | 538     | 538     | 538     |
| Enrollment                         | 596                        | 596     | 593     | 522     | 527     | 576     | 576     | 609     | 615     | 589     |
| Preschool (1923)                   |                            |         |         |         |         |         |         |         |         |         |
| Square Feet (approx.)              | 30,000                     | 30,000  | 30,000  | 30,000  | 30,000  | 30,000  | 30,000  | N/A     | N/A     | N/A     |
| Capacity (students)                | 180                        | 180     | 180     | 180     | 180     | 180     | 180     | N/A     | N/A     | N/A     |
| Enrollment                         | 136                        | 131     | 159     | 166     | 164     | 139     | 139     | N/A     | N/A     | N/A     |
| <b>Middle School</b>               |                            |         |         |         |         |         |         |         |         |         |
| Lindenwold Middle School (1957)    |                            |         |         |         |         |         |         |         |         |         |
| Square Feet                        | 96,947                     | 96,947  | 96,947  | 96,947  | 96,947  | 96,947  | 96,947  | 96,947  | 96,947  | 96,947  |
| Capacity (students)                | 641                        | 641     | 641     | 641     | 641     | 641     | 641     | 641     | 641     | 641     |
| Enrollment                         | 918                        | 925     | 831     | 775     | 758     | 705     | 705     | 653     | 667     | 668     |
| <b>High School</b>                 |                            |         |         |         |         |         |         |         |         |         |
| Lindenwold High School (2001)      |                            |         |         |         |         |         |         |         |         |         |
| Square Feet                        | 158,575                    | 158,575 | 158,575 | 158,575 | 158,575 | 158,575 | 158,575 | 158,575 | 158,575 | 158,575 |
| Capacity (students)                | 751                        | 751     | 751     | 751     | 751     | 751     | 751     | 751     | 751     | 751     |
| Enrollment                         | 594                        | 617     | 533     | 576     | 561     | 532     | 532     | 580     | 601     | 503     |
| <b>Other</b>                       |                            |         |         |         |         |         |         |         |         |         |
| Central Administration (2008)      |                            |         |         |         |         |         |         |         |         |         |
| Square Feet                        | 6,944                      | 6,944   | 6,944   | 6,944   | 6,944   | 6,944   | 6,944   | 6,944   | 6,944   | 6,944   |
| Number of Schools at June 30, 2021 |                            |         |         |         |         |         |         |         |         |         |
| Elementary = 3                     |                            |         |         |         |         |         |         |         |         |         |
| Middle School = 1                  |                            |         |         |         |         |         |         |         |         |         |
| High School = 1                    |                            |         |         |         |         |         |         |         |         |         |

Source: District records, ASSA

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Schedule of Required Maintenance Expenditures by School Facility  
 Last Ten Fiscal Years  
 Unaudited

UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES  
 11-000-261-XXX

| * School Facilities     | Project # (s) | Fiscal Year Ended June 30, |                   |                   |                   |                   |                   |                   |                   |                   |                   |
|-------------------------|---------------|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|                         |               | 2021                       | 2020              | 2019              | 2018              | 2017              | 2016              | 2015              | 2014              | 2013              | 2012              |
| School #4               | N/A           | \$ 131,328                 | \$ 63,930         | \$ 76,435         | \$ 46,778         | \$ 45,410         | \$ 32,893         | \$ 60,702         | \$ 21,233         | \$ 58,669         | \$ 74,407         |
| School #5               | N/A           | 124,070                    | 55,511            | 51,045            | 23,852            | 25,211            | 34,092            | 56,404            | 25,314            | 20,957            | 93,619            |
| Middle School           | N/A           | 185,893                    | 186,165           | 138,336           | 111,150           | 128,199           | 66,604            | 100,959           | 97,920            | 66,497            | 78,645            |
| High School             | N/A           | 253,472                    | 162,944           | 99,235            | 87,351            | 92,065            | 79,518            | 97,377            | 74,698            | 116,171           | 207,943           |
| Other Facilities        | N/A           | 10,266                     | 4,204             | 3,933             | 3,930             | 2,723             | 1,923             | 3,302             | 2,908             | 2,735             | 4,019             |
| Total School Facilities |               | 705,029                    | 472,754           | 368,984           | 273,061           | 293,608           | 215,030           | 318,744           | 222,073           | 265,029           | 458,633           |
| Other Facilities        |               | -                          | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                 |
| Grand Total             |               | <u>\$ 705,029</u>          | <u>\$ 472,754</u> | <u>\$ 368,984</u> | <u>\$ 273,061</u> | <u>\$ 293,608</u> | <u>\$ 215,030</u> | <u>\$ 318,744</u> | <u>\$ 222,073</u> | <u>\$ 265,029</u> | <u>\$ 458,633</u> |

\* School Facilities as defined under EFCFA.  
 (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: District Records

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**

Insurance Schedule

June 30, 2021

Unaudited

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|  | <u>Coverage</u> | <u>Deductible</u> |
|--|-----------------|-------------------|
| School Package Policy (1) - Great American         |                 |                   |
| Property - blanket building & contents             | \$175,000,000   | \$500             |
| Boiler and Machinery - Travelers Insurance Co.     | \$125,000,000   | \$1,000           |
| Crime  | \$500,000       | \$500             |
| General and Automobile Liability                   | \$20,000,000    | None              |
| Educator's Legal Liability                         | \$20,000,000    | None              |
| Pollution Legal Liability - Beazley Inc. Co., Inc. | \$3,000,000     | \$25,000          |
| Cyber Liability - Starr Surplus Lines Ins. Co.     | \$2,000,000     | \$10,000          |
| Violent Malicious Acts - Lloyd's of London         | \$1,000,000     | \$15,000          |
| Disaster Management Services - Lloyd's of London   | \$2,000,000     | \$15,000          |
| <br>Workers' Compensation                          | <br>Statutory   |                   |
| <br>Surety Bonds - Hartford Insurance Company      |                 |                   |
| Treasurer  | \$230,000       |                   |
| Board Secretary/Business Administrator             | \$100,000       |                   |

(1) List Insurance Company

Source: District Records

**SINGLE AUDIT SECTION**

**REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND REPORT ON INTERNAL CONTROL  
OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE AND  
STATE OF NEW JERSEY CIRCULAR 15-08-OMB**

**INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Education  
Borough of Lindenwold School District  
County of Camden

**Report on Compliance for Each Major Federal and State Program**

We have audited the Borough of Lindenwold School District's, in the County of Camden, State of New Jersey, compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and the *New Jersey State Grant Compliance Supplement* that could have a direct and material effect on each of the School District's major federal and state programs for the fiscal year ended June 30, 2021. The School District's major federal and state programs are identified in the *Summary of Auditor's Results* section of the accompanying *Schedule of Findings and Questioned Costs*.

***Management's Responsibility***

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Those standards, the Uniform Guidance, and State of New Jersey Circular 15-08-OMB, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Borough of Lindenwold School District's compliance.



**Opinion on Each Major Federal and State Program**

In our opinion, the Borough of Lindenwold School District, in the County of Camden, State of New Jersey, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2021.

**Report on Internal Control over Compliance**

Management of the Borough of Lindenwold School District, in the County of Camden, State of New Jersey, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and State of New Jersey Circular 15-08-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Borough of Lindenwold School District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal and state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal and state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal and state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and State of New Jersey Circular 15-08-OMB. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Glen J. Walton  
Certified Public Accountant  
Public School Accountant  
No. 20CS00205000

Voorhees, New Jersey  
February 18, 2022

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Schedule of Expenditures of Federal Awards, Schedule A  
 For the Fiscal Year Ended June 30, 2021

| Federal Grantor/<br>Pass-through Grantor/<br>Program or Cluster Title              | Federal<br>Assistance<br>Listing<br>Number | Additional<br>Award<br>Identification | Federal<br>FAIN<br>Number | Pass-through Entity<br>Identifying Number | Program or<br>Award<br>Amount | Grant Period |            |
|--|--|---------------------------------------|---------------------------|---|-------------------------------|--------------|------------|
|  |  |                                       |                           |   |                               | From         | To         |
| <b>General Fund:</b>   |  |                                       |                           |   |                               |              |            |
| U.S. Department of Health and Human Services                                       |  |                                       |                           |   |                               |              |            |
| Passed-through State Department of Human Services:                                 |  |                                       |                           |   |                               |              |            |
| Medicaid Cluster   |  |                                       |                           |   |                               |              |            |
| Medical Assistance Program (Medicaid)  | 93.778                                     | N/A                                   | 2005NJ5MAP                | 100-054-7540-211                          | \$ 178,720                    | 7-1-2020     | 6-30-2021  |
| Total Medicaid Cluster   |  |                                       |                           |   |                               |              |            |
| <b>Total General Fund</b>  |  |                                       |                           |   |                               |              |            |
| <b>Special Revenue Fund:</b>   |  |                                       |                           |   |                               |              |            |
| U.S. Department of Education   |  |                                       |                           |   |                               |              |            |
| Passed-through State Department of Education:                                      |  |                                       |                           |   |                               |              |            |
| E.S.E.A.:  |  |                                       |                           |   |                               |              |            |
| Title I Grants to Local Educational Agencies (Title I, Part A)                     | 84.010                                     | N/A                                   | S010A190030               | ESSA267020                                | 1,367,346                     | 7-1-2019     | 9-30-2020  |
| Title I Grants to Local Educational Agencies (Title I SIA, Part A)                 | 84.010                                     | N/A                                   | S010A190030               | ESSA267020                                | 1,307,882                     | 7-1-2019     | 9-30-2020  |
| Title I Grants to Local Educational Agencies (Title I Reallocated)                 | 84.010                                     | N/A                                   | S010A190030               | ESSA267020                                | 111,151                       | 7-1-2019     | 9-30-2020  |
| Title I Grants to Local Educational Agencies (Title I, Part A)                     | 84.010                                     | N/A                                   | S010A200030               | ESSA267020                                | 1,336,545                     | 7-1-2020     | 9-30-2021  |
| Title I Grants to Local Educational Agencies (Title I SIA, Part A)                 | 84.010                                     | N/A                                   | S010A200030               | ESSA267020                                | 877,700                       | 7-1-2020     | 9-30-2021  |
| Title I Grants to Local Educational Agencies (Title I Reallocated)                 | 84.010                                     | N/A                                   | S010A190030               | ESSA267020                                | 76,477                        | 7-1-2020     | 9-30-2021  |
| Total Title I Grants to Local Educational Agencies                                 |  |                                       |                           |   |                               |              |            |
| Supporting Effective Instruction State Grants (Title II, Part A)                   | 84.367                                     | 84.367A                               | S367A190029               | ESSA267020                                | 128,110                       | 7-1-2019     | 9-30-2020  |
| Supporting Effective Instruction State Grants (Title II, Part A)                   | 84.367                                     | 84.367A                               | S367A200029               | ESSA267020                                | 118,878                       | 7-1-2020     | 9-30-2021  |
| Total Supporting Effective Instruction State Grants                                |  |                                       |                           |   |                               |              |            |
| English Language Acquisition Grants (Title III)                                    | 84.365                                     | 84.365A                               | S365A190030               | ESSA267020                                | 252,158                       | 7-1-2019     | 9-30-2020  |
| English Language Acquisition Grants (Title III)                                    | 84.365                                     | 84.365A                               | S365A200030               | ESSA267020                                | 207,084                       | 7-1-2020     | 9-30-2021  |
| Total English Language Acquisition Grants (Title III)                              |  |                                       |                           |   |                               |              |            |
| English Language Acquisition Grants (Title III Immigrant)                          | 84.365                                     | 84.365A                               | S365A200030               | ESSA267020                                | 17,895                        | 7-1-2020     | 9-30-2021  |
| Total English Language Acquisition Grants (Title III Immigrant)                    |  |                                       |                           |   |                               |              |            |
| Student Support and Academic Enrichment Grants (Title IV)                          | 84.424                                     | 84.424A                               | S424A190031               | ESSA267020                                | 153,399                       | 7-1-2019     | 9-30-2020  |
| Student Support and Academic Enrichment Grants (Title IV)                          | 84.424                                     | 84.424A                               | S424A190031               | ESSA267020                                | 98,218                        | 7-1-2020     | 9-30-2021  |
| Total Student Support and Academic Enrichment Grants                               |  |                                       |                           |   |                               |              |            |
| Special Education Cluster (IDEA):  |  |                                       |                           |   |                               |              |            |
| Special Education - Grants to States (IDEA, Part B)                                | 84.027                                     | 84.027A                               | H027A190100               | IDEA267020                                | 715,698                       | 7-1-2019     | 9-30-2020  |
| Special Education - Grants to States (IDEA, Part B)                                | 84.027                                     | 84.027A                               | H027A200100               | IDEA267020                                | 787,627                       | 7-1-2020     | 9-30-2021  |
| Special Education - Preschool Grants (IDEA Preschool)                              | 84.173                                     |                                       | H173A200114               | IDEA267020                                | 24,810                        | 7-1-2020     | 9-30-2021  |
| Total Special Education Cluster (IDEA)   |  |                                       |                           |   |                               |              |            |
| Education Stabilization Fund:  |  |                                       |                           |   |                               |              |            |
| CARES Elementary Secondary School Emergency Relief (ESSER) Fund                    | 84.425                                     | COVID-19, 84.425D                     | S425D200027               | N/A                                       | 1,127,761                     | 3-13-2020    | 9-30-2022  |
| Coronavirus Response and Relief Supplemental Appropriations (CRRSA) Act - ESSER II | 84.425                                     | COVID-19, 84.425D                     | S425D200027               | N/A                                       | 4,380,908                     | 3-13-2020    | 9-30-2023  |
| CRRSA Act - Learning Acceleration  | 84.425                                     | COVID-19, 84.425D                     | S425D200027               | N/A                                       | 281,145                       | 3-13-2020    | 9-30-2023  |
| Total Education Stabilization Fund   |  |                                       |                           |   |                               |              |            |
| <b>Total Special Revenue Fund - US Department of Education</b>                     |  |                                       |                           |   |                               |              |            |
| U.S. Department of Treasury  |  |                                       |                           |   |                               |              |            |
| Passed-through State Department of Education:                                      |  |                                       |                           |   |                               |              |            |
| Coronavirus Relief Fund - LEA Reopen   | 21.019                                     | COVID-19                              | SLT0228                   | N/A                                       | 366,500                       | 3-1-2020     | 12-31-2021 |
| Total Coronavirus Relief Fund  |  |                                       |                           |   |                               |              |            |
| <b>Total Special Revenue Fund - US Department of Treasury</b>                      |  |                                       |                           |   |                               |              |            |
| <b>Total Special Revenue Fund</b>  |  |                                       |                           |   |                               |              |            |
| <b>Enterprise Fund:</b>  |  |                                       |                           |   |                               |              |            |
| U.S. Department of Agriculture   |  |                                       |                           |   |                               |              |            |
| Passed-through State Department of Agriculture:                                    |  |                                       |                           |   |                               |              |            |
| Child Nutrition Cluster:   |  |                                       |                           |   |                               |              |            |
| Non-Cash Assistance:   |  |                                       |                           |   |                               |              |            |
| National School Lunch Program - Commodities  | 10.555                                     | N/A                                   | 211NJ304N1099             | N/A                                       | 80,719                        | 7-1-2020     | 6-30-2021  |
| Total Non-Cash Assistance  |  |                                       |                           |   |                               |              |            |
| Cash Assistance:   |  |                                       |                           |   |                               |              |            |
| Summer Food Service Program - COVID-19 Cares Act (SFSP)                            | 10.559                                     | COVID-19                              | 201NJ304N1099             | N/A                                       | 234,823                       | 3-16-2020    | 6-30-2020  |
| Summer Food Service Program - COVID-19 Cares Act (SFSP)                            | 10.559                                     | COVID-19                              | 201NJ304N1099             | N/A                                       | 124,313                       | 7-1-2020     | 6-30-2021  |
| Summer Food Service Program (SFSP)   | 10.559                                     | N/A                                   | 201NJ304N1099             | N/A                                       | 582,097                       | 7-1-2020     | 6-30-2021  |
| After School Snack   | 10.555                                     | N/A                                   | 201NJ304N1099             | N/A                                       | 13,862                        | 7-1-2020     | 6-30-2021  |
| Emergency Operational Cost Program-Schools   | 10.555                                     | COVID-19                              | 202121H170341             | N/A                                       | 145,879                       | 7-1-2020     | 6-30-2021  |
| Total Cash Assistance  |  |                                       |                           |   |                               |              |            |
| Total Child Nutrition Cluster  |  |                                       |                           |   |                               |              |            |
| Fresh Fruits and Vegetable Program   | 10.582                                     | N/A                                   | 201NJ304L1603             | N/A                                       | 32,222                        | 7-1-2019     | 6-30-2020  |
| Fresh Fruits and Vegetable Program   | 10.582                                     | N/A                                   | 211NJ304L1603             | N/A                                       | 37,605                        | 7-1-2020     | 6-30-2021  |
| Total Fresh Fruits and Vegetable Program   |  |                                       |                           |   |                               |              |            |
| P-EBT Administrative Cost  | 10.649                                     | COVID-19                              | 202121S900941             | N/A                                       | 3,063                         | 7-1-2020     | 6-30-2021  |
| <b>Total Enterprise Fund</b>   |  |                                       |                           |   |                               |              |            |
| <b>Total Federal Financial Assistance</b>  |  |                                       |                           |   |                               |              |            |

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

| Balance<br>June 30,<br>2020 | Carryover /<br>(Walkover)<br>Amount | Cash<br>Received | Budgetary Expenditures |                 |                                    | Passed-<br>Through to<br>Subrecipients | Adjustments | Repayment of<br>Prior Years'<br>Balances | Balance June 30, 2021    |                     |                   |
|-----------------------------|-------------------------------------|------------------|------------------------|-----------------|------------------------------------|--|-------------|--|--------------------------|---------------------|-------------------|
|                             |                                     |                  | Pass-through<br>Funds  | Direct<br>Funds | Total<br>Budgetary<br>Expenditures |  |             |  | (Accounts<br>Receivable) | Unearned<br>Revenue | Due to<br>Grantor |
|                             |                                     | \$ 178,720       | \$ 178,720             |                 | \$ 178,720                         |  |             |  |                          |                     |                   |
| -                           | -                                   | 178,720          | 178,720                | -               | 178,720                            | -                                      | -           | -  | -                        | -                   | -                 |
| -                           | -                                   | 178,720          | 178,720                | -               | 178,720                            | -                                      | -           | -  | -                        | -                   | -                 |
| \$ (106,884)                |                                     | 111,427          | 4,543                  |                 | 4,543                              |  |             |  |                          |                     |                   |
| (83,062)                    |                                     | 117,332          | 34,270                 |                 | 34,270                             |  |             |  |                          |                     |                   |
| (33,214)                    |                                     | 50,340           | 17,126                 |                 | 17,126                             |  |             |  |                          |                     |                   |
|                             |                                     | 1,105,465        | 1,262,686              |                 | 1,262,686                          |  |             | \$ (157,221)                             |                          |                     |                   |
|                             |                                     | 659,603          | 916,815                |                 | 916,815                            |  |             | (257,212)                                |                          |                     |                   |
|                             |                                     |                  | 74,706                 |                 | 74,706                             |  |             | (74,706)                                 |                          |                     |                   |
| (223,160)                   | -                                   | 2,044,167        | 2,310,146              | -               | 2,310,146                          | -                                      | -           | (489,139)                                | -                        | -                   | -                 |
| (8,946)                     |                                     | 11,526           | 2,580                  |                 | 2,580                              |  |             |  |                          |                     |                   |
|                             |                                     | 66,156           | 92,954                 |                 | 92,954                             |  |             | (26,798)                                 |                          |                     |                   |
| (8,946)                     | -                                   | 77,682           | 95,534                 | -               | 95,534                             | -                                      | -           | (26,798)                                 | -                        | -                   | -                 |
| (33,746)                    |                                     | 58,575           | 24,829                 |                 | 24,829                             |  |             |  |                          |                     |                   |
|                             |                                     | 68,144           | 198,905                |                 | 198,905                            |  |             | (130,761)                                |                          |                     |                   |
| (33,746)                    | -                                   | 126,719          | 223,734                | -               | 223,734                            | -                                      | -           | (130,761)                                | -                        | -                   | -                 |
|                             |                                     | 11,225           | 11,225                 |                 | 11,225                             |  |             |  |                          |                     |                   |
| -                           | -                                   | 11,225           | 11,225                 | -               | 11,225                             | -                                      | -           | -  | -                        | -                   | -                 |
| (27,537)                    |                                     | 66,492           | 38,955                 |                 | 38,955                             |  |             |  |                          |                     |                   |
|                             |                                     | 22,140           | 96,668                 |                 | 96,668                             |  |             | (74,528)                                 |                          |                     |                   |
| (27,537)                    | -                                   | 88,632           | 135,623                | -               | 135,623                            | -                                      | -           | (74,528)                                 | -                        | -                   | -                 |
| (93,620)                    |                                     | 93,620           | -                      |                 | -                                  |  |             |  |                          |                     |                   |
|                             |                                     | 654,450          | 681,385                |                 | 681,385                            |  |             | (26,935)                                 |                          |                     |                   |
|                             |                                     | 24,810           | 24,810                 |                 | 24,810                             |  |             | -  |                          |                     |                   |
| (93,620)                    | -                                   | 772,880          | 706,195                | -               | 706,195                            | -                                      | -           | (26,935)                                 | -                        | -                   | -                 |
|                             |                                     | 1,127,761        | 1,127,761              |                 | 1,127,761                          |  |             | -  |                          |                     |                   |
|                             |                                     |                  | 118,106                |                 | 118,106                            |  |             | (118,106)                                |                          |                     |                   |
|                             |                                     |                  | 60,920                 |                 | 60,920                             |  |             | (60,920)                                 |                          |                     |                   |
| -                           | -                                   | 1,127,761        | 1,306,787              | -               | 1,306,787                          | -                                      | -           | (179,026)                                | -                        | -                   | -                 |
| (387,009)                   | -                                   | 4,249,066        | 4,789,244              | -               | 4,789,244                          | -                                      | -           | (927,187)                                | -                        | -                   | -                 |
|                             |                                     | 366,500          | 366,500                |                 | 366,500                            |  |             | -  |                          |                     |                   |
| -                           | -                                   | 366,500          | 366,500                | -               | 366,500                            | -                                      | -           | -  | -                        | -                   | -                 |
| -                           | -                                   | 366,500          | 366,500                | -               | 366,500                            | -                                      | -           | -  | -                        | -                   | -                 |
| (387,009)                   | -                                   | 4,615,566        | 5,155,744              | -               | 5,155,744                          | -                                      | -           | (927,187)                                | -                        | -                   | -                 |
|                             |                                     | 80,719           | 80,719                 |                 | 80,719                             |  |             |  |                          |                     |                   |
|                             |                                     | 80,719           | 80,719                 |                 | 80,719                             |  |             |  |                          |                     |                   |
| (142,238)                   |                                     | 142,238          |                        |                 |                                    |  |             |  |                          |                     |                   |
|                             |                                     | 124,313          | 124,313                |                 | 124,313                            |  |             | (53,113)                                 |                          |                     |                   |
|                             |                                     | 528,984          | 582,097                |                 | 582,097                            |  |             | (3,410)                                  |                          |                     |                   |
|                             |                                     | 10,452           | 13,862                 |                 | 13,862                             |  |             | (145,879)                                |                          |                     |                   |
|                             |                                     |                  | 145,879                |                 | 145,879                            |  |             |  |                          |                     |                   |
| (142,238)                   | -                                   | 805,987          | 866,151                | -               | 866,151                            | -                                      | -           | (202,402)                                | -                        | -                   | -                 |
| (142,238)                   | -                                   | 886,706          | 946,870                | -               | 946,870                            | -                                      | -           | (202,402)                                | -                        | -                   | -                 |
| (3,391)                     |                                     | 3,391            |                        |                 |                                    |  |             |  |                          |                     |                   |
|                             |                                     | 35,264           | 37,605                 |                 | 37,605                             |  |             | (2,341)                                  |                          |                     |                   |
| (3,391)                     |                                     | 38,655           | 37,605                 |                 | 37,605                             |  |             | (2,341)                                  |                          |                     |                   |
|                             |                                     |                  | 3,063                  |                 | 3,063                              |  |             | (3,063)                                  |                          |                     |                   |
| (145,629)                   | -                                   | 925,361          | 987,538                | -               | 987,538                            | -                                      | -           | (207,806)                                | -                        | -                   | -                 |
| \$ (532,638)                | \$ -                                | \$ 5,719,647     | \$ 6,322,002           | \$ -            | \$ 6,322,002                       | \$ -                                   | \$ -        | \$ (1,134,993)                           | \$ -                     | \$ -                | \$ -              |

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Schedule of Expenditures of State Financial Assistance, Schedule B  
 For the Fiscal Year Ended June 30, 2021

| State Grantor/<br>Program or Cluster Title   | Grant or State<br>Project Number | Program or<br>Award<br>Amount | Required<br>Match | Grant Period |           | Balance at June 30, 2020                          |                   |
|--|----------------------------------|-------------------------------|-------------------|--------------|-----------|---|-------------------|
|  |                                  |                               |                   | From         | To        | Unearned<br>Revenue /<br>(Accounts<br>Receivable) | Due to<br>Grantor |
| <b>General Fund:</b>   |                                  |                               |                   |              |           |   |                   |
| New Jersey Department of Education:  |                                  |                               |                   |              |           |   |                   |
| State Aid - Public:  |                                  |                               |                   |              |           |   |                   |
| Equalization Aid   | 495-034-5120-078                 | \$ 25,683,742                 |                   | 7-1-2019     | 6-30-2020 | \$ (2,523,106)                                    |                   |
| Equalization Aid   | 495-034-5120-078                 | 27,252,019                    |                   | 7-1-2020     | 6-30-2021 |   |                   |
| School Choice  | 495-034-5120-068                 | 246,934                       |                   | 7-1-2019     | 6-30-2020 | (24,693)  |                   |
| School Choice  | 495-034-5120-068                 | 234,353                       |                   | 7-1-2020     | 6-30-2021 |   |                   |
| Security Aid   | 495-034-5120-084                 | 1,217,920                     |                   | 7-1-2019     | 6-30-2020 | (121,792)   |                   |
| Security Aid   | 495-034-5120-084                 | 1,217,920                     |                   | 7-1-2020     | 6-30-2021 |   |                   |
| Special Education Aid  | 495-034-5120-089                 | 1,431,101                     |                   | 7-1-2019     | 6-30-2020 | (143,110)   |                   |
| Special Education Aid  | 495-034-5120-089                 | 1,431,101                     |                   | 7-1-2020     | 6-30-2021 |   |                   |
| Total State Aid - Public   |                                  |                               |                   |              |           | (2,812,701)                                       | -                 |
| Transportation Aid:  |                                  |                               |                   |              |           |   |                   |
| Transportation Aid   | 495-034-5120-014                 | 834,376                       |                   | 7-1-2019     | 6-30-2020 | (83,438)  |                   |
| Transportation Aid   | 495-034-5120-014                 | 834,376                       |                   | 7-1-2020     | 6-30-2021 |   |                   |
| Nonpublic Transportation Aid   | 495-034-5120-014                 | 11,172                        |                   | 7-1-2019     | 6-30-2020 | (11,172)  |                   |
| Nonpublic Transportation Aid   | 495-034-5120-014                 | 35,260                        |                   | 7-1-2020     | 6-30-2021 |   |                   |
| Total Transportation Aid   |                                  |                               |                   |              |           | (94,610)  | -                 |
| Extraordinary Special Education Aid Costs  |                                  |                               |                   |              |           |   |                   |
| Extraordinary Special Education Aid Costs  | 495-034-5120-044                 | 228,493                       |                   | 7-1-2019     | 6-30-2020 | (228,493)   |                   |
| Extraordinary Special Education Aid Costs  | 495-034-5120-044                 | 422,332                       |                   | 7-1-2020     | 6-30-2021 |   |                   |
| Total Extraordinary Aid  |                                  |                               |                   |              |           | (228,493)   | -                 |
| Reimbursed T.P.A.F. Social Security Contributions  |                                  |                               |                   |              |           |   |                   |
| Reimbursed T.P.A.F. Social Security Contributions  | 495-034-5094-003                 | 1,540,651                     |                   | 7-1-2019     | 6-30-2020 | (76,087)  |                   |
| Reimbursed T.P.A.F. Social Security Contributions  | 495-034-5094-003                 | 1,650,959                     |                   | 7-1-2020     | 6-30-2021 |   |                   |
| Total Reimbursed T.P.A.F. Social Security Contributions  |                                  |                               |                   |              |           | (76,087)  | -                 |
| On-Behalf T.P.A.F. Contributions (non-budgeted):   |                                  |                               |                   |              |           |   |                   |
| On-Behalf T.P.A.F. Pension - Post-Retirement Medical   | 495-034-5094-001                 | 1,611,542                     |                   | 7-1-2020     | 6-30-2021 |   |                   |
| On-Behalf T.P.A.F. Pension - Normal Cost   | 495-034-5094-002                 | 5,046,366                     |                   | 7-1-2020     | 6-30-2021 |   |                   |
| On-Behalf T.P.A.F. Pension - Non-contributory Insurance  | 495-034-5094-004                 | 96,014                        |                   | 7-1-2020     | 6-30-2021 |   |                   |
| On-Behalf T.P.A.F. Pension - Long-Term Disability Insurance  | 495-034-5094-004                 | 4,047                         |                   | 7-1-2020     | 6-30-2021 |   |                   |
| Total On-Behalf TPAF Pension Contributions (non-budgeted)  |                                  |                               |                   |              |           | -   | -                 |
| Total General Fund   |                                  |                               |                   |              |           | (3,211,891)                                       | -                 |
| <b>Special Revenue Fund:</b>   |                                  |                               |                   |              |           |   |                   |
| New Jersey Department of Education   |                                  |                               |                   |              |           |   |                   |
| Preschool Education Aid  | 495-034-5120-086                 | 2,093,806                     | 694,691           | 7-1-2019     | 6-30-2020 | 454,537   |                   |
| Preschool Education Aid  | 495-034-5120-086                 | 2,168,841                     | 686,023           | 7-1-2020     | 6-30-2021 |   |                   |
| Total Preschool Education Aid  |                                  |                               |                   |              |           | 454,537   | -                 |
| Total Special Revenue Fund   |                                  |                               |                   |              |           | 454,537   | -                 |
| <b>Debt Service Fund:</b>  |                                  |                               |                   |              |           |   |                   |
| New Jersey Department of Education   |                                  |                               |                   |              |           |   |                   |
| Debt Service Aid Type II   | 495-034-5120-075                 | 578,245                       |                   | 7-1-2020     | 6-30-2021 |   |                   |
| <b>Enterprise Fund:</b>  |                                  |                               |                   |              |           |   |                   |
| New Jersey Department of Agriculture   |                                  |                               |                   |              |           |   |                   |
| Child Nutrition Cluster  |                                  |                               |                   |              |           |   |                   |
| State School Lunch Program   | 100-010-3350-023                 | 18,625                        |                   | 7-1-2019     | 6-30-2020 | (4,873)   |                   |
| Total Enterprise Fund  |                                  |                               |                   |              |           | (4,873)   | -                 |
| Total State Financial Assistance   |                                  |                               |                   |              |           | \$ (2,762,227)                                    | \$ -              |
| Less State Financial Assistance not subject to Calculation for Major Program Determination for State Single Audit: |                                  |                               |                   |              |           |   |                   |
| General Fund (Non-Cash Assistance):  |                                  |                               |                   |              |           |   |                   |
| New Jersey Department of Education:  |                                  |                               |                   |              |           |   |                   |
| On-Behalf T.P.A.F. Pension - Post-Retirement Medical   | 495-034-5094-001                 | 1,611,542                     |                   | 7-1-2020     | 6-30-2021 |   |                   |
| On-Behalf T.P.A.F. Pension - Normal Cost   | 495-034-5094-002                 | 5,046,366                     |                   | 7-1-2020     | 6-30-2021 |   |                   |
| On-Behalf T.P.A.F. Pension - Non-contributory Insurance  | 495-034-5094-004                 | 96,014                        |                   | 7-1-2020     | 6-30-2021 |   |                   |
| On-Behalf T.P.A.F. Pension - Long-Term Disability Insurance  | 495-034-5094-004                 | 4,047                         |                   | 7-1-2020     | 6-30-2021 |   |                   |
| Total General Fund (Non-Cash Assistance)   |                                  |                               |                   |              |           |   |                   |
| Total State Financial Assistance subject to Major Program Determination for State Single Audit                     |                                  |                               |                   |              |           |   |                   |

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

| Carryover/<br>(Walkover)<br>Amount | Cash<br>Received | Budgetary<br>Expenditures | Passed-<br>Through to<br>Subrecipients | Adjustments | Repayment of<br>Prior Years'<br>Balances | Balance at June 30, 2021 |                     |                   | Memo                                     |                                     |
|------------------------------------|------------------|---------------------------|--|-------------|--|--------------------------|---------------------|-------------------|--|-------------------------------------|
|                                    |                  |                           |  |             |  | Accounts<br>Receivable   | Unearned<br>Revenue | Due to<br>Grantor | Budgetary<br>Receivable<br>June 30, 2020 | Cumulative<br>Total<br>Expenditures |
|                                    | \$ 2,523,106     |                           |  |             |  |                          |                     |                   |  |                                     |
|                                    | 24,582,235       | \$ 27,252,019             |  |             |  | \$ (2,669,784)           |                     |                   | \$ (2,669,784)                           | \$ 27,252,019                       |
|                                    | 24,693           |                           |  |             |  |                          |                     |                   |  |                                     |
|                                    | 210,918          | 234,353                   |  |             |  | (23,435)                 |                     |                   | (23,435)                                 | 234,353                             |
|                                    | 121,792          |                           |  |             |  |                          |                     |                   |  |                                     |
|                                    | 1,096,128        | 1,217,920                 |  |             |  | (121,792)                |                     |                   | (121,792)                                | 1,217,920                           |
|                                    | 143,110          |                           |  |             |  |                          |                     |                   |  |                                     |
|                                    | 1,287,991        | 1,431,101                 |  |             |  | (143,110)                |                     |                   | (143,110)                                | 1,431,101                           |
| -                                  | 29,989,973       | 30,135,393                | -                                      | -           | -  | (2,958,121)              | -                   | -                 | (2,958,121)                              | 30,135,393                          |
|                                    | 83,438           |                           |  |             |  |                          |                     |                   |  |                                     |
|                                    | 750,938          | 834,376                   |  |             |  | (83,438)                 |                     |                   | (83,438)                                 | 834,376                             |
|                                    | 11,172           |                           |  |             |  |                          |                     |                   |  |                                     |
|                                    |                  | 35,260                    |  |             |  | (35,260)                 |                     |                   |  | 35,260                              |
| -                                  | 845,548          | 869,636                   | -                                      | -           | -  | (118,698)                | -                   | -                 | (83,438)                                 | 869,636                             |
|                                    | 205,607          | 22,886                    |  |             |  |                          |                     |                   |  |                                     |
|                                    |                  | 422,332                   |  |             |  | (422,332)                |                     |                   |  | 422,332                             |
| -                                  | 205,607          | 445,218                   | -                                      | -           | -  | (422,332)                | -                   | -                 | -  | 422,332                             |
|                                    | 76,087           |                           |  |             |  |                          |                     |                   |  |                                     |
|                                    | 1,569,653        | 1,650,959                 |  |             |  | (81,306)                 |                     |                   |  | 1,650,959                           |
| -                                  | 1,645,740        | 1,650,959                 | -                                      | -           | -  | (81,306)                 | -                   | -                 | -  | 1,650,959                           |
|                                    | 1,611,542        | 1,611,542                 |  |             |  |                          |                     |                   |  | 1,611,542                           |
|                                    | 5,046,366        | 5,046,366                 |  |             |  |                          |                     |                   |  | 5,046,366                           |
|                                    | 96,014           | 96,014                    |  |             |  |                          |                     |                   |  | 96,014                              |
|                                    | 4,047            | 4,047                     |  |             |  |                          |                     |                   |  | 4,047                               |
| -                                  | 6,757,969        | 6,757,969                 | -                                      | -           | -  | -                        | -                   | -                 | -  | 6,757,969                           |
| -                                  | 39,444,837       | 39,859,175                | -                                      | -           | -  | (3,580,457)              | -                   | -                 | (3,041,559)                              | 39,836,289                          |
|                                    | 209,381          | 663,918                   |  |             |  |                          |                     |                   |  | 663,918                             |
|                                    | 2,637,979        | 1,820,111                 |  |             |  | (216,884)                | 1,034,752           |                   | (216,884)                                | 1,820,111                           |
| -                                  | 2,847,360        | 2,484,029                 | -                                      | -           | -  | (216,884)                | 1,034,752           | -                 | (216,884)                                | 2,484,029                           |
| -                                  | 2,847,360        | 2,484,029                 | -                                      | -           | -  | (216,884)                | 1,034,752           | -                 | (216,884)                                | 2,484,029                           |
|                                    | 578,245          | 578,245                   |  |             |  |                          |                     |                   |  | 578,245                             |
|                                    | 4,873            |                           |  |             |  |                          |                     |                   |  |                                     |
| -                                  | 4,873            | -                         | -                                      | -           | -  | -                        | -                   | -                 | -  | -                                   |
| \$ -                               | \$ 42,875,315    | \$ 42,921,449             | \$ -                                   | \$ -        | \$ -                                     | \$ (3,797,341)           | \$ 1,034,752        | \$ -              | \$ (3,258,443)                           | \$ 42,898,563                       |

(1,611,542)  
(5,046,366)  
(96,014)  
(4,047)  
(6,757,969)  
\$ 36,163,480

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance  
For the Fiscal Year Ended June 30, 2021

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**Note 1: BASIS OF PRESENTATION**

The accompanying schedules of expenditures of federal awards and state financial assistance (“the schedules”) include federal and state award activity of the Borough of Lindenwold School District (hereafter referred to as the “School District”). The School District is defined in note 1 to the School District’s basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules. Because these schedules present only a selected portion of the operations of the School District, it is not intended to and does not present the financial position and changes in operations of the School District.

**Note 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accompanying schedules are presented using the budgetary basis of accounting, with the following exceptions: programs recorded in the enterprise fund are presented using the accrual basis of accounting. These bases of accounting are described in note 1 to the School District’s basic financial statements. Such expenditures are recognized following the cost principles contained in Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, wherein certain types of expenditures are not allowed or are limited as to reimbursement.

**Note 3: INDIRECT COST RATE**

The School District has elected not to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

**Note 4: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund, special revenue fund, and proprietary funds (enterprise funds – food service) on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent budget year due to the State deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more June state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

**Note 4: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (CONT'D)**

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$(145,420) for the general fund and \$(31,291) for the special revenue fund. See exhibit C-3, notes to required supplementary information, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

Awards and financial assistance revenues reported in the School District's basic financial statements on a GAAP basis with a reconciliation to the budgetary basis reported on the schedule of expenditures of federal awards and schedule of expenditures of state financial assistance are presented as follows:

| <u>Fund</u>                                    | <u>Federal</u>      | <u>State</u>         | <u>Total</u>         |
|--|---------------------|----------------------|----------------------|
| General  | \$ 178,719          | \$ 39,713,755        | \$ 39,892,474        |
| Special Revenue                                | 4,914,919           | 2,695,479            | 7,610,398            |
| Debt Service                                   |                     | 578,245              | 578,245              |
| Food Service                                   | 987,538             |                      | 987,538              |
| GAAP Basis Revenues                            | 6,081,176           | 42,987,479           | 49,068,655           |
| GAAP Adjustments:                              |                     |                      |                      |
| State Aid Payments                             |                     | (63,691)             | (63,691)             |
| Encumbrances                                   | 240,826             | (2,069)              | 238,757              |
|  | 240,826             | (66,030)             | 174,796              |
| Total Awards and Financial Assistance Expended | <u>\$ 6,322,002</u> | <u>\$ 42,921,449</u> | <u>\$ 49,243,451</u> |

**Note 5: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**Note 6: REIMBURSED AND ON-BEHALF PAYMENTS**

During the fiscal year ended June 30, 2021, the School District was the recipient of federal and state assistance that represented either a reimbursement to the School District or payments made on-behalf of the School District. Revenues and expenditures reported under the federal food distribution program represent the current year value received and the current year distribution, respectively, of American-grown United States Department of Agriculture foods utilized in the School District's food service program. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year. Lastly, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs, non-contributory insurance, post-retirement medical costs, and long-term disability insurance related to TPAF members.

**Note 7: MAJOR PROGRAMS**

Major programs are identified in the *Summary of Auditor's Results* section of the *Schedule of Findings and Questioned Costs*.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Schedule of Findings and Questioned Costs  
 For the Fiscal Year Ended June 30, 2021

**Section 1- Summary of Auditor's Results**

**Financial Statements**

Type of auditor's report issued Unmodified

Internal control over financial reporting:

    Material weakness(es) identified?      yes   x   no

    Significant deficiency(ies) identified?      yes   x   none reported

Noncompliance material to financial statements noted?   x   yes      no

**Federal Awards**

Internal control over major programs:

    Material weakness(es) identified?      yes   x   no

    Significant deficiency(ies) identified?      yes   x   none reported

Type of auditor's report issued on compliance for major programs Unmodified

Any audit findings disclosed that are required to be reported in accordance with Section 516 of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance)?      yes   x   no

Identification of major programs:

| <b><u>Assistance Listing Number(s)</u></b> | <b><u>FAIN Number(s)</u></b> | <b><u>Name of Federal Program or Cluster</u></b>  |
|--|------------------------------|---|
| <u>21.019</u>                              | <u>SLT0228</u>               | <u>Coronavirus Relief Fund - LEA Reopen</u>   |
| <u>    </u>                                | <u>    </u>                  | <u>Education Stabilization Fund</u>   |
| <u>84.425</u>                              | <u>S425D200027</u>           | <u>CARES Elementary Secondary School Emergency Relief (ESSER) Fund</u>                    |
| <u>84.425</u>                              | <u>S425D200027</u>           | <u>Coronavirus Response and Relief Supplemental Appropriations (CRRSA) Act - ESSER II</u> |
| <u>84.425</u>                              | <u>S425D200027</u>           | <u>CRRSA Act - Learning Acceleration</u>  |
| <u>    </u>                                | <u>    </u>                  | <u>    </u>   |
| <u>    </u>                                | <u>    </u>                  | <u>    </u>   |
| <u>    </u>                                | <u>    </u>                  | <u>    </u>   |
| <u>    </u>                                | <u>    </u>                  | <u>    </u>   |

Dollar threshold used to distinguish between type A and type B programs: \$ 750,000

Auditee qualified as low-risk auditee?   x   yes      no



BOROUGH OF LINDENWOLD SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2021

Section 1- Summary of Auditor's Results (Cont'd)

State Financial Assistance

Internal control over major programs:

Material weakness(es) identified? yes x no

Significant deficiency(ies) identified? yes x none reported

Type of auditor's report issued on compliance for major programs Unmodified

Any audit findings disclosed that are required to be reported in accordance with New Jersey Circular 15-08-OMB? yes x no

Identification of major programs:

Table with 2 columns: GMIS Number(s) and Name of State Program. Rows include State Aid - Public, Equalization Aid, School Choice, Security Aid, Special Education Aid, Reimbursed TPAF Social Security Contributions, and Preschool Education Aid.

Dollar threshold used to distinguish between type A and type B programs: \$ 1,084,904

Auditee qualified as low-risk auditee? x yes no

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
 Schedule of Findings and Questioned Costs  
 For the Fiscal Year Ended June 30, 2021

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***Section 2- Schedule of Financial Statement Findings***

This section identifies the significant deficiencies, material weaknesses, fraud, noncompliance with provisions of laws, regulations, contracts, and grant agreements related to financial statements for which *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, requires.

**Finding No. 2021-001**

**Criteria or Specific Requirement**

CFR Section 210.14 Resource Management (b) Net cash resources. The school food authority shall limit its net cash resources to an amount that does not exceed three months average expenditures for its nonprofit school food service or such other amount may be approved by the State agency in accordance with CFR Section 210.19(a).

**Condition**

The School District's Food Service Fund Net Cash Resources exceeded its three months average expenditures by \$549,789.

**Context**

Per the calculation of the Food Service Funds Net Cash Resources, Net Cash Resources at June 30, 2021 were \$785,270 and its three months average expenditures were \$235,481, resulting in an overage of \$549,789.

**Effect or Potential Effect**

The School District is not in compliance with CFR section 210.14 and requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey Audit Program.

**Cause**

The School District did not monitor the finances of its Food Service Fund to ensure its Net Cash Resources at the end of the fiscal year did not exceed the Funds three months average expenditures.

**Recommendation**

The School District should develop a plan to reduce the Food Service Fund's Net Cash Resources below its three month average expenditures.

**View of Responsible Officials and Planned Corrective Action**

The responsible officials are in agreement with the calculation and will consider how best to address. The District would like to emphasize that while this USDA regulation is normally a reasonable and sound financial requirement, the USDA should have considered temporarily waiving this requirement due to the impact of COVID. Lindenwold Board of Education's operating expenditures during the 2019-2020 and 2020-2021 school years have been grossly deflated due to the pandemic and the fact that we are not able to feed nearly as many children as when our students are in session. This reduction in expenditures is temporary and to reduce our cash resources based on this temporary situation, is not a sound financial decision.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2021

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***Section 3- Schedule of Federal Award Findings and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, material instances of noncompliance, including questioned costs, and significant instances of abuse related to the audit of major Federal programs, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance).

No current year findings

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2021

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***Section 4- Schedule of State Financial Assistance Findings and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, material instances of noncompliance, including questioned costs, and significant instances of abuse related to the audit of major State programs, as required by State of New Jersey Circular 15-08-OMB.

No current year findings.

**BOROUGH OF LINDENWOLD SCHOOL DISTRICT**  
Summary Schedule of Prior Year Audit Findings  
and Questioned Costs as Prepared by Management

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This section identifies the status of prior year findings related to the financial statements and federal awards and state financial assistance that are required to be reported in accordance with *Government Auditing Standards*, Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and State of New Jersey Circular 15-08-OMB.

**FINANCIAL STATEMENT FINDINGS**

No prior year findings.

**FEDERAL AWARDS**

**Finding No. 2020-001**

**Program**

Child Nutrition Cluster (Assistance Listing Number 10.555 and 10.559)

**Condition**

The School District's Food Service Fund Net Cash Resources exceeded its three months average expenditures by \$119,758.

**Current Status**

The finding has not been corrected as of June 30, 2021. See Finding No. 2021-001.

**Planned Corrective Action**

See finding No. 2021-001.

**STATE FINANCIAL ASSISTANCE PROGRAMS**

No prior year findings.

